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LES VILLES INTELLIGENTES ARABES : LES ENJEUX D'UNE CROISSANCE EXPONENTIELLE

Sécurité, surveillance, langue, droit, discours politique, médias et diplomatie publique

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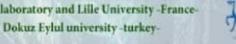




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ARAB SMART CITIES: THE CHALLENGES OF EXPONENTIAL GROWTH

Security, surveillance, language, law, political discourse, media and public diplomacy

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Boualem Fardjaoui (éd)

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LES VILLES INTELLIGENTES DANS LE MONDE ARABE ET DANS LE POURTOUR MÉDITERRANÉEN : LES ENJEUX D'UNE CROISSANCE EXPONENTIELLE

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INTRODUCTION

Les villes intelligentes arabes sont à la pointe de l'innovation technologique, intégrant des systèmes de sécurité et de surveillance sophistiqués. Cependant, ces progrès suscitent des questions complexes qui traversent divers domaines tels que le droit, la linguistique, le discours politique, les médias et la diplomatie publique. Cet ouvrage se propose d'explorer ces interrelations multidisciplinaires pour mieux comprendre les défis et opportunités dans ces environnements urbains en constante évolution.

Objectifs de ce travail est :

- Examiner les implications sociales et sociolinguistiques des systèmes de surveillance sur les identités culturelles.
- Explorer le rôle du discours politique et médiatique dans la formation de l'opinion publique sur les systèmes de sécurité des villes intelligentes arabes, en analysant les dynamiques complexes entre le langage et la perception publique.
- Étudier les enjeux du droit liés à la sécurité et à la surveillance dans le contexte des villes intelligentes arabes, en mettant l'accent sur les aspects juridiques et réglementaires.
- Examiner les stratégies de diplomatie publique utilisées pour promouvoir les technologies de surveillance, en analysant les dimensions linguistiques et diplomatiques des initiatives gouvernementales.

Le côté technique n'est pas dénué d'intérêt dans l'analyse de ce sujet, innovations technologiques, cybersécurité, architecture moderne et traditionnelle ont un impact évident sur la modernisation de la ville. Nous avant choisi d'élargir l'aire géographique de INTRODUCTION 11

notre analyse aux régions hors Moyen-Orient pour avoir une idée sur la différence de perception de la ville et de son développement.

Ce teamwork a réuni des chercheurs, des praticiens, des experts en droit, en linguistique, en communication, en urbanisme, ainsi que des professionnels de la sécurité qui ont soumis leurs contributions dans les domaines de la sociolinguistique, du droit, du discours politique, des médias et de la diplomatie publique. Leurs contributions inclurent des études de cas, des analyses théoriques, des analyses de politiques publiques, et des perspectives interdisciplinaires. Il offre l'opportunité de transcender les frontières disciplinaires et de collaborer sur les enjeux cruciaux que présentent les villes intelligentes.

Dr. HDR Boualem Fardjaoui, université de Lille/France.

PRINCIPLES OF LABOR RIGHTS IN ARAB SMART CITIES

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Abstract

A smart city is an urban area that utilizes advanced technology and data-driven solutions to enhance the efficiency of various services and infrastructure, improve the quality of life for its residents, and promote sustainable development. These technologies often include sensors, data analytics, artificial intelligence, Internet of Things (IoT) devices, and communication networks, which are integrated to optimize functions such as transportation, energy usage, waste management, public safety, healthcare, and more. Smart cities aim to address urban challenges by leveraging technology to make cities livable, resilient, and responsive to the needs of their inhabitants.

If we evaluate the principles of labor law, it must also be acknowledged that there have been some weakening of rules in exchange for workers' income dating back to centuries. It is also a result of the flexibilisation efforts in labour law. On the other hand, with the developments in digital surveillance system private lives and personal data of workers are more exposed. Moreover, in UAE, employment contracts are required to be definite term instead of indefinite term.

Since a high percentage of those who reside and work in such cities are foreign workers, it provides wage opportunities that cannot be compared to the economic opportunities in their own countries. In this context, there is very important economic portability, especially in terms of the characteristics of foreign jobs and even domestic jobs.

KEYWORDS:

Artificial intelligence, smart city, labor law rules, indefinite and permanent service contract, economic opportunity

SMART CITIES

The Internet of Things (IoT) refers to a network of interconnected devices, objects, or "things" embedded with sensors, software, and other technologies that enable them to collect and exchange data over the internet without human intervention. These devices can range from everyday objects such as household appliances, wearable devices, and industrial machinery to vehicles, infrastructure components, and environmental sensors¹. IoT systems facilitate the seamless integration of physical and digital environments, enabling real-time monitoring, control, and automation of processes, as well as the development of innovative applications and services across various industries and domains. In smart cities, the Internet of Things (IoT) is utilized in various ways to enhance efficiency, sustainability, and quality of life. IoT sensors are deployed throughout the city to monitor the condition and performance of infrastructure components such as bridges, roads, and utilities². This data is used to detect and predict maintenance needs, optimize resource.

A smart city is an urban area that utilizes advanced technology and data-driven solutions to enhance the efficiency of various services and infrastructure, improve the quality of life for its residents, and promote sustainable development³. These technologies

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¹ Zanella, A.; Vangelista, L.: "Internet of Things for Smart Cities", IEEE Internet of Things Journal, Vol. 1, No. 1, February 2014.

² Schemmel, P. J.; Schemmel, J. J., Humphries, E. D.: "Technology-Enhanced Infrastructure", Smart Cities, Ed. McClellan, S.; Jimenez, J. A.; Koutitas, G., Springer, 2018.

³ Lehr, T.: "Smart Cities: Vision on-the-Ground", in: Smart Cities, Ed. McClellan, S.; Jimenez, J. A.; Koutitas, G., Springer, 2018.

often include sensors, data analytics, artificial intelligence, Internet of Things (IoT) devices, and communication networks, which are integrated to optimize functions such as transportation, energy usage, waste management, public safety, healthcare, and more⁴. Smart cities aim to address urban challenges by leveraging technology to make cities livable, resilient, and responsive to the needs of their inhabitants.

Artificial Intelligence (AI) plays a pivotal role in shaping the functions and services of smart cities. Especially after the wide use of artificial intelligence, it became much more efficient to manage the cities. Some of the key areas where AI can be commonly used are traffic control systems, public transportation⁵, public safety, energy management⁶, healthcare management⁷, waste management⁸. By harnessing the capabilities of AI, smart cities can unlock new opportunities for innovation, efficiency, and sustainability across various sectors, ultimately enhancing the quality of life for residents and contributing to the development of more resilient and inclusive urban environments.

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⁴ Babar, A.: "Smart Cities: Socio-Technical Innovation for Empowering Citizens", Australian Quarterly, Vol. 87, No. 3, Jul-Sep 2016, p. 21.

⁵ Jimenez, J.A.: "Smart Transportation Systems", in: Smart Cities, Ed. McClellan, S.; Jimenez, J. A.; Koutitas, G., Springer, 2018.

⁶ Koutitas, G.: "The Smart Grid: Anchor of the Smart City", in: Smart Cities, Ed. McClellan, S.; Jimenez, J. A.; Koutitas, G., Springer, 2018.

⁷ See also: Chen, TC.T.; Lee, YJ.: "Smart Technologies for Healthcare in Smart Cities", in: Smart and Healthy Walking, Ed. Chen, TC.T.; Lee, YJ, Springer, 2024.

⁸ Lama, R.; Karmakar, S.: "Secure waste collection approach for smart cities", International Journal of Information Technology, Vol. 16, 2024.

THE EFFECTS OF SMART CITIES ON LABOR LAW

Smart cities have the potential to both positively and negatively affect labor rights. As it can be seen above, the concept of smart city is mostly related to the management of a city with the data driving from many different sensors and examining these data with the help of artificial intelligence. Since humans before performed the management of facility, there will be some changes in working life due to the fact that algorithms and artificial intelligence now mostly perform the management.

Undoubtedly, like every technological development, smart cities have very intense impact on the discipline of labor law and working life. For example, with advanced technology, the number of workers required to perform a task is reduces. This means that some of the existing workers will lose their jobs, or less people will be hired for these jobs.

There will be positive and negative effects on certain subjects such as automation and job displacement; surveillance and privacy; occupational health and safety; remote work; and flexible employment⁹.

A. Automation and Job Displacement

As smart cities implement advanced technologies like automation and AI, certain traditional jobs may become obsolete, lead-

⁹ See also for ethical implications stemmed from the technologies used in smart cities: Plikas, J.H.; Trakadas, P.; Kenourgios, D.: "Assessing the Ethical Implications of Artificial Intelligence (AI) and Machine Learning (ML) on Job Displacement Through Automation: A Critical Analysis of Their Impact on Society", in: Frontiers of Artificial Intelligence, Ethics, and Multidisciplinary Applications, Ed.: Farmanbar, M.; Tzamtzi, M.; Verma, A.K.; Chakravorty, A., Springer, 2024.

ing to potential job displacement and concerns about unemployment. Labor rights issues may arise regarding the retraining and reemployment of affected workers, as well as ensuring fair treatment during the transition.

Smart cities have the potential to significantly affect automation and job displacement in several ways. Smart cities often deploy advanced technologies such as robotics, artificial intelligence, and machine learning to automate various tasks and processes across different sectors. Automation leads to increased efficiency, productivity, and cost-effectiveness in areas such as manufacturing, transportation, and service industries. As automation technologies become more prevalent, certain traditional jobs may become obsolete or undergo significant changes. For example, automation in manufacturing may lead to a reduction in the demand for manual laborers, while self-driving vehicles could disrupt employment opportunities for drivers in transportation and logistics sectors. This displacement can result in job loss, economic uncertainty, and challenges for affected workers in transitioning to new roles or industries¹⁰.

While automation may displace certain jobs, it also creates new employment opportunities in emerging industries and occupations. For instance, the development and maintenance of smart city infrastructure, including IoT networks, data analytics platforms, and cybersecurity systems, require skilled professionals in areas such as engineering, data science, and software development. Ad-

While automation reduce the labour share and labour demand, new tasks increase the labour share (See: Acemoglu, D.; Restrepo, P: "Automation and New Tasks: How Technology Displaces and Reinstates Labor", The Journal of Economic Perspectives, Vol. 33, No. 2, 2019, p.

27).

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ditionally, new roles may emerge to support the deployment and operation of autonomous vehicles, smart grid systems, and other advanced technologies within smart cities.

B. Surveillance and Privacy

Smart city technologies often involve extensive data collection and monitoring of citizens' activities for various purposes such as traffic management, public safety, and resource allocation. This raises concerns about invasion of privacy and potential violations of workers' rights to privacy and autonomy, particularly in workplaces where surveillance technologies are deployed.

Smart cities introduce various surveillance technologies and data collection mechanisms to improve urban management and enhance public safety. While these innovations offer benefits such as crime prevention and efficient resource allocation, they also raise significant concerns regarding privacy and civil liberties¹¹. Smart cities utilize a wide range of surveillance technologies, including CCTV cameras, facial recognition systems, sensors, and drones, to monitor public spaces, traffic, and infrastructure. These surveillance tools enable authorities to collect vast amounts of data on individuals' movements, behaviors, and activities in real-time. The extensive surveillance infrastructure in smart cities poses significant privacy risks to residents. Constant monitoring of public spaces and the widespread deployment of facial recognition technology raise concerns about the erosion of anonymity and the right to privacy. Individuals may feel increasingly surveilled and inhibited in their daily activities, leading to a chilling effect on freedom of expression and assembly.

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Guillaume, O.: "Digitalisation, Safety and Privacy", in: Safety in the Digital Age, Ed.: Le Coze, JC.; Antonsen, S., Springer, 2023.

When considering the effects of smart cities on surveillance and privacy from a labor rights perspective, several key points emerge as discussed below.

1. Workplace Surveillance

Smart cities may introduce extensive workplace surveillance technologies, such as employee monitoring software, biometric authentication systems, and productivity tracking tools. While these technologies aim to enhance productivity and efficiency, they also raise concerns about employee privacy and autonomy in the workplace. Employees have the right to privacy and should not be subjected to intrusive surveillance measures that undermine their dignity and autonomy.

2. Data Privacy and Protection

The collection and analysis of employee data in smart city workplaces raise significant privacy concerns. Employers may gather sensitive personal information about their employees, such as biometric data, health records, and location tracking data, without adequate safeguards and consent mechanisms in place. This data could be vulnerable to security breaches, unauthorized access, or misuse, posing risks to employees' privacy rights and data protection.

3. Worker Monitoring and Control

Smart city technologies enable employers to closely monitor and control employees' activities, behaviors, and performance metrics in real-time. While it can be argued that this level of monitoring can improve accountability and compliance with workplace regulations, it is also possible to raise concerns about the potential for abuse and exploitation. Excessive surveillance and micromanagement can create a hostile work environment, erode trust between employers and employees, and infringe on workers' rights to autonomy and dignity in the workplace.

4. Worker Surveillance and Discrimination

The use of facial recognition technology and other biometric surveillance methods in smart city workplaces can exacerbate discrimination and bias against certain groups of workers. For example, facial recognition algorithms may exhibit racial or gender biases, leading to unfair treatment or discrimination against minority employees. The importance of addressing algorithmic bias and ensuring that surveillance technologies do not perpetuate or reinforce existing inequalities in the workplace must be emphasized.

5. Legal Protections and Accountability

Labor laws and regulations often lag the rapid advancements in surveillance technologies in smart cities. There is a need for stronger legal protections and accountability mechanisms to safeguard workers' privacy rights and prevent abuse of surveillance powers by employers. Labor unions, advocacy groups, and policymakers play a crucial role in advocating for robust privacy laws, transparency requirements, and oversight mechanisms to protect labor rights in smart city workplaces.

C. Workplace Safety and Health

Smart city solutions can improve workplace safety and health by monitoring environmental conditions, detecting hazards, and facilitating emergency response. However, there may be concerns about data security and employee consent regarding the collection and use of personal health and safety data¹².

Smart cities have a significant impact on occupational health and safety by leveraging technology to enhance workplace conditions, mitigate risks, and improve overall worker well-being. Smart city technologies, such as IoT sensors and wearables, enable real-time monitoring of environmental conditions, equipment performance, and worker health parameters in industrial and commercial settings. This allows for early detection of potential hazards, such as air pollutants, chemical leaks, or equipment malfunctions, and facilitates timely intervention to prevent accidents and injuries.

Moreover, data analytics and machine learning algorithms analyze historical data and patterns to predict potential safety risks and identify areas for improvement in occupational health and safety practices. By proactively identifying hazards and prioritizing preventive measures, smart cities help reduce the likelihood of workplace accidents and illnesses.

Smart city technologies also enable remote monitoring of workers' health and well-being, particularly in hazardous or remote environments. Telemedicine platforms and wearable devices allow for remote consultations, health assessments, and emergency response coordination, ensuring timely medical assistance and support for workers in need.

Advanced PPE equipped with IoT sensors and communication capabilities provide real-time feedback on environmental conditions, ergonomic factors, and worker health metrics. Smart

See for occupational health and safety regulations in Turkey: Ekmekçi, Ö.; Korkusuz, M.R.; Uğur, Ö.: Turkish Individual Labour Law, On İki Levha Publishing, 2023, pp. 209-222.

helmets, vests, and gloves can detect potential dangers, monitor vital signs, and alert workers and supervisors to unsafe conditions or behaviors, enhancing safety on the job.

Lastly, smart city infrastructure, including surveillance cameras, communication networks, and emergency response systems, facilitates rapid response and coordination during workplace emergencies, such as fires, natural disasters, or security incidents¹³. Automated alerts, geolocation tracking, and real-time communication tools enable swift evacuation, rescue operations, and emergency medical assistance, minimizing the impact of crises on worker safety and health.

D. Remote Work and Flexible Employment

Smart city technologies enable remote work and flexible employment arrangements, which can enhance work-life balance and accessibility for employees. However, there may be challenges related to ensuring fair compensation, benefits, and labor rights protections for remote and gig workers, as well as addressing potential disparities in access to technology and opportunities.

Smart cities have a profound effect on remote work and flexible employment by leveraging technology to enable new ways of working and supporting alternative work arrangements. Smart cities provide the infrastructure and digital connectivity necessary for remote work, allowing employees to work from anywhere with

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Saini, M.; Sengupta, E.; Thakur, S.: "Artificial Intelligence Assisted IoT-fog Based Framework for Emergency Fire Response in Smart Buildings", Cluster Computing, 3 April 2024; Talaat, F.M.; ZainEldin, H.: "An Improved Fire Detection Approach Based on YOLO-V8 for Smart Cities", Neural Computing and Applications, Vol. 35, 2023.

internet access. High-speed internet, reliable telecommunications networks, and cloud-based collaboration tools enable remote workers to stay connected, collaborate with colleagues, and access company resources from home or other remote locations.

Smart city technologies enable flexible work schedules, allowing employees to balance work and personal responsibilities more effectively. Remote work arrangements offer flexibility in terms of when and where work is performed, allowing employees to customize their schedules to accommodate family obligations, personal preferences, and lifestyle choices.

Smart cities attract remote workers and digital nomads from around the world by offering a conducive environment for remote work and flexible employment. By tapping into a global talent pool, businesses can access specialized skills, diverse perspectives, and innovative ideas, driving economic growth and competitiveness in smart cities.

Smart cities also provide platforms and marketplaces for gig economy workers and freelancers to connect with clients, market their services, and manage their work portfolios. Digital platforms for freelancers, co-working spaces, and entrepreneurship hubs offer resources, networking opportunities, and support services to independent contractors and small businesses in smart cities ¹⁴.

Overall, smart cities facilitate remote work and flexible employment by providing the infrastructure, technology, and support systems necessary for remote collaboration, flexible scheduling, and alternative work arrangements. By embracing these trends,

¹⁴ Tyson, L. D.; Zysman, J.: "Automation, AI & Work", Daedalus, Vol. 151, No. 2, 2022.

smart cities can attract and retain talent, foster innovation, and promote inclusive economic growth in the digital age.

CONCLUSION

Smart city is a new concept that emerged with the latest technological developments. Overall, while smart cities offer opportunities for innovation and efficiency in the workplace, it is crucial to address potential challenges and prioritize the protection of labor rights to ensure that technological advancements benefit all workers and communities equitably.

In Dubai, UAE, one of the prominent smart cities in the world, "employment contracts" have been changed from indefinite employment contracts to fixed term employment contract. The newly updated law strengthened discrimination law and outlined obligations for employers. Furthermore, the law changed the lengths of certain leaves.

In conclusion, it is a great opportunity for employers to benefit from developing technology. However, this opportunity must,

-protect employees' personal data,

-respect employees "indefinite right to work" in their labor relations,

-provide opportunity to workers to work at jobs in compliance with their skills.

It should be noted that personal rights of employees must be protected, including the personal data of employees. Likewise, applying remote work or flexible working arrangements should not lead employers to limit labor rights. Lastly, while benefiting from automation, the necessary precautions must be taken to prevent a rise in unemployment.

تحديات المدن الذكية في الدول العربية، مدينة دبي أنموذجا

CHALLENGES OF SMART CITIES IN ARAB COUNTRIES, DUBAI AS A MODEL

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Abstract

The development of a city is fundamentally linked to the principles of sustainable development in all its aspects. One of the best examples of this development is smart cities, which are an inevitable choice. They offer solutions to overcome many issues faced by society in general, mitigate the effects of climate change, and achieve development in all its fields, particularly the economic ones. This can be accomplished through elegant means, low costs, and a happy life.

Keywords: Smart Cities; Smart Dubai.

مقدمة

التحضر السريع يفرض الحاجة إلى حلول ذكية لإدارة تحديات مثل التحكم في حركة المرور، وتلوث الهواء، وارتفاع الجريمة، وإدارة النفايات، وزيادة استهلاك الطاقة، وانخفاض مستوى الحياة. الأنشطة البشرية غير المستدامة أثرت سلبًا على الجيولوجيا والنظم البيئية وتغير المناخ، مما زاد الاهتمام بالاستدامة عالميًا. نتيجة لذلك، تم تطوير مبادرات "المدينة الذكية" للتصدي لهذه التحديات وتحسين الحياة في المدن، وتشمل هذه المبادرات جوانب اقتصادية، تقنية، بيئية، وتخطيط حضري. مدينة دبي مثال بارز على التحول إلى مدينة ذكية، حيث أطلقت خطة دبي الذكية مثال بارز على ماتحول إلى مدينة ذكية، حيث أطلقت خطة دبي الذكية .

وإنّ الانتقال إلى المدن الذكية يتطلب مجموعة من الخطوات والمبادرات التي تدمج التكنولوجيا في البنية التحتية والخدمات الحضرية لتحسين جودة الحياة منها وضع استراتيجية شاملة، وتوفير البنية التحتية التكنولوجية، مثل الإنترنت عالي السرعة، وأجهزة الاستشعار الذكية، وأنظمة البيانات الضخمة، وجمع البيانات اللازمة، وإبرام شراكات وتعاون لتنفيذ المشاريع الذكية مع العديد من الشركات التكنولوجية الكبرى، وتوعية وتثقيف المواطنين وتعليمهم كيفية الاستفادة منها، وكذا تحسين الاستدامة البيئية وتقليل البصمة الكربونية للمدينة 15.

إشكالية البحث: ومما سبق يمكننا طرق التساؤل الآتي: ما هي الأسس التي تم الاعتماد عليها في الانتقال إلى المدن الذكية?

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¹⁵ د. هدى بن محمد، الانتقال إلى المدن الذكية: تحليل لأطر التحول- دراسة حالة خطة دبي الذكية 2021-، الملتقى الدولي: صناعة المستقبل في السياسات العربية: نحو تفعيل للدراسات المستقبلية، جامعة قالمة، تم تحميل البحث من المستودع الرقمي لجامعة قالمة رابطه (https://dspace.univ-guelma.dz/jspui/handle/123456789/7750)، تم الاطلاع عليه يوم 2024/06/30، على الساعة 14:24سا.

أهداف البحث

- دراسة وتحليل الأسس والمبادئ التي تقوم عليها عملية التحول إلى المدن الذكية، بما في ذلك الجوانب التكنولوجية، والاقتصادية، والبيئية، والاجتماعية.
- إبراز كيفية انتقال مدينة دبي إلى مدينة ذكية في إطار خطة دبي الذكية 162021
- توثيق ودراسة الخطوات والمبادرات التي اتبعتها دبي لتحقيق التحول إلى مدينة ذكية.
- تقييم النتائج والفوائد التي حققتها دبي من خلال تبنيها لمفهوم المدينة الذكية، ومدى تأثير هذه التجربة على تحسين جودة الحياة والخدمات في المدينة.

أهمية البحث:

يكتسب موضوع المدن الذكية أهمية كبيرة على جميع الأصعدة، وذلك للأسباب التالية:

- مع تزايد التحضر، تواجه المناطق الحضرية تحديات كبيرة تتطلب حلولًا ذكية وفعالة لتحسين جودة الحياة.
- يشهد العالم تطورًا متسارعًا في تكنولوجيا المعلومات والاتصالات، مما يتيح فرصًا جديدة لتحسين الخدمات العامة والبنية التحتية.
- تزايد الوعي بأهمية الاستدامة في السنوات الأخيرة يدفع الحكومات والشركات والأفراد إلى البحث عن حلول تقلل من التأثير البيئي وتدعم التنمية المستدامة.

16 د. هدى بن محمد، الانتقال إلى المدن الذكية: تحليل لأطر التحول- دراسة حالة خطة دبي الذكية 2021-، مرجع سابق.

- دراسة تجارب ناجحة يمكن أن توفر دروسًا قيمة وتوجيهات للمدن الأخرى الساعية لتحقيق نفس الأهداف.

وقد تم تقسيم العمل إلى نقطتين

أولا: مفهوم المدينة الذكية

ثانيا: مدينة دبي الذكية نموذج ناجح للمدن الذكية العربية

أولا: مفهوم المدينة الذكية

ازداد الاهتمام بالمدينة الذكية في السنوات الأخيرة كضرورة حتمية لمواجهة التحديات الكبيرة التي تواجهها مختلف مدن العالم، حيث يتطلب التحول إليها تضافر الجهود من مختلف التحصصات.

ـتاريخ المصطلح وتطوره 17

-أصول المصطلح: مفهوم المدينة الذكية ليس جديدًا، فقد صيغ هذا المصطلح لأول مرة في منتصف القرن التاسع عشر لوصف مدن جديدة في الغرب الأمريكي كانت فعالة وذاتية الحكم، حيث تعود إلى حركة "النمو الذكي" في التسعينيات، والتي تشير إلى التحضر المستدام، ومنذ تسعينات القرن الماضي، تطور مفهوم المدينة الذكية ليعني أي شكل من أشكال الابتكار التكنولوجي في تخطيط المدن وتطويرها وتشغيلها وإدارتها، على سبيل المثال، نشر حلول التنقل الذكية لمكافحة تحديات المرور في المناطق الحضرية، وخلال العقدين الأخيرين، ركزت عدة شركات متعددة الجنسيات على التكنولوجيا الحضرية الذكية، إلى جانب عدد من الشركات العامة والخاصة الماء

د. هدى بن محمد، الانتقال إلى المدن الذكية: تحليل لأطر التحول- دراسة حالة خطة دبي الذكية 2021-، مرجع سابق.

د. هدى بن محمد، الانتقال إلى المدن الذكية: تحليل لأطر التحول- دراسة حالة خطة دبي الذكية 2021-، مرجع سابق.

و غالبًا ما تُستخدم مفاهيم مثل المدن الافتراضية، والمدن الإلكترونية، والمدن الرقمية، ومدن المعلومات، والمدن اللاسلكية، والمدن المستقبلية بشكل تبادلي مع مفهوم "المدينة الذكية."

وتعتبر المدينة "ذكية" عندما تؤدي الاستثمارات في رأس المال البشري والاجتماعي والبنية التحتية التقليدية (النقل) والبنية التحتية الحديثة (القائمة على تكنولوجيا المعلومات والاتصالات) إلى تعزيز النمو الاقتصادي المستدام ونوعية حياة عالية، مع إدارة حكيمة للموارد الطبيعية من خلال الحكومة التشاركية 19.

- تعريف المدينة الذكية: هي مدينة متقدمة تستخدم تكنولوجيا المعلومات والاتصالات وغيرها من التقنيات لتحسين نوعية الحياة، والقدرة التنافسية، والكفاءة التشغيلية للخدمات الحضرية، مع ضمان توفر الموارد للأجيال الحالية والمستقبلية من حيث الجوانب الاجتماعية والاقتصادية والجوانب البيئية.

خلاص القول إنّ مفهوم المدن الذكية يقوم على مجموعة الخدمات التي يمكن تنفيذها لتحويل وتحسين الطريقة التي يتفاعل بها السكان والزائرون والشركات والحكومات مع بعضهم في سياق حياتهم²⁰.

-أهداف المدينة الذكية ومزاياها ودعائمها من أهداف المدن الذكية عموما هي²¹:

التقليل من انبعاث غازات الدفيئة.

 19 د. هدى بن محمد، الانتقال إلى المدن الذكية: تحليل لأطر التحول- دراسة حالة خطة دبي الذكية 2021-، مرجع سابق.

20 د. مخلوف عمر، الحاجة إلى المدن الذكية لتحقيق التنمية المستدامة: الفرص والتحديات، مجلة التعمير والبناء، جامعة ابن خلدون تيارت، المجلد 40، العدد 10، ص 27 وما بعدها

د. هدى بن محمد، الانتقال إلى المدن الذكية: تحليل لأطر التحول- دراسة حالة خطة دبي الذكية 2021-، مرجع سابق.

- ترشيد استهلاك الطاقة.
- تطوير الصناعات المتخصصة.
- الاستفادة من تكنولوجيا المعلومات والاتصالات لتطوير الصناعات المتخصصة بالوسائط المتعددة والمعرفة.
 - تحسين نوعية البيئة
 - توسيع المناطق الخضراء
 - تنمية البنى التحتية المعلوماتية
 - تنمية المجتمعات المستدامة.
 - تحقيق الانسجام الاجتماعي

ومن أهم مزايا المدن الذكية22

- زيادة الكفاءة والفعالية الاقتصادية والإدارية
 - تقليل التكاليف الاقتصادية
 - تقليص إجراءات الهدر
 - تقليل الضغط على شبكات النقل
 - خفض استخدام الطاقة
 - تقليل مستويات الجريمة
 - تحسين مستوى الحياة

د. هدى بن محمد، الانتقال إلى المدن الذكية: تحليل لأطر التحول- دراسة حالة خطة دبي الذكية 2021-، مرجع سابق.

ومن أهم الدعائم الأساسية للمدينة الذكية23

يجب أن تتوفر المدن الذكية على جملة من الشروط:

- تعزيز الابتكار وريادة الأعمال.
- دعم الاقتصاد الرقمي والصناعات الناشئة.
 - توفير التعليم والتدريب المستمر.
- تعزيز المشاركة المجتمعية والتفاعل الاجتماعي.
- تعزيز الشفافية والمشاركة الفعالة في صنع القرار.
 - استخدام التكنولوجيا لتحسين الخدمات الحكومية.
 - تطوير نظم نقل ذكية ومستدامة.
 - تحسين البنية التحتية للاتصالات.
 - إدارة الموارد الطبيعية بشكل مستدام.
 - الحفاظ على البيئة وتعزيز المساحات الخضراء.
- تحسين نوعية الحياة من خلال الخدمات الصحية والتعليمية والثقافية.
 - توفير بيئة معيشية مستدامة وآمنة.

د. هدى بن محمد، الانتقال إلى المدن الذكية: تحليل لأطر التحول- دراسة حالة خطة دبي الذكية 202-، مرجع سابق.

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عوامل نجاح إنشاء مدينة ذكية24

إن إنشاء مدينة ذكية هو عملية معقدة ومتعددة الأبعاد، وتعتمد على التكامل الجماعي لمجموعة من العوامل. هناك العديد من العوامل التي تؤثر على تصميم وتنفيذ مبادرات المدن الذكية والتي تساهم في نجاحها، وتتمثل هذه العوامل فيما يلي²⁵:

✓ إنّ أهم ما تواجهه مبادرات المدن الذكية هو مجموعة من التحديات الإدارية والتنظيمية مثل حجم المشروع، مواقف وسلوك المديرين، التنوع التنظيمي، عدم التوافق بين الأهداف، مقاومة التغيير والصراعات.

ويمكن اتباع استراتيجيات مثل مهارات فريق المشروع، الأهداف الواضحة، تحديد أصحاب المصلحة، مشاركة المستخدم النهائي، التخطيط، معالم واضحة، التواصل الجيد، تحسين الأعمال السابقة، التدريب الكافي، التمويل الكافى والمبتكر، واستعراض الممارسات الحالية والأفضل.

✓ تعد تكنولوجيا المعلومات والاتصالات الدافع الرئيسي لمبادرات المدن الذكية، إذ تعتمد على تقنيات الحوسبة الذكية لتحسين عمليات الأعمال والنتائج.

وتشمل التحديات برامج التدريب، نقص الموظفين المهرة، عدم التعاون بين القطاعات، عدم التنسيق بين الإدارات، ورؤية غير واضحة لإدارة تكنولوجيا المعلومات.

²⁴ د. هدى بن محمد، الانتقال إلى المدن الذكية: تحليل لأطر التحول- دراسة حالة خطة دبي الذكية 2021-، مرجع سابق.

²⁵ تقرير عن المدن الذكية، وزارة الاتصالات وتقنية المعلومات، المملكة العربية السعودية، تم تحميل النقرير من موقع وزارة الاتصالات وتقنية المعلومات، رابطه (mcit.gov.sa)، تم الاطلاع عليه يوم: 2024/06/30، على الساعة 13:01سا.

✓ تهدف مبادرات المدن الذكية إلى تقديم خدمة أفضل للمواطنين
 وتحسين نوعية حياتهم من خلال مشاريع تشمل العديد من أصحاب
 المصلحة.

وتعتمد على تقنيات، وأفراد، وسياسات، وممارسات، وموارد، وأعراف اجتماعية تدعم إدارة المدن.

- ✓ ينطوي التحول إلى مدينة ذكية على تفاعل بين المكونات التكنولوجية والسياسية والمؤسسية.
- ✓ يؤثر التحول إلى مدينة ذكية على نوعية حياة الأفراد ويشجع على تعليمهم ومشاركتهم، وتشمل التحديات الفجوة الرقمية، مراقبة بوابة المعلومات، المشاركة والشراكة، التواصل، التعليم، نوعية الحياة، وإمكانية الوصول.
- ✓ الاقتصاد هو المحرك الرئيسي لمبادرات المدن الذكية. تتمثل النتائج الاقتصادية في خلق الأعمال، خلق الوظائف، تطوير القوى العاملة، وتحسين الإنتاجية.
- ✓ تلعب البنية التحتية لتكنولوجيا المعلومات والاتصالات دورًا حاسمًا
 في تحقيق المدن الذكية. تشمل البنية التحتية اللاسلكية وأنظمة
 المعلومات.
 - ✓ تسعى مبادرات المدن الذكية إلى استخدام التكنولوجيا لزيادة الاستدامة وتحسين إدارة الموارد الطبيعية، وتشمل حماية الموارد الطبيعية و الممرات المائية و المساحات الخضراء.

-تأثير العوامل المختلفة

إنّ جميع العوامل السابقة لها تأثير ثنائي الاتجاه في مبادرات المدينة الذكية، أي كل منها يتأثر ويؤثر على عوامل أخرى في أوقات وسياقات مختلفة. يمكن تقسيم هذه العوامل إلى مستويين من التأثير:

- العوامل الخارجية: تشمل الحوكمة، الأفراد والمجتمعات، البيئة، البنية التحتية، والاقتصاد. هذه العوامل تتأثر أكثر من العوامل الداخلية.
- العوامل الداخلية: تشمل التكنولوجيا، الإدارة والتنظيم، والسياسة. هذه العوامل تمثل الجوانب الداخلية التي تؤثر على نجاح مبادرات المدينة الذكية. 26

-عوائق المدينة الذكية27

رغم الفوائد العديدة التي تقدمها المدن الذكية، فإنها تواجه مجموعة من المشكلات والتحديات التي تعيق تنفيذها الكامل. فيما يلي أبرز هذه المشكلات 28:

√ الكلفة الباهظة

حيث تتطلب المدن الذكية استثمارات كبيرة في البنية التحتية والتقنيات الحديثة، مما يزيد من التكلفة الإجمالية لبناء هذه المدن.

✓ الحاجة إلى التعاون

إن تعزيز مظاهر المدينة الذكية يتطلب تعاونًا من جميع الأطراف المعنية، بما في ذلك الجهات الحكومية، الشركات الخاصة، والمجتمع المدني، وليس فقط المبرمجون وخبراء التقنية.

27 لشلح محمد، بوزيدي أحمد تيجاني، المدن الذكية والواقع الجزائري، مجلة القانون العقاري والبيئة، جامعة ابن باديس مستغانم، المجلد 11، العدد 02، ص 20.

²⁶ تيريزا باردو، لماذا تفشل المدن الذكية؟ كيف ننقذ مستقبل مدننا عبر الإلمام بالسيباق، موقع كلية محمد بن راشد للإدارة الحكومية 2024، رابطه، (/https://dubaipolicyreview.ae/ar) تم الاطلاع عليه يوم 2024/06/30، على الساعة 15:24سا.

²⁸ تيريزا باردو، لماذا تفشل المدن الذكية؟ كيف ننقذ مستقبل مدننا عبر الإلمام بالسياق، مرجع سابق.

√ الاقتصار على فئة محدودة

هناك تخوف من أن تقتصر فوائد المدينة الذكية على فئة محدودة من الناس، مما قد يؤدي إلى عدم استفادة الجميع بشكل متساو.

√ نقص الثقافة الحاسوبية

عدم وجود مستوى كافٍ من الثقافة الحاسوبية بين أفراد المجتمع قد يعوق نجاح المدينة الذكية ويحد من استخدام التقنيات المتقدمة.

√ الأمن السيبراني

تواجه المدن الذكية تهديدات من المتسللين والمتلاعبين بالبرامج والفير وسات، بالإضافة إلى مشاكل انتهاك الخصوصية.

√ التخطيط والتصميم

يجب أن يتم بناء المدينة الذكية وفقًا للاحتياجات الفعلية والضرورات التقنية والبرمجية، وليس فقط بناءً على رؤية المبرمجين. يجب أن يتولى القائمون على إدارة المدينة العادية وضع المخطط الأساسي بالتعاون مع المبرمجين وخبراء التقنية.

√ بناء مجتمع معلوماتی صحی

صعوبة بناء مجتمع معلوماتي صحي نظرًا لاستخدام العديد من المواطنين لأسماء مستعارة، مما يشوه التبادل المعلوماتي ويفقده المصداقية.

✓ التداخلات المعلوماتية

تحتاج الخدمات المعلوماتية في المدينة إلى أن تكون متاحة لسكانها وكذلك لغير القاطنين مثل السياح وسكان القرى المجاورة، مما قد يؤدي إلى تداخلات معلوماتية وزيادة الضغط على الخدمات المخصصة للسكان.

الحلول المقترحة

لتجاوز هذه التحديات والمشكلات، يمكن تبني عدة حلول واستراتيجيات، منها: التخطيط المالي الجيد، وتعزيز التعاون بين مختلف الأطراف المعنية، والتوعية والتدريب لتعزيز الثقافة الحاسوبية بين جميع فئات المجتمع، وتطوير سياسات أمنية قوية، ومشاركة المجتمع في التخطيط، استخدام تقنيات التحقق الهوية، وضمان التوزيع العادل للخدمات 29.

ثانيا: مدينة دبي الذكية نموذج ناجح للمدن الذكية العربية

اعتمدت حكومة دبي مجموعة من المبادئ هي 30 :

- تحقيق التفوق والريادة على الصعيدين الإقليمي والعالمي من خلال تبنى معايير عالية وطموحات كبيرة.
- الاستفادة من التجارب الناجحة والخبرات العالمية في مجال التخطيط الاستراتيجي لضمان تنفيذ فعال ومستدام للخطة.
- ضمان إمكانية متابعة التقدم وتحقيق الأهداف المحددة من خلال مؤشرات أداء واضحة وقابلة للقياس.
- إشراك جميع الأطراف ذات العلاقة من أفراد المجتمع، الشركات، والمؤسسات الحكومية لضمان توافق وتكامل الجهود المبذولة لتحقيق أهداف الخطة.

وعموما إنّ الإطار العام لخطة دبي الذكية 2021 يتضمن ستة محاور رئيسية تحدد السياق العام للعمل الحكومي في دبي، وهذه المحاور هي: تحسين كفاءة الخدمات الحكومية وتعزيز التفاعل الإلكتروني مع

30 د. هدى بن محمد، الانتقال إلى المدن الذكية: تحليل لأطر التحول- دراسة حالة خطة دبي الذكية 2021-، مرجع سابق.

²⁹ مراد بابعا، المدن الذكية...ضرورة ثورية تغير وجه الحضارة البشرية، موقع الجزيرة، رابطه، (doc.aljazeera.net) تم الاطلاع عليه يوم 2024/06/30، على الساعة 6:00 السا

المواطنين والمقيمين، من أجل تقديم خدمات حكومية متقدمة تعزز من تجربة المستخدم وتسهم في تحسين الجودة الحياتية، وتعزيز المشاركة المجتمعية والتفاعل الاجتماعي بين جميع شرائح المجتمع، من أجل تعزيز الروابط الاجتماعية وتعزيز الشمولية في الفرص والخدمات المتاحة للمواطنين والمقيمين، وتعزيز التنافسية الاقتصادية لدبي وجذب الاستثمارات والمواهب، من أجل تعزيز بنية التكنولوجيا والابتكار ادعم القطاعات الاقتصادية الرئيسية وتحفيز الابتكار وريادة الأعمال، والحفاظ على الموارد الطبيعية وتحسين جودة البيئة والاستدامة، من أجل تعزيز استخدام التكنولوجيا لإدارة الموارد بكفاءة وتعزيز مشاركة المجتمع في حماية البيئة، وتحسين جودة الحياة والرفاهية لسكان دبي، من أجل توفير ببيئة معيشية متكاملة تعزز من راحة وسعادة السكان وتدعم الحياة النشطة والصحية، وتعزيز الابتكار والتعليم الرقمي وتحفيز المعرفة والتعليم المستمر، من أجل تعزيز البنية التحتية التكنولوجية في المجال التعليمي وتعزيز الابتكار والاستفادة من التكنولوجيا لتحقيق مجتمع معرفي متقدم الد.

هذه المحاور الرئيسية تحدد السياق العام للعمل الحكومي، و هي 32 :

- الاهتمام بإنشاء جهاز حكومي ذو كفاءة وموثوقية عالية.
- إيجاد نموذج فريد للنمو ينتقل من الاعتماد على تراكم عوامل الإنتاج إلى نموذج مستدام مدفوع بالابتكار والإنتاجية العالية لكل من رأس المال والعمالة، مدعومًا ببيئة تسهل ممارسة الأعمال.
- الاهتمام بالقدرة المستدامة على دعم النمو المستقبلي للإمارة،
 وضمان توفر مصادر طاقة مستمرة وتعزيز الاستدامة في البيئة

د. هدى بن محمد، الانتقال إلى المدن الذكية: تحليل لأطر التحول- دراسة حالة خطة دبي الذكية 2021-، مرجع سابق.

 $^{^{32}}$ د. هدى بن محمد، الانتقال إلى المدن الذكية: تحليل لأطر التحول- دراسة حالة خطة دبي الذكية 22 1 مرجع سابق.

الطبيعية، واتباع أفضل الممارسات العالمية من حيث معدلات الاستهلاك والكفاءة والإدارة الرشيدة في بيئة حضرية تتميز بأعلى درجات السلامة والموثوقية.

- الحفاظ على هذه القيمة الإيجابية وتعزيز ها وتنميتها، بالتركيز على الخدمات التعليمية والصحية والإسكان، وتوفير تجربة ثقافية غنية وخيارات ترفيهية ورياضية متنوعة، بما في ذلك المساحات الخضراء والشواطئ النظيفة والمرافق الرياضية.
 - إيجاد مجتمع متعدد الثقافات يمتلك مقومات الاستمر ارية والنجاح، مع إيلاء أولوية للأسرة باعتبارها النواة الأساسية والحاضنة الطبيعية للفرد.
- تعزيز الإحساس بالمسؤولية لدى الأفراد تجاه أنفسهم وأسرهم ومجتمعهم، وتشجيعهم على تحقيق أعلى مستويات التعليم والثقافة، والحفاظ على نمط حياة صحي وسليم، مما يمكنهم من لعب دور فاعل وريادى في نهضة دبي في كافة المجالات.

خاتمة

يعد التحول إلى مدينة ذكية عملية معقدة ومتعددة الأبعاد، حيث يعتمد النجاح على التكامل الجماعي لمجموعة من العوامل المؤثرة على تصميم وتنفيذ مبادرات المدن الذكية، وتشكل هذه العوامل الإطار العام لتحول هذه المدن³³.

وبشكل عام فإنّ بناء المدن الذكية يستند إلى ستة دعائم أساسية: هي اقتصاد الذكي، وأشخاص أذكياء وحوكمة ذكية وتنقل الذكي وبيئة ذكية وحياة ذكية³⁴.

لهذا أطلقت دبي العديد من البرامج والمشاريع والمبادرات والتطبيقات، بالإضافة إلى تطوير السياسات والاستراتيجيات، ودمج تكنولوجيا المعلومات والاتصالات في مختلف المجالات، مما يساهم جميعًا في تحقيق أهداف وغايات الخطة المرسومة.

وبناء عليه نقدم جملة من التوصيات و هي35:

- تكريس وتضافر الجهود من مختلف التخصصات لتصميم و هيكلة مشروع التحول.
 - تخصيص الموارد التمويلية المناسبة لتحقيق مشروع التحول.
 - نشر الوعي المجتمعي حول استخدام تكنولوجيا المعلومات والاتصالات وتطبيقاتها المختلفة.

33 د. مخلوف عمر، الحاجة إلى المدن الذكية لتحقيق التنمية المستدامة: الفرص والتحديات، مجلة التعمير والبناء، مرجع سابق ص 27 وما بعدها.

34 لشلح محمد، بوزيدي أحمد تيجاني، المدن الذكية والواقع الجزائري، مجلة القانون العقاري والبيئة، مرجع سابق، ص 18 وما بعدها.

د. هدى بن محمد، الانتقال إلى المدن الذكية: تحليل لأطر التحول- دراسة حالة خطة دبي الذكية 2021-، مرجع سابق.

- ضرورة مراعاة مختلف الأبعاد البشرية والاجتماعية والاقتصادية والحضرية والبيئية والثقافية والسياسية، ووضعها ضمن أولويات العمل.
 - ربط تصميم المدينة الذكية بمفهوم الاستدامة لضمان الاستخدام الرشيد للموارد بين الأجيال، والاستفادة من الطاقات المتجددة.

TYPES OF PEOPLE COMMUNICATION WITHIN SMART CITIES RIYADH CITY AS A MODEL

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Abstract

Sustainable smart cities rely on stable, secure, reliable, and interoperable communication infrastructure to support a vast array of ICT-based applications and services. Recent advancements in the Internet of Things (IoT), artificial intelligence (AI), digital twins, robotics, smart grids, and smart meters are all driving and supporting the development of sustainable smart cities worldwide, enriching and enhancing the decision-making process for governments.

Keywords: Internet; Things; people; communication, Smart cities, Riyadh City.

Introduction

Although cities where all urban systems and services are fully connected do not yet exist, many cities are on their way to becoming sustainable and smart cities. They rely on ICT, for example, to enhance energy consumption efficiency, waste management, housing, and healthcare improvements, traffic flow and safety enhancements, air quality detection, alerting police to street crimes, improving water and sanitation networks, and making rural communities smart and sustainable. These advancements improve the quality of life for rural residents and help achieve the United Nations Sustainable Development Goals (SDGs). ICT has the potential to accelerate the achievement of all seventeen UN SDGs, including Goal 11, which aims to create sustainable cities and communities.

The Saudi government has increasingly developed the smart city concept to meet sustainable development challenges and improve the quality of life for its citizens. This accelerated growth is embodied in the smart city project like Riyadh, reflecting the Kingdom's commitment to technological advancement and environmental sustainability. Riyadh is one of the most important cities in Saudi Arabia and one of the fastest-growing cities in the world.

1. Smart Cities in Saudi Arabia: Riyadh

The concept of smart cities encompasses several key elements, including smart infrastructure, sustainability, technology, and community engagement. These elements work together to improve the quality of life and enhance the citizen experience in the city. The smart city of Riyadh involves the development of infrastructure to provide advanced services to citizens. By utilizing communication technologies and smart networks, the management of public utilities such as transportation, sanitation, and electricity

is improved, helping to reduce congestion and save time and energy. 36

Sustainability is one of the most important components of the smart city in Riyadh. This sustainability includes reducing carbon emissions and improving the management of local resources such as water and energy. It relies on renewable energy and environmental practices to preserve the environment and maintain natural wealth. ³⁷

Technology also plays a critical role in the smart city of Riyadh. This includes the use of artificial intelligence (AI), the Internet of Things (IoT), and big data to improve urban services and facilitate citizens' lives. For example, smart systems can be used to manage traffic and predict crises. The smart city of Riyadh encourages local community participation in the development of the city. Through open dialogue and future vision planning, citizens can contribute to decision-making and achieve sustainable development.³⁸

The Saudi government has implemented traffic congestion control measures, including adaptive traffic control measures and prioritization measures. The intelligent transportation system monitors and manages city traffic through various sensors and closed-circuit television (CCTV) systems. It uses advanced analytics to conduct real-time historical and predictive traffic analysis, includ-

 $^{^{36}}$ Bawadi, Fadwa. (2022). "Smart Cities Around the World," Dar Al-Maysarah, Cairo, p128

³⁷ Al-Dughli, Hatem. (2019). "The Disappearance of Traditional Cities: A Strategic Vision," 2nd ed., Dar Al-Raghib, Baghdad, p542

³⁸ *Ibid*, p543.

ing context-specific reporting of traffic incidents to inform traffic dashboards and key performance indicators.³⁹

Riyadh has advanced to 30th place among 141 smart cities globally, according to the 2023 Smart Cities Index issued by the International Institute for Management Development. Additionally, Mecca, Medina, and Jeddah have entered the index, making the total number of Saudi cities included in the index four.

2. Social Media and the Intelligence Index of Global Smart Cities

Social media is a source of big data, as are smartphones and mobile devices, where data related to public interactions on social media platforms is collected. This helps in understanding the needs and interests of the population, communicating with them, and knowing their opinions and feedback about smart cities and their services.

Of course, after collecting this data, it needs to be analyzed and transformed into valuable information for smart cities. This goal requires the use of machine learning and artificial intelligence technologies to extract value from this data to achieve the objectives of smart cities in improving urban life, enhancing the quality of life, and providing better services to the residents and visitors of these cities.⁴⁰

³⁹ Al-Ghamdi, Al-Sharif. (2021). "The Integrated Strategic Vision of the Kingdom of Saudi Arabia," Dar Al-Motabeni Publishing and Distribution, Saudi Arabia, p421.

⁴⁰ *Ibid*, p422.

Therefore, developing the infrastructure of smart cities is essential to maximize the benefits of collecting and transmitting data from its sources.

3. Successful Global Models in Smart Cities

We will mention some successful models in the development of smart cities both within the Kingdom and abroad, as the Kingdom, through Vision 2030, aims to achieve comprehensive development and build a society based on technology and innovation.

Firstly, within the Kingdom, there is the digital government, which relies on smart automation in collecting and analyzing data to provide government services easily to citizens and residents. Additionally, many smart cities in the Kingdom have benefited from data to improve their services and develop their infrastructure. For example, Riyadh has equipped many streets and parking lots with smart sensors to collect data on traffic and congestion. Riyadh uses this data to analyze and develop public transportation services, providing a more efficient system.⁴¹

Another example in the Kingdom is King Abdullah Economic City, which is one of the largest smart cities in the Kingdom. King Abdullah Economic City has modern technological infrastructure that allows for data collection and analysis from various sources, including transportation, environment, energy, and security. Data analysis is used to improve urban planning and achieve sustainability.

There are also successful models in Mecca and Medina, serving pilgrims and visitors to religious sites. Data analysis is used to improve transportation services, public safety, and

⁴¹ *Ibid*, p5424.

healthcare, based on smart systems to monitor crowding, manage stampedes, and oversee public safety and emergency health situations during religious rituals. Collected data is also used to make strategic decisions to improve service quality each year.

There are other examples, such as the smart city of NEOM, which is currently under construction, and the implementation of smart city requirements in Dammam. Dammam is working towards transforming into a smart and sustainable city by using data from transportation, electricity, and water sources to improve consumption, better manage resources, and achieve efficiency and sustainability.

Internationally, many smart cities around the world have benefited from data to improve their services and develop their infrastructure. Some examples include:

- **Seoul, South Korea:** Seoul is one of the cities that has benefited the most from data in all aspects, especially traffic management, energy consumption, and air pollution crisis prediction to improve city management and enhance the quality of life for its citizens.
- Sydney, Australia: Sydney is another international example, using data collected from various sources such as the public transportation system, road networks, and the energy system to improve resource efficiency and provide better services to its citizens.
- Turin, Italy: Turin has equipped many streets and parking lots with sensors to collect data on traffic and congestion.
 This data is analyzed to improve traffic control patterns and reduce congestion.
- **Seattle, USA:** Seattle has equipped street lamps with sensors to measure light levels, air quality, and temperature.

Seattle uses this data to improve need-based lighting and save energy.

These examples illustrate how smart cities leverage data to enhance their services and infrastructure, ultimately improving the quality of life for their residents.

4. Internet of Things (IoT) in Smart Cities

4.1. The Importance of IoT in Smart Cities

According to figures cited in a study on improving IoT security using Software-Defined Networking (SDN), there will be more than 75.44 billion devices connected to the Internet of Things by 2025. IoT is expected to grow into one of the smartest collective and collaborative systems in history.

With vast potential and opportunities across a wide range of sectors, including urban mobility, security, sustainability, maintenance, healthcare, and management, it is crucial for cities to understand the benefits and opportunities of IoT for smart cities.

Advanced connectivity is one of the fundamental building blocks for developing the next generation of cities. Communication between citizens and governments will occur in ways never seen before. IoT will provide tremendous opportunities and benefits for cities, but this level of connectivity will also bring its own set of challenges. The DUC Suite system plays a significant role in building smart cities by providing infrastructure to manage and analyze big data derived from IoT systems. DUC Suite is used for data integration and storage, facilitating intelligent analytics that contribute to a better understanding of city needs and improving the efficiency of services and operations.

4.2. What is the Internet of Things?

According to the International Telecommunication Union (ITU), the term "Internet of Things" (IoT) is a broad term that can be used to describe any object connected to the internet. However, in recent years, the term IoT is increasingly used to specifically describe objects that can "talk" to each other.

It refers to the vast network of digital devices that communicate and interact with each other, impacting our daily lives. These devices include smart sensors, monitoring devices, artificial intelligence programs, and actuators that can assess, monitor, and control certain aspects of city life. For example, weather-related data can be collected by multiple sensors, which can then be used to manage thermostats in public buildings, reduce emissions, and save city funds.

There is no single, unified definition of what the Internet of Things is. Different organizations and individuals might propose varying definitions. However, they all agree that IoT is a set of technologies for accessing data collected by various devices via wireless and wired internet networks.

4.3. Examples of IoT Solutions and Smart Cities

According to IoT Analytics, smart cities prioritize IoT technology in several interesting ways. The study focused on decision-makers from some of the world's leading smart cities (including Barcelona, Paris, Amsterdam, and Palo Alto) and ranked how leaders use IoT to reduce urban inefficiencies and improve the quality of life for their citizens.

The study found that the following areas were top priorities for smart city governments:⁴²

- Connected public transport (74%)
- Traffic monitoring and management (72%)
- Water level/flood monitoring (72%)
- Video surveillance and analytics (72%)
- Connected street lights (68%)
- Weather monitoring (68%)
- Air quality/pollution monitoring (68%)
- Smart metering water (66%)
- Fire/smoke detection (66%)
- Water quality monitoring (64%)

The percentages shown are the proportion of the included smart cities that have deployed use cases as part of their smart city initiatives.

Let us take a look at some examples of how smart cities are effectively using IoT technology to solve urban problems.

How IoT Solutions Can Help Future Smart Cities

The future of smart cities is closely tied to the future of the Internet of Things (IoT). As city governments begin to unlock the full potential of urban data platforms, artificial intelligence, smart

⁴² Abu Habeib, Aribi. (2018). "An Introduction to Communication Technologies," National Publishing Establishment, Baghdad, p65.

devices, and interconnectivity, the need for IoT will grow significantly. This will lead to efficient problem-solving, smart mobility, sustainability, and more.⁴³

One of the most exciting ways IoT can benefit future smart cities is by reducing the need for private vehicles. With the advent of self-driving cars, it will not be long before autonomous public transport becomes accessible to everyone. Supported by IoT technology, future cars and buses will be able to operate using data transmitted via street furniture or street lighting, providing an efficient and smooth traffic flow.⁴⁴

Although the future of waste management is far less glamorous, it represents another way IoT can improve smart cities in the future. Currently, waste collection and disposal are among the biggest challenges cities face. Smart waste management solutions include real-time route planning tools and bin capacity levels, which can reduce collection volumes and inform citizens about the best ways to dispose of their waste.⁴⁵

These are just two of the many ways IoT will enhance the quality of life for citizens in future smart cities.

IoT has unlimited potential, and through large-scale implementation, thoughtful deployment, and precise management, IoT, urban data platforms, big data, and artificial intelligence can trans-

⁴⁵ Ben Zakrin, Khuloud. (2019). "Applied Approaches to the Internet of Things," 2nd ed., Dar Al-Hilal for Publishing and Distribution, Egypt, p301

⁴³ Farouk, Laazali. (2022). "E-Governments: Applied Approaches," Taxiage Com Publishing and Distribution, Tower of Keifan, Algeria, p415.

⁴⁴ *Ibid*, p418.

form our urban centers into smart, sustainable, and efficient spaces. The key to success across all sectors, from healthcare to manufacturing, and from transportation to education, lies in the shared use of information. By collecting data and implementing practical solutions, the next generation of smart cities will be smarter than ever before.

5. What Are the Key Characteristics of a Smart City?

Smart cities are distinguished by several key characteristics that set them apart from traditional urban areas. These features include: 46

- Connected Infrastructure: Smart cities are built on the foundation of interconnected infrastructure, which in turn is based on a network of connected devices and systems that facilitate seamless communication and data exchange. This interconnected infrastructure allows for real-time monitoring and control of various city services, leading to more efficient urban management and responsiveness.
- 2. **Data-Driven Decision Making:** In a smart city, data is the lifeblood. It fuels the process of informed decision-making to enhance urban services and overall quality of life for residents. By collecting, analyzing, and utilizing vast amounts of data, city officials can make better decisions.
- 3. **Sustainability:** The primary goal of smart cities is to reduce their environmental impact. This is achieved through the use of innovative technologies and solutions that mini-

⁴⁶ Al-Alawna, Oum Salma. (2022). "Smart Cities in the Gulf Cooperation Council," Muta Publishing House, Jordan, p236.

- mize energy consumption, reduce carbon emissions, and promote the efficient use of resources.
- 4. Citizen-Centric Services: Smart cities prioritize the needs and well-being of their inhabitants. By doing so, they leverage technology to make public services more accessible and improve the overall quality of life. Smart cities aim to create a more enjoyable, safe, and convenient living environment for their citizens.

These characteristics collectively contribute to the advancement and development of smart cities, paving the way for more sustainable, efficient, and livable urban environments.⁴⁷

5.1. The Importance of Dock Suite System

The Dock Suite system can assist smart cities in the future in several ways:⁴⁸

- 1. **Efficient Data Management:** The Dock Suite system enables integrated management of IoT data, helping to avoid interference and ensuring smooth data flow between different devices and systems in the smart city.
- 2. **Advanced Data Analysis:** The system contributes to analyzing big data generated by IoT systems, opening up insights for a deeper understanding of urban lifestyles and identifying possible opportunities and improvements.
- 3. **System Coordination:** Dock Suite system coordinates the interaction of connected systems and devices, enhancing

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⁴⁷ *Ibid*, p237.

⁴⁸ Katman, Salima. (2023). "Internet of Things: A Theoretical Introduction," Home Publishing and Distribution House, Algeria, p109

- integration across various aspects of smart infrastructure, such as transportation, energy, and security.
- 4. **Enhanced Security and Privacy:** The system sorts and secures data, striking a balance between information gathering and ensuring the privacy protection of citizens in cities.
- 5. **Urban Service Management:** Dock Suite system contributes to improving urban service management, such as traffic management and energy provision, enhancing resource utilization efficiency. By utilizing the Dock Suite system, cities can maximize the potential of IoT capabilities, leading to improved quality of life, enhanced sustainability, and better resource utilization efficiency.

Conclusion

The role of technology in building smart cities is of utmost importance. By integrating advanced technologies such as the Internet of Things, artificial intelligence, and big data analytics into infrastructure and urban services, smart cities can revolutionize the way we live, work, and interact with our surroundings. As we delve deeper into the concept of IoT in smart cities, we gain a better understanding of how these technologies work together to create urban environments that are more efficient, sustainable, and conducive to living.

REVOLUTIONIZING ESP PEDAGOGY IN AI-DRIVEN SMART CITIES: MEETING THE LANGUAGE NEEDS OF SPECIFIC PROFESSIONAL AND ACADEMIC FIELDS

Dr. Ouafa Ouarniki

Ziane Achour University of Djelfa. Associate Professor

Abstract

Sustainable smart cities rely on stable, secure, reliable, and interoperable communication infrastructure to support a vast array of ICT-based applications and services. Recent advancements in the Internet of Things (IoT), artificial intelligence (AI), digital twins, robotics, smart grids, and smart meters are all driving and supporting the development of sustainable smart cities worldwide, enriching and enhancing the decision-making process for governments.

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Sustainability is one of the most important components of the smart city in Riyadh. This sustainability includes reducing carbon emissions and improving the management of local resources such as water and energy. It relies on renewable energy and environmental practices to preserve the environment and maintain natural wealth. ⁵⁰

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 $^{\rm 49}$ Bawadi, Fadwa. (2022). "Smart Cities Around the World," Dar Al-Maysarah, Cairo, p128

⁵⁰ Al-Dughli, Hatem. (2019). "The Disappearance of Traditional Cities: A Strategic Vision," 2nd ed., Dar Al-Raghib, Baghdad, p542

can contribute to decision-making and achieve sustainable development.51

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⁵¹ *Ibid*, p543.

⁵² Al-Ghamdi, Al-Sharif. (2021). "The Integrated Strategic Vision of the Kingdom of Saudi Arabia," Dar Al-Motabeni Publishing and Distribution, Saudi Arabia, p421.

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Therefore, developing the infrastructure of smart cities is essential to maximize the benefits of collecting and transmitting data from its sources.

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⁵⁴ *Ibid*, p5424.

⁵³ *Ibid*, p422.

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There are other examples, such as the smart city of NEOM, which is currently under construction, and the implementation of smart city requirements in Dammam. Dammam is working towards transforming into a smart and sustainable city by using data from transportation, electricity, and water sources to improve consumption, better manage resources, and achieve efficiency and sustainability.

Internationally, many smart cities around the world have benefited from data to improve their services and develop their infrastructure. Some examples include:

• **Seoul, South Korea:** Seoul is one of the cities that has benefited the most from data in all aspects, especially traffic management, energy consumption, and air pollution crisis prediction to improve city management and enhance the quality of life for its citizens.

- Sydney, Australia: Sydney is another international example, using data collected from various sources such as the public transportation system, road networks, and the energy system to improve resource efficiency and provide better services to its citizens.
- **Turin, Italy:** Turin has equipped many streets and parking lots with sensors to collect data on traffic and congestion. This data is analyzed to improve traffic control patterns and reduce congestion.
- **Seattle, USA:** Seattle has equipped street lamps with sensors to measure light levels, air quality, and temperature. Seattle uses this data to improve need-based lighting and save energy.

These examples illustrate how smart cities leverage data to enhance their services and infrastructure, ultimately improving the quality of life for their residents.

4. Internet of Things (IoT) in Smart Cities

4.1. The Importance of IoT in Smart Cities

According to figures cited in a study on improving IoT security using Software-Defined Networking (SDN), there will be more than 75.44 billion devices connected to the Internet of Things by 2025. IoT is expected to grow into one of the smartest collective and collaborative systems in history.

With vast potential and opportunities across a wide range of sectors, including urban mobility, security, sustainability, maintenance, healthcare, and management, it is crucial for cities to understand the benefits and opportunities of IoT for smart cities.

Advanced connectivity is one of the fundamental building blocks for developing the next generation of cities. Communication between citizens and governments will occur in ways never seen before. IoT will provide tremendous opportunities and benefits for cities, but this level of connectivity will also bring its own set of challenges. The DUC Suite system plays a significant role in building smart cities by providing infrastructure to manage and analyze big data derived from IoT systems. DUC Suite is used for data integration and storage, facilitating intelligent analytics that contribute to a better understanding of city needs and improving the efficiency of services and operations.

4.2. What is the Internet of Things?

According to the International Telecommunication Union (ITU), the term "Internet of Things" (IoT) is a broad term that can be used to describe any object connected to the internet. However, in recent years, the term IoT is increasingly used to specifically describe objects that can "talk" to each other.

It refers to the vast network of digital devices that communicate and interact with each other, impacting our daily lives. These devices include smart sensors, monitoring devices, artificial intelligence programs, and actuators that can assess, monitor, and control certain aspects of city life. For example, weather-related data can be collected by multiple sensors, which can then be used to manage thermostats in public buildings, reduce emissions, and save city funds.

There is no single, unified definition of what the Internet of Things is. Different organizations and individuals might propose varying definitions. However, they all agree that IoT is a set of technologies for accessing data collected by various devices via wireless and wired internet networks.

4.3. Examples of IoT Solutions and Smart Cities

According to IoT Analytics, smart cities prioritize IoT technology in several interesting ways. The study focused on decision-makers from some of the world's leading smart cities (including Barcelona, Paris, Amsterdam, and Palo Alto) and ranked how leaders use IoT to reduce urban inefficiencies and improve the quality of life for their citizens.

The study found that the following areas were top priorities for smart city governments:⁵⁵

- Connected public transport (74%)
- Traffic monitoring and management (72%)
- Water level/flood monitoring (72%)
- Video surveillance and analytics (72%)
- Connected street lights (68%)
- Weather monitoring (68%)
- Air quality/pollution monitoring (68%)
- Smart metering water (66%)
- Fire/smoke detection (66%)
- Water quality monitoring (64%)

⁵⁵ Abu Habeib, Aribi. (2018). "An Introduction to Communication Technologies," National Publishing Establishment, Baghdad, p65.

The percentages shown are the proportion of the included smart cities that have deployed use cases as part of their smart city initiatives.

Let us take a look at some examples of how smart cities are effectively using IoT technology to solve urban problems.

How IoT Solutions Can Help Future Smart Cities

The future of smart cities is closely tied to the future of the Internet of Things (IoT). As city governments begin to unlock the full potential of urban data platforms, artificial intelligence, smart devices, and interconnectivity, the need for IoT will grow significantly. This will lead to efficient problem-solving, smart mobility, sustainability, and more.⁵⁶

One of the most exciting ways IoT can benefit future smart cities is by reducing the need for private vehicles. With the advent of self-driving cars, it will not be long before autonomous public transport becomes accessible to everyone. Supported by IoT technology, future cars and buses will be able to operate using data transmitted via street furniture or street lighting, providing an efficient and smooth traffic flow.⁵⁷

Although the future of waste management is far less glamorous, it represents another way IoT can improve smart cities in the future. Currently, waste collection and disposal are among the biggest challenges cities face. Smart waste management solutions include real-time route planning tools and bin capacity levels,

Farouk, Laazali. (2022). "E-Governments: Applied Approaches," Taxiage Com Publishing and Distribution, Tower of Keifan, Algeria, p415.

⁵⁷ *Ibid*, p418.

which can reduce collection volumes and inform citizens about the best ways to dispose of their waste.⁵⁸

These are just two of the many ways IoT will enhance the quality of life for citizens in future smart cities.

IoT has unlimited potential, and through large-scale implementation, thoughtful deployment, and precise management, IoT, urban data platforms, big data, and artificial intelligence can transform our urban centers into smart, sustainable, and efficient spaces. The key to success across all sectors, from healthcare to manufacturing, and from transportation to education, lies in the shared use of information. By collecting data and implementing practical solutions, the next generation of smart cities will be smarter than ever before.

5. What Are the Key Characteristics of a Smart City?

Smart cities are distinguished by several key characteristics that set them apart from traditional urban areas. These features include:⁵⁹

5. **Connected Infrastructure:** Smart cities are built on the foundation of interconnected infrastructure, which in turn is based on a network of connected devices and systems that facilitate seamless communication and data exchange. This interconnected infrastructure allows for real-time

⁵⁹ Al-Alawna, Oum Salma. (2022). "Smart Cities in the Gulf Cooperation Council," Muta Publishing House, Jordan, p236.

⁵⁸ Ben Zakrin, Khuloud. (2019). "Applied Approaches to the Internet of Things," 2nd ed., Dar Al-Hilal for Publishing and Distribution, Egypt, p301

- monitoring and control of various city services, leading to more efficient urban management and responsiveness.
- 6. **Data-Driven Decision Making:** In a smart city, data is the lifeblood. It fuels the process of informed decision-making to enhance urban services and overall quality of life for residents. By collecting, analyzing, and utilizing vast amounts of data, city officials can make better decisions.
- 7. **Sustainability:** The primary goal of smart cities is to reduce their environmental impact. This is achieved through the use of innovative technologies and solutions that minimize energy consumption, reduce carbon emissions, and promote the efficient use of resources.
- 8. Citizen-Centric Services: Smart cities prioritize the needs and well-being of their inhabitants. By doing so, they leverage technology to make public services more accessible and improve the overall quality of life. Smart cities aim to create a more enjoyable, safe, and convenient living environment for their citizens.

These characteristics collectively contribute to the advancement and development of smart cities, paving the way for more sustainable, efficient, and livable urban environments.⁶⁰

5.1. The Importance of Dock Suite System

The Dock Suite system can assist smart cities in the future in several ways:⁶¹

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⁶⁰ *Ibid*, p237.

⁶¹ Katman, Salima. (2023). "Internet of Things: A Theoretical Introduction," Home Publishing and Distribution House, Algeria, p109

- 6. **Efficient Data Management:** The Dock Suite system enables integrated management of IoT data, helping to avoid interference and ensuring smooth data flow between different devices and systems in the smart city.
- 7. **Advanced Data Analysis:** The system contributes to analyzing big data generated by IoT systems, opening up insights for a deeper understanding of urban lifestyles and identifying possible opportunities and improvements.
- 8. **System Coordination:** Dock Suite system coordinates the interaction of connected systems and devices, enhancing integration across various aspects of smart infrastructure, such as transportation, energy, and security.
- 9. **Enhanced Security and Privacy:** The system sorts and secures data, striking a balance between information gathering and ensuring the privacy protection of citizens in cities.
- 10. **Urban Service Management:** Dock Suite system contributes to improving urban service management, such as traffic management and energy provision, enhancing resource utilization efficiency. By utilizing the Dock Suite system, cities can maximize the potential of IoT capabilities, leading to improved quality of life, enhanced sustainability, and better resource utilization efficiency.

Conclusion

The role of technology in building smart cities is of utmost importance. By integrating advanced technologies such as the Internet of Things, artificial intelligence, and big data analytics into infrastructure and urban services, smart cities can revolutionize the way we live, work, and interact with our surroundings. As we delve deeper into the concept of IoT in smart cities, we gain a better understanding of how these technologies work together to create urban environments that are more efficient, sustainable, and conducive to living.

LA VILLE INTELLIGENTE DANS LES PAYS ARABES; UNE REFLEXIONS SUR LA VULNERABILITE SOCIALE

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Dr. HDR Boualem Fardjaoui, université de Lille

Résumé

Les villes intelligentes ont révolutionné l'environnement urbain en utilisant les technologies de l'information et de la communication pour améliorer la qualité de vie des citoyens. Ces villes visent à offrir des services performants dans divers secteurs comme les transports, la sécurité, la santé et l'environnement, tout en assurant une égalité d'accès aux technologies numériques. Cependant, un défi persistant est la fracture numérique, particulièrement visible dans les villes arabes, où l'accès à Internet et les compétences numériques sont souvent limités.

La transformation numérique requiert non seulement des investissements en infrastructures, mais aussi une large accessibilité aux technologies, posant des problèmes potentiels de vulnérabilité sociale si les politiques urbaines ne répondent pas aux besoins de toute la population. Cette étude se penche sur les faiblesses des approches actuelles des villes intelligentes, en proposant des réflexions spécifiques aux contextes des villes arabes. Elle questionne l'efficacité de ces villes et examine leurs impacts sociaux.

Pour construire une société véritablement intelligente et inclusive, il est crucial de réduire la fracture numérique en garantissant un accès universel à Internet et en offrant des formations aux compétences numériques. Il ne s'agit pas seulement de concevoir de nouvelles villes idéales, mais aussi de réaménager les villes existantes en élaborant des stratégies adaptées aux contextes locaux.

Mots clés: villes intelligentes, environnement urbain, technologies de l'information, communication, qualité de vie, accessibilité aux technologies, société inclusive, fracture numérique, accès universel à Internet.

Dès son apparition, la ville intelligente a modifié l'environnement urbain tout en intégrant la gestion des données et utilisant les technologies de l'information et de communication (TIC). Les villes intelligentes ont un impact social significatif en améliorant la qualité de vie des citoyens et offrant à tous un accès équitable aux opportunités. Grâce à l'utilisation de technologies innovantes, ces villes peuvent offrir des services efficaces dans des domaines tels que les transports62, la sécurité, la santé et l'environnement. Dans une ville intelligente, il est essentiel de s'assurer que tous les citoyens ont accès aux technologies numériques et peuvent bénéficier des services intelligents. La société doit donc travailler à réduire la fracture numérique en garantissant un accès équitable à Internet et en fournissant une formation sur les compétences numériques aux populations mal desservies.

Cette transformation digitale 63nécessite des investissements et des infrastructures urbaines bien développées, mais aussi une large capacité d'accès à la technologie diverse qui peuvent être des handicaps sociaux éventuels, spécialement dans les villes arabes dont se trouve l'absence d'accès à Internet64, l'analphabétisme nu-

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⁶² Savolle, Adrien et Mirza, Vincent, , Anthropen, 2023.

⁶³ Nicolas Douay et Christian Lamkar, *Ville intelligente* Nouvelles technologies, nouveaux outils, nouvelle organisation de la ville: vers une nouvelle planification numérique?, ville et métropole en France et en Allemagne, 2023.

⁶⁴ Jonckheere, Laurent. L'état d'avancement de l'Internet des Objets dans le secteur de la maison intelligente, de la distribution, de la ville intelligente et plus particulièrement des soins de santé : le consommateur belge est-il prêt à adopter l'usage de la surveillance à distance dans ce secteur ? Louvain School of Management, Université catholique de Louvain, 2019.

mérique ou de l'incapacité à utiliser les appareils numériques. Notre perspective d'analyse systémique est d'identifier les différentes visions approchées dans les recherches sur la ville intelligente, en focalisant sur les faiblesses ou les lacunes observées dans les approches actuelles et en proposant quelques pistes de réflexion sur la ville intelligente arabe.

Donc, la problématique générale s'articule sur l'examen et l'analyse de la ville, pour mettre en place un processus socialement d'intelligence territoriale de la ville

Ce travail de recherche s'interroge plus précisément sur les vulnérabilités sociétales qui peuvent être générées par les politiques de villes intelligentes qui ne prennent pas en compte les besoins et les valeurs de tous les membres de la société. Cette question sous-entend deux axes principaux à explorer, celui qui questionne l'intérêt et l'efficacité de la notion de ville intelligente et celui qui s'intéresse aux effets sociaux de cette notion dans le milieu urbain. Les questions majeures sont :

-est-ce que les villes intelligentes, avec leurs dimensions techniques et économiques, conduisent nécessairement à l'établissement de sociétés intelligentes avec leurs dimensions sociologiques ?

Qu'est-ce que la Vulnérabilité sociale ?

Méthodologie:

Afin de contourner cette thématique, notre approche de l'effet de la ville intelligente sur l'aspect social, sera l'approche systémique, l'analyse systémique est une méthode qui convient pour décrire les phénomènes complexes avec de multiples éléments et interdépendances(en occurrence : la ville intelligente et l'aspect social), cette approche permit de comprendre le mécanisme de chaque système, d'identifier les sous-systèmes (la dé-

composition de chaque concept et les indicateurs ou phénomènes observables), leurs interactions et comprendre les relations entre eux.

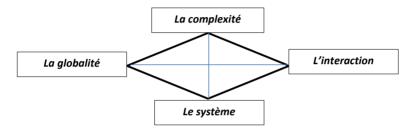


Figure 01: Les quatre concepts de base de la Systémique.

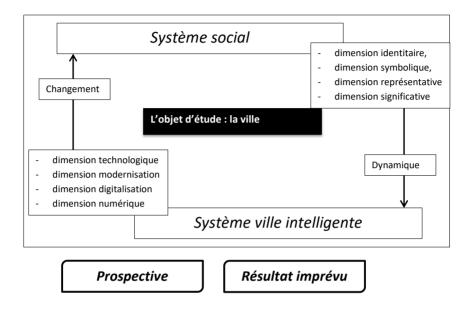


Figure 02: L'Analyse conceptuelle

Dans cette figure, différentes dimensions de chaque système ont été développées. Cette recherche invite à une réflexion sur les transformations, les transitions sociales/culturelles en rapport à la ville désignée comme objet d'étude, en ce sens, la société est dynamique et changeable, ce changement concerne d'abord les vécus, les comportements, les pratiques des habitants, le degré de cohésion et d'homogénéisation entre les groupes d'individu...

Ce qui est essentiel dans les études actuelles sur l'avenir, ce n'est pas l'effort pour prédire l'avenir, mais l'effort pour esquisser les avenirs possibles » c'est fournir une base plus sure aux options possibles et aux choix réalistes et des prévisions exactes.

1- Ville intelligente ou bien société intelligente :

Les deux termes ne sont pas du tout synonymes, ou comme l'a souligné le Forum mondial des communautés intelligentes, les capacités de la ville intelligente sont nécessaires pour fournir l'infrastructure et la technologie dont la société a besoin pour être « intelligente ». Mais ils ne suffisent pas pour lui donner cette description. Dans cette optique, l'intelligence des villes est une mise en réseau des moyens d'information publics65 en vue d'en permettre l'accès aux entités publiques et privées, appartenant à des secteurs stratégiques : il s'agit en fait d'un instrument au service des citoyens de la ville.

2- L'aspect social de la ville intelligente :

La ville intelligente qui à son caractère partiellement non humain, doit être habilitée comme un lieu de plaisir pour l'homme et la femme, un lieu de leur bien-être 66et de leur épanouissement et plus apte à assurer le bonheur des citoyens qui l'habitent

La ville intelligente doit fournir les outils numériques qui permettent d'optimiser le fonctionnement et la durabilité (santé, cadre de vie...), mais aussi une qualité de vie de ses habitants et garantir le type des relations sociales les uns avec les autres (figure 03).

⁶⁵ Malika Grim-Yefsah1, Mohamed Chachoua2 et Lea Jeantet, *Vers une optimisation de la diffusion de l'information dans une ville intelligente*, INFORSID (INFormatique des ORganisations et Systèmes d'Information et de Décision), 2023.

⁶⁶ Hassan Ait Haddou, Sibylle Turo, Anne-Sophie Cases et Claire Noy, « Bien-être et environnement connecté, études interdisciplinaires des environnements intelligents », N 37, volume 1, 2023.



Figure N° 03 : les différentes traductions de l'aspect social dans la ville intelligente.

La ville espace de parole et dialogue :

Dans cet élément, il importe de bien comprendre les mécanismes et les interactions complexes qui jouent entre les individus et la ville intelligente. Le tout se déroulant dans le temps pour construire leur histoire, leur mémoire collective porteuse de sens qui influe à son tour sur le vécu, et sur les comportements des individus, alors on peut dire que la relation espace/société est une relation réciproque.

Dans une approche complémentaire, on a essayé de rassembler les différents thèmes que pourrait couvrir une réflexion sur le la ville intelligente et l'espace urbain au sens large et qui ne se limite pas au bâti, mais à l'environnement artificiel et naturel, au temps et aux présentations sociales.

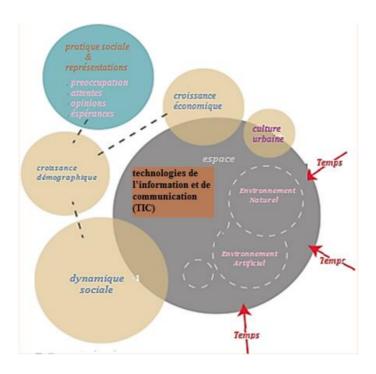


Figure N° 04 : les différentes composantes du système urbain.

La figure N° 04 est un organigramme d'information qui présente les différents composants de fonctionnement urbain (social, économique et culturel qui sont reliés entre eux). Ils sont représentés par des bulles incrustées dans l'image représentant l'espace puisqu'ils interagissent directement avec lui. L'espace comporte un environnement naturel et autre artificiel qui doivent s'adapter en fonction des attentes et souhaits des habitants et visent à satisfaire leurs besoins.

Le géographe Jacques Levy définit la ville "comme une situation spatiale caractérisée par la concentration d'une société en un lieu en sorte d'y maximiser la densité et diversité des interac-

tions sociales «. Selon Henri Laborit " la ville est une production de la vie, une sécrétion, une enveloppe... c'est à la fois un outil et en un vêtement, une cuirasse et une militante, un lieu d'échanges, une membrane ...la ville n'est pas un organisme, mais elle représente un des moyens utilisés par un organisme social pour contrôler et maintenir sa structure."

"La ville est un outil efficace qui n'a jusqu'ici servi à des groupes humains dominants, qu'a maintenir leur domination "

Les lignes discontinues représentent le lien entre la croissance économique et la dynamique sociale, la croissance économique peut, de diverses manières, stimuler l'accroissement démographique et ce dernier peut jouer sur la demande et sur l'offre des agents économiques.

Les lignes continues représentent la traduction de l'aspect social. En effet, l'environnement urbain se trouve assigné socialement par des significations, c'est à travers les pratiques des individus et l'usage commun et de la symbolique que se construisent les significations qu'on pourra lire par un ensemble de signes. Parmi celles-ci on peut citer :

La parole des habitants peut être un moyen d'intégration et d'affirmation de sa singularité, lorsque les habitants prennent la parole, ils existent et leur identité sociale se construit dans cette dynamique" (Patrick NORYNBERG, 2001), cette parole doit faciliter l'expression et le respect de chacun.

Alors, qu'il devenu essentiel de valoriser les savoir-faire des habitants, de les réveiller et de les soutenir, et encourager leur enthousiasme, leur motivation à connaitre qu'ils sont un véritable acteur du devenir de leur ville et à dire sur ce qui les concernes (il suffit de vouloir pour pouvoir), cette dernière ne peut être réalisée

sans fournir de l'information urbaine 67et sans réfléchir à la façon de traiter ce qui est dit et de restituer cette parole.

Mais, il faut toujours revenir sur les objectifs qui ont motivé les habitants parce qu'ils restent toujours le point central de la ville par leur participation ; Paul Claudel dit « même l'intelligence ne fonctionne pleinement que sous l'impulsion du désir ».

En dernier lieu, les flèches représentent les trois temps, la ville intelligente de demain peut-être bâtit en prenant en compte la superposition de trois temporalités urbaines :

- Le passé, qui constitue le patrimoine et la mémoire historique collective
 - Le présent qui constitue le vécu
 - Le futur qui constitue la prospective.

L'analphabétisme numérique : une forme de vulnérabilité sociale

Le passage au numérique de la ville est un exploit pour la modernisation des services intelligents au bénéfice de la qualité de vie des citoyens, en impliquant le privé et le public de faire émerger ensemble un contrat social de la donnée et de la digitalisation des services.

Les technologies peuvent approfondir les inégalités territoriales et sociétales si elles sont implémentées sans souci d'égalité, rendant l'information immédiate (valide, pertinente, fiable, exacte, complète), disponible pour tous et quasiment gratuite (l'environnement, l'économie, les grands projets, la sécurité...).

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 $^{^{67}}$ André Cholley, $D\'{e}ve loppement\ durable\ (l'information\ g\'{e}ographique),$ Armand Colin, Paris, 2007.

Plusieurs facteurs peuvent influencer l'accès à Internet dans les villes arabes. Tout d'abord, l'infrastructure est un élément clé. Certaines régions peuvent manquer d'une infrastructure adéquate68, telle que des câbles à fibres optiques, des tours de télécommunications et des antennes relais, ce qui limite la couverture et la vitesse de connexion. De plus, le coût de l'accès à Internet peut être prohibitif pour de nombreux utilisateurs potentiels. Les tarifs élevés des services Internet peuvent dissuader certaines personnes de souscrire à un abonnement. Les compétences numériques et la formation peuvent également influencer l'accès à Internet. Un manque de connaissances et de confiance dans l'utilisation des technologies de l'information peut rendre certaines populations moins enclines à se connecter à Internet. Enfin, les politiques gouvernementales et la réglementation peuvent jouer un rôle important dans l'accès à Internet. Des politiques favorables qui encouragent la concurrence entre les fournisseurs de services et qui garantissent l'accès égalitaire à Internet peuvent contribuer à améliorer l'accès dans les villes arabes.

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⁶⁸ Hafia Salim Abdulkareem & Dheah Hameed Basee, Towards Smart Sustainable Iraqi Cities: Problems and Potentials, Journal of the International Society for the Study of Vernacular Settlements, N 04, 2023.

	Les indicateurs mesurables	Les indicateurs mesurables		
Aspect social	les vécus	Infrastructure internet		
	les comportements,	Vitesse connexion	Ville intelligente	
	les pratiques des habitants, le degré de cohésion	le coût de l'accès à Internet		
A	d'homogénéisation entre les groupes d'individu	Les compétences numériques		
	Fracture numérique	Adaptation		
	Exclusion territoriale face aux technologies de la donnée	Transformations Transitions		
	Vulnérabilité sociale	sociales/culturelles		
	Analphabétisme numérique			

Figure N° 05 : l'interaction entre les deux processus (l'aspect social et de la ville intelligente).

La fracture numérique ⁶⁹ ne distingue désormais plus ceux qui ont ou non accès à du matériel et à une connexion internet, mais bien ceux qui maîtrisent ou non leur utilisation.

La vulnérabilité peut rendre compte de l'ensemble des facteurs qui constituent la fragilité d'une société, d'un territoire, d'une

⁶⁹ Clara Coulée et Marie Dieuzeide, *Smart cities : quelles sont les principales menaces* ? Louvain School of

Management, Université catholique de Louvain, 2018.

population. Elle peut également faire référence à des disparités sociales⁷⁰

⁷⁰ Christophe Quéva, Anaïs Béji, Marie Duchêne, Félicie Mortier, Antoine Torre et Martin Valcke, « La vulnérabilité sociale et territoriale des centres des petites villes : quels enjeux pour l'action publique et associative ? », Espace populations sociétés, 2023.

Conclusion

Dans une ville intelligente, il est essentiel de s'assurer que tous les citoyens ont accès aux technologies numériques et peuvent bénéficier des services intelligents. La société doit donc travailler à réduire la fracture numérique en garantissant un accès équitable à Internet et en fournissant une formation sur les compétences numériques aux populations mal desservies.

Le travail majeur n'est pas de concevoir une nouvelle forme idéale de la ville, mais aussi de "reconcevoir" les villes existantes et de prendre en considération que les villes sont uniques dans leurs structures et leurs formes et qu'il semble plus simple de développer des stratégies planificatrices adaptées au contexte local.

Recommandations

Pour une nouvelle société sans illettrisme informatique, plusieurs mesures doivent être prises en compte :

- Remettre consciente aux expérimentations et réalisations actuelles à l'international, mais prendre le contexte local en considération
- L'installation d'une ville intelligente a besoin des transformations longues et respiration rythmée d'avancée en commençant par les citoyens
- Investir dans le développement des aptitudes informatiques et atténuer la fracture digitale en aidant les gens.

THE ALGERIAN STATE'S EXPERIENCE IN E-LEARNING

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Abstract

Since its independence, Algeria has prioritized investing in education as its most valuable asset, dedicating significant material and human resources to this end. Despite these efforts, Algerian universities still do not rank among the top international institutions. Algeria has made adjustments to its educational system, aligning it with globalization by introducing the LMD (License-Master-Doctorate) system and quality assurance measures. Subsequently, e-learning was implemented across various universities and educational centers.

Algeria's experience with e-learning, using descriptive and analytical approaches to address the issue of how extensively Algeria has adopted e-learning. The study concludes that Algeria has effectively implemented e-learning, especially in distance education during the COVID-19 pandemic, leveraging existing infrastructure, notably the Moodle platform. This initiative continues to evolve, utilizing tools like the Progress system for grading and student feedback, as well as digitalization through the establishment of digital cells within Algerian universities.

The Algerian state guarantees the right to education for every Algerian citizen without discrimination based on gender, social, or geographical status. ⁷¹ This right to education is realized through the provision of universal basic education and the assurance of equal opportunities in terms of schooling conditions and the continuation of studies after basic education. ⁷² Education is compulsory for all girls and boys aged six (6) to sixteen (16) years old. However, the duration of compulsory schooling can be extended by two (2) years for students with disabilities, whenever their condition justifies it.

The Algerian state, in cooperation with parents, ensures the enforcement of these provisions. Parents or legal guardians who violate these rules are subject to a fine ranging from five thousand (5,000) DZD to fifty thousand (50,000) DZD. Moreover, the state supports the education of outstanding students by providing them with various forms of assistance, particularly scholarships, books, and school supplies. Those who meet the legal requirements are also granted accommodation, food, transportation, and school health services.

Despite these efforts, Algerian universities were not ranked among the top universities internationally. Therefore, significant efforts have been made to keep pace with technological and scientific advancements, particularly in the realm of e-learning. To un-

 $^{^{71}}$ Article 10 of Law No. 08-04 dated 15 Muharram 1429 corresponding to January 23, 2008, which includes the directive law for national education. Official Gazette No. 4, 2008.

⁷² Article 11 Law No. 08-04.

derstand the Algerian experience, we will examine the state of higher education in Algeria from independence to the present day.

- **First Section:** The State of Higher Education in Universities Before the COVID-19 Pandemic
- **Second Section:** The State of E-Learning in Algeria During the COVID-19 Pandemic
- **Third Section**: Towards Activating E-Learning in Algeria After the COVID-19 Pandemic

First Section: The State of Higher Education in Public Institutions before the COVID-19 Pandemic

This section will cover the state of education in Algeria before 1962 (Part One), followed by the efforts of the Algerian state regarding higher education in public institutions from 1962 to the present day (Part Two).

Part One: The State of Education in Algeria Before 1962

On the eve of colonization, Algeria had a vast number of schools, teachers, and students. Educational endowments, high salaries, and waqf properties were notable features of education in both urban and rural areas. Education was an integral part of Algerian life, with teachers and students held in high regard and respect. The pursuit of knowledge was considered a form of worship, making education both free and compulsory. It was equally accessible to the rich and the poor, the ruler and the ruled, with all learning the same language, spirit, religion, and creed. Illiteracy was nearly non-existent as everyone knew how to read and write, with many memorizing and reading the Quran and

learning Arabic as part of their religious duties. However, only a few continued their studies to higher education.⁷³

Higher education at the time included subjects such as jurisprudence, fundamentals of religion, theology, Islamic history, and medicine, with some also studying engineering, drawing, decoration, calligraphy, and documentation. Schools did not disappear all at once. For instance, in Algiers alone, there were about a hundred schools in 1830. By 1840, less than ten years after the occupation, only 24 schools remained. By 1846, the number of schools had dropped to 14, with only 300 to 400 students. Despite this decline, these schools were still preferred by Algerians over French schools. France actively suppressed religious and scientific gatherings and maintained schools that did not offer comprehensive education. Consequently, France struggled to find qualified personnel for Islamic judiciary roles.

After occupying Constantine, General Bugeaud wrote to the Minister of War, noting that education remained active there. The city had educational institutions at various levels, including higher education, with 700 students studying Quranic exegesis, Hadith sciences, philosophy, and rhetoric. When Algeria gained independence in 1962, it had three universities with 2,000 students and fewer than 250 professors.⁷⁴

⁷³Abu al-Qasim Saadallah, The Cultural History of Algeria, Part Three, Dar al-Gharb al-Islami, Beirut, Lebanon, 1998, p. 20.

⁷⁴ Ibid., p. 35

Part Two: The Efforts of the Algerian State Regarding Higher Education in Public Institutions from 1962 to the Present Day

This section can be divided into several phases:

<u>First Period (1962-1976):</u> This phase extends from the enactment of the law on 31/12/1962, which involved extending the application of French legislation in Algeria due to the legislative vacuum that Algeria experienced after independence, to the Higher Education Reform Law of 1971.

Second Period (1976-2000)

	1972	1992	2000
Science and	9.67	40.62	26.57
technology			
Economic,	10.42	9.22	18.67
commercial and			
planning sciences			
Arts and social	26.98	15.55	18.56
sciences			
Law,	17.84	7.74	15.57
journalism and			
political science			
Biology and	9.19	6.38	10.10
earth sciences			
Medical	17.50	12.76	7.45
Sciences			
Exact sciences	8.40	7.739	3.08
The total	100.00	100.00	100.00

⁷⁵Table 1: Percentage of Enrolled Students by Major Fields of Study

⁷⁵ Ibid., p. 30

		1977	1990	2000
Science	and	55	2670	5631
technology				
Literature	and	875	2199	4433
social sciences				
Medical		110	3187	3838
Sciences				
Exact science	ces	152	1178	2577
Law,		182	3347	1631
journalism	and			
political science				
Biology	and	22	1191	1457
earth sciences				
Economic,		238	1081	1279
commercial	and			
planning sciences				
The total		2634	14853	20846

⁷⁶Table 2: Number of Students Enrolled in Postgraduate Studies

3. Third Period: Efforts of the Algerian State Regarding Higher Education in Public Institutions from 2000 to the COVID-19 Pandemic

The Algerian education system has continuously undergone adjustments to improve its educational outcomes and elevate its standards. One of the most significant changes was the introduction of a higher education system known as the Bachelor's, Master's, Doctorate system (LMD) in the 2004/2005 academic year. This system was a response to globalization and aimed to address

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⁷⁶ Ibidem

the shortcomings of the classical system and achieve global accreditation for university institutions. By 2015, the number of higher education institutions had increased to a network of 107 institutions, including 48 universities, 20 national higher schools, 12 preparatory schools, 11 higher schools for teachers, 10 university centers, and 5 university branches, with a student population of one and a half million and more than 54,000 university professors.

To enhance performance, promote pedagogical effectiveness, and develop scientific research in line with quality indicators, mechanisms for public higher education institutions were activated and improved. Additionally, new mechanisms were established, particularly:

Quality System

In June 2008, the Ministry of Higher Education organized a national conference titled "Mid-term Review After Four Years of Implementing the LMD System" and an international conference on quality in higher education titled "Quality Assurance in Higher Education: Reality and Requirements." These events, which included participation from the European Union and UNESCO, led to the establishment of the National Committee for Quality Assurance in Higher Education (CIAQES) on May 31, 2010, by ministerial decree No. 167. The goal was to support and encourage higher education institutions to implement best practices at both institutional and program levels.

The TEMPUS project for internal quality assurance in Mediterranean universities resulted in the final release of the internal quality assurance reference system for Mediterranean universities in October 2011. This reference system organized four major areas of quality: training (through seven fields), research (three fields), governance (five fields), and university life (four fields). However,

the application of this reference faced many challenges, primarily due to a lack of implementing structures and the absence of a legal framework for these structures.

Since the current Ministry of Higher Education took office, quality has moved from theory to practice through numerous legal texts and ministerial directives. The National Reference for ⁷⁷ Internal Quality Assurance in Higher Education Institutions ("Référentiel assurance qualité") was developed by CIAQES. Additionally, a Committee for Quality Assurance System Implementation was established by decree No. 2004 of 2014 (amended by decree No. 761 dated July 17, 2016). CIAQES is tasked with introducing and developing quality assurance procedures in higher education and research institutions through:

- Supervising internal and self-assessment processes of leading institutions in alignment with the national reference for quality assurance.
- Supporting and assisting the quality assurance units established in higher education and research institutions to become operational.
- Training supervisors and members of the quality assurance units.
- Coordinating and monitoring all activities related to quality assurance in higher education and research institutions to ensure coherence.

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⁷⁷ Resolution No. 2004 dated December 29, 2014, includes the establishment of a committee to develop a quality assurance system in the higher education and scientific research sector (Official Bulletin of Higher Education and Scientific Research 2014, Fourth Triennial).

2. Supporting and Encouraging National, Regional, and International Cooperation

This is evident through various mechanisms, including short-term and long-term overseas training, scientific leave, scholarship programs for completing doctoral theses, the PROFAS program, The Erasmus+ program, among others. The Erasmus+ program of the European Union provides an integrated and simplified approach to seven existing programs through three main activities: mobility, cooperation, and policy reform aimed at youth. It covers sectors of education, training, youth, and sports from 2014 to 2020. The program aims to enhance skills, job opportunities, and modernize education, training, and youth employment⁷⁸. Additionally, the United Nations Institute for Sustainable Development was established in Algeria in 2016 following the activation of Presidential Decree 15/118.⁷⁹

Distance Learning:80

⁷⁸ https://services.mesrs.dz/Erasmus

 $^{^{79}}$ Presidential Decree 15/118 issued on May 13, 2015 (Official Gazette 2015, No. 25).

⁸⁰ E-learning is an educational system for providing educational or training programs to students. It is not limited to delivering information electronically to the student only, but it is based on interaction between the elements of the educational process in the professional e-learning environment. E-learning is one of the means that supports the educational process, which is based on the interaction between the elements of the educational process in the e-learning environment and its transformation from the phase of indoctrination to the phase of creativity, interaction, and skills development. It combines all electronic forms of teaching and learning, and uses modern communication technologies in the fields of education, publishing, and entertainment by relying on computers, their storage media, and networks. The learner continues his learning according to his previous

To address the shortcomings in supervision and improve the quality of training in line with quality assurance requirements, new training and teaching methods have been introduced, including new pedagogical procedures throughout the training process. Hence, the national distance learning project was launched. Distance learning currently relies on a network platform for visual lectures and e-learning, distributed across the majority of training institutions. Access to this network is possible through the National Research Network (ARN).⁸¹

- **Support Bodies:** These include the University Publications Office and the University Services Office.
- University Publications Office: Established by Executive Decree No. 95-84,the University Publications Office aims to ⁸² improve the quality of pedagogical work based on a pricing structure that benefits the university community. The Office is tasked with:
- Publishing and printing books, journals, documents, and all educational materials for university institutions at highly af-

experiences and skills, at any time and in any place for the purpose of providing an interactive learning environment with multiple sources. It is based on four elements: the teacher, the learner, the administrative staff and the technical support staff

 $^{^{81}\} https://services.mesrs.dz/e-learning/arabe/index_arab.php$

⁸² Executive Decree No. 95-84 dated Shawwal 21, 1415, corresponding to March 22, 1995, including the establishment, organization, and work of a national office for university services (Official Gazette, 1995, No. 24), amended and supplemented by Executive Decree No. 03-312, dated Rajab 17, 1424, corresponding to September 14, 2003 (Official Gazette 2003, No. 57).

fordable prices accessible to all social classes within the university environment.

- Developing and expanding the distribution network by opening more libraries and sales points within university campuses.
- Purchasing reprint rights for important works to ensure the development and improvement of faculty quality and the creation of knowledge.
- Publishing a collection of essential lectures that offer greater comprehension, especially in fields with high student enrollment.
- Promoting titles in rare or under-supplied specializations without affecting sales prices.
- Participating in the valorization of research results by promoting, publishing, and distributing the work of national research laboratories, units, and centers.
- Disseminating and distributing publications to generalize scientific knowledge.

University Services Office:

Established by Executive Decree No. 95-84 dated 21 Shawwal 1415 corresponding to 22 March 1995, 83the University Ser-

Executive Decree No. 03-312 dated Rajab 17, 1424 corresponding to September 14, 2003 amends and supplements Executive Decree No. 95-84 dated Shawwal 21, 1415 corresponding to March 22, 1995, which in-

⁸³Executive Decree No. 95-84 dated Shawwal 21, 1415 corresponding to March 22, 1995, includes the establishment, organization, and work of a national office for university services (Official Gazette: No. 24, 1995).

vices Office has been regulated by several subsequent laws that have defined its operations. The university services sector has seen significant development, present in all national university districts. The national network of university services comprises 393 university residences and 65 directorates of university services, with each directorate encompassing a group of residences.

Advisory Bodies of the Ministry of Higher Education and Scientific Research:

Several advisory bodies have been established under the Ministry of Higher Education and Scientific Research,including 84

cludes the establishment, organization and work of the National Office for University Services (Official Gazette: Issue No. 57, year 2003)

A joint ministerial decision dated 18 Dhul-Qi'dah 1424, corresponding to January 11, 2004, defining the administrative organization of the National Office of University Services and the Directorates of University Services and University Residences (Official Gazette: Issue 08 of the year 2004).

A joint ministerial decision dated 20 Safar 1435, corresponding to December 23, 2013, amends and supplements the joint ministerial decision dated 10 Dhul-Qi'dah 1425, corresponding to December 22, 2004, which includes the establishment of university services directorates, determining their headquarters, and the list of affiliated university residencies and their contents (Official Gazette: No. 29 year 2014).

⁸⁴ Executive Decree No. 01-208 dated 2 Jumada al-Awwal 1422 corresponding to July 23, 2001, defining the powers, formation and functioning of regional bodies and the National Assembly of Universities (Official Gazette 2001, No. 41, pp. 18-21).

A decision dated June 17, 2006, establishing the national symposium for deans of medical schools (Official Bulletin of Higher Education and Scientific Research 2006, first semester)

Resolution No. 717 dated November 10, 2011, including the establishment of the Technical Committee for Schools Outside the University (Official Bulletin of Higher Education and Scientific Research 2011, Fourth Trimester).

the National University Conference, the National Committee for 85 Accreditation, the National Council for Scientific Research and 86 Technological Development, 87 the National Council for Evaluation of Scientific Research and Technological Development in Public Institutions of Scientific, Cultural, and Vocational Nature, 88 among others in higher education institutions. 89 There's also the University Research Programming and Evaluation Committee, the National University Committee, the National Committee for Re-

Resolution No. 129 dated March 6, 2013, including the establishment of a deans' symposium for each field (Official Bulletin of Higher Education and Scientific Research 2013, first trimester)

Resolution No. 241 dated April 3, 2013, including the organization and conduct of the national symposium for deans of medical colleges (Official Bulletin of Higher Education and Scientific Research 2013, second trimester).

- ⁸⁵ Resolution No. 167 dated April 13, 2015, establishing the National Qualification Committee, its composition, authority and functioning (Official Bulletin of Higher Education and Scientific Research 2015, second trimester).
- ⁸⁶ Executive Decree No. 08-237 dated 24 Rajab 1429 corresponding to July 27, 2008, determining the composition and work of the National Council for Scientific and Technical Research (Official Gazette 2008, No. 43, page 17).
- ⁸⁷ Executive Decree No. 10-35 dated Safar 5, 1431 AH corresponding to January 21, 2010, defining the tasks of the National Council for the Evaluation of Scientific Research and Technological Development, its composition, and the methods of its operation (Official Gazette, 2010, No. 06, pages 15-17).
- ⁸⁸ Executive Decree No. 10-36 dated Safar 5, 1431 AH corresponding to January 21, 2010 determines the tasks and composition of the National Committee for the evaluation, organization and functioning of public institutions of a scientific, cultural, and professional nature and other institutions of higher education (Official Gazette 2010, No. 06, pages 17-19).
- ⁸⁹ A decision dated June 17, 1989, including the establishment of a committee for programs and evaluation of university scientific research (Official Bulletin of Higher Education and Scientific Research 1989, first semester, pages 93-94).

searchers Evaluation,and the Qualification Committee for Third ⁹⁰ Phase Training.⁹¹

In the context of quality indicators, efficiency, and alignment with economic, social, and environmental needs, several support mechanisms have been established to facilitate the professional integration of graduates. These include the National Agency for Youth Support and Employment, which established the first Entrepreneurship House in Constantine in 2007, as well as contact offices at institution-university for training frameworks to quickly integrate into institutions, among others.

Despite all efforts, the ranking of public education institutions in international rankings has remained low. Therefore, the Algerian state has ventured into distance and e-learning to address these challenges.

In the context of quality, efficiency, and alignment with economic, social, and environmental needs, several support mechanisms have been established to facilitate the professional integration of graduates:

The National Agency for Youth Support and Employment was established, inaugurating the first Entrepreneurship House in Constantine in 2007. Additionally, university liaison offices were

⁹⁰ A decision dated December 24, 2009, determining the organization and functioning of the National Committee for Researcher Evaluation (Official Bulletin of Higher Education and Scientific Research 2009, second semester).

⁹¹ Resolution No. 06 dated January 5, 2014, determining the composition of the qualification committee for training in the third stage and the modalities of its functioning (Official Bulletin of Higher Education and Scientific Research 2014, first trimester).

set up to expedite the integration of frameworks into institutions and other entities.

Despite all efforts, the classification of education in public institutions remained low in international rankings. Consequently, the Algerian state has ventured into distance and e-learning initiatives

Secondly: The Algerian Experience in Using E-Learning Technology

The Algerian endeavor into virtual education began with the initiative of EEPAD and the National Center for Distance Education as the first experiment in virtual education, still overseen today by the University of Continuous Education.

Training Phase for Technical Components:

This phase was marked by several key milestones:

-The Francophone University Agency (AUF) established a master's program in Visualization and Design using Computer-Aided Design (CAD), preparing specialized educators for virtual education platforms.

-A master's program developed in collaboration between the Research Center for Scientific and Technical Information in Algeria and the Louis Pasteur University in Strasbourg, focusing on specialized graduate certificates in using information and communication technologies for education and training.

-An agreement between the Ministry of Higher Education and Scientific Research and the Swiss Agency for Development and Cooperation to train educational and technical specialists in the use of the www.qualilearning.org platform.

- An agreement to establish a specialized master's program in distance education involving the University of Continuous Education in Algeria, UNESCO, CNED, CNAM (France), and A6 Group. One hundred professors were trained on pedagogical approaches for distance learning curriculum.

Illustrative diagrams prepared by researchers outline the phases of the Algerian experience in using e-learning and its outcomes.

The Algerian experience went through a number of stages that can be summarized as follows:

The stage of forming the two technical components

The stage of installing distance education cells and laying the learning ground

Preparing courses for professors in distance education

Remote configuration embodiment

Each of the stages resulted in the following:

Preparing specialists in distance education, although the number was not sufficient to cover the distance education process comprehensively and completely

- -Installing distance education cells in various Algerian universities
- -It did not succeed due to the lack of interaction between professors and students and the chaos of distance education
 - -There are some lectures, but very few

Thirdly: The experience of higher education during the Corona pandemic

The COVID-19 pandemic compelled the Algerian Ministry of Higher Education, following the suspension of in-person classes, to resort to distance education. This shift raised questions about the feasibility of activating remote learning, which had been stagnant despite the availability of technological means throughout universities, and about the potential success of this experiment given the numerous obstacles it faced.

The measures taken by the Algerian state can be divided into two basic steps:

First step: Beginning of establishing strict procedures and measures to prevent and control the spread of Coronavirus (Covid-19)

Corona pandemic (Covid-19) imposed on the Algerian government to take several measures in order to save the lives of citizens, and to spare them the risk of infection with this serious epidemic, including domestic quarantine and quarantine. Through numerous executive decisions and decrees:

A. The executive Decree No.20-69 of 21 March 2020 on measures to prevent and control the spread of Coronavirus (COVID-19)

The purpose of this Order was to establish social distancing measures to prevent and control the spread of Coronavirus (COVID-19) 1 and it took effect from Sunday, March 22, 2020 at 1:00 am .

These measures aimed exceptionally, to reduce physical contact between citizens in public spaces and at the workplace. The measures covered by this Order was applicable to the entire na-

tional territory for a period of fourteen (14) days; and it lifted and extended in the same form .

This decree also stipulated the closing of drinking places, establishments and spaces for leisure, entertainment, entertainment and restaurants, with the exception of those providing home delivery. this closure measure has extended to other activities and to other localities, by decree of the wali territorially competent.

B. The executive Decree No. 20-70 of 24 March 2020 laying down additional measures to prevent and combat the spread of Coronavirus (COVID-19).

It should be noted that the application of quarantine in Algeria was gradual, where it started by a total containment, for a period of 10 days, was renewed, is applied to the wilaya of Blida. This measure has been extended to other Wilayas .

A partial lockdown, from 7 pm until 7 am, was applied to the wilaya of Algiers; for a period of 10 days, and it was renewed .

The article 15 of that Decree placed at least 50% of employees in the public and private economic sectors on exceptional paid leave.

Persons who violate the measures of confinement, the rules of distancing and prevention and the provisions of this decree, are liable to the penalties provided by the penal code.

C. The executive Decree No. 20-127 added another restriction, it has added a mandatory preventive measure that is the wearing of a protective mask, since the decree has obliged to wear the protective mask by all persons and in all circumstances, in all open or closed spaces receiving the public.

The Decree obliged any person engaged in trade or service activities, in whatever form, to observe and enforce the obligation

to wear protective masks by all means, including the use of force, and he added in article 17 that the persons who violate the measures of confinement, wearing of protective mask, rules of distancing and prevention and the provisions of this decree, are punishable by penalties provided by the penal code.

Second step the gradual and adapted recovery of certain economic, commercial and service activities.

This step began on June 7, 2020, and included many measures and conditions in different Executives Decrees and we will study the most important

A. Executive Decree No. 20-145 of June 7, 2020, to redesign the prevention and control of the spread of Coronavirus (COVID-19)

The purpose of this Decree is to redesign the prevention and control of the spread of Coronavirus (COVID-19), provided for by the regulations in force, including Executive Decree No. 20-69

The specifics conditions are:

- -1strict compliance, in workplaces and/or grouping, with health prevention measures and the rigorous application of health prevention protocols dedicated to each activity by all operators, traders, customers and users.
- -2 the setting up of a special preventive support system for authorized activities
 - -the obligation to wear protective masks;
 - -posting of barrier and prevention measures on the premises;
- —organizing access and queues outside and inside the premises to respect spacing and physical distancing, while limiting the number of people in one location;

- —the installation of a single lane of traffic, ground-readable markings and barriers inside the premises to avoid customer crossings;
 - —installation of disinfection mats at entrances;
- —making water-alcohol solution available to users and customers;
 - -daily cleaning and disinfection of premises and premises;
 - -disinfection of coins and bank notes;
- —provide dedicated bins to collect used masks, gloves, tissues or medical equipment.
- B. Executive Decree No. 20-159 of June 13, 2020 on the reorganization of home confinement and the measures taken as part of the mechanism for preventing and combating the spread of the Coronavirus (COVID-19)

This decree has reorganized home confinement and the measures taken as part of the mechanism for preventing and combating the spread of the Coronavirus (COVID-19), provided for by the regulations in force, in particular Executive Decree No. 20-69.

Given this perspective, the articles of the Executive Decree No. 20-159 state the following:

*The measure for the granting of paid exceptional leave to 50% of employees in the public and private economic sector, provided for by the provisions of Article 15 of Executive Decree No. 20-70, is lifted for employers who can transport their staff and meet the health prevention and protection conditions specific to their activity.

D. Executive Order 20-225 of 8 August 2020 easing the prevention and control of coronavirus (COVID-19 (

The purpose of this decree is to phase in and monitor measures to reduce the prevention and control of Coronavirus (COVID-19) in accordance with provisions aimed at preserving the health of citizens and protecting them from any risk of the spread of Coronavirus .

The most important of these procedures are:

- -1Empowerment Citizens of strict compliance with health measures and protocols for the prevention and protection against the spread of Coronavirus (COVID-19), from 15 August 2020, access,to authorized and controlled beaches, places of pleasure and relaxation and recreational and recreational spaces in accordance with the preventive accompanying mechanism, put in place by the local authorities Including:
 - —Mandatory wearing of the protective mask;
- —Respect for physical distance of at least one and a half metres (1.5m);
- —Display of barrier and prevention measures at the various access points ;
 - —Organization of suitable parking spaces for vehicles;
- -Prior checking by the elements of civil protection, if necessary, of the temperature of summer visitors at the accesses to the beaches, by means of thermal devices;
- Provision of bins dedicated to collecting used masks, gloves or handkerchiefs.
- -2Resumption of activity of hotels, cafes and restaurants is authorized from 15 August 2020. It remains subject to the implementation of health measures and protocols to prevent and protect

against the spread of Coronavirus (COVID-19), including, but not limited to:

- -Mandatory wearing of protective masks;
- -Organization of physical distancing within and outside the premises;
- -Priority use of terraces and the operation of one (1) of two (2) tables in interior spaces;
 - Installation of disinfection benches at entrances;
- Regular disinfection of premises, tables and chairs and other equipment;
 - Regular cleaning of laundry, towels and work clothes;
 - Availability of hydro-alcoholic;
 - -Prohibition of the use of air conditioners and fans;
 - -Natural ventilation of the premises.

And the most important is to no celebration of parties and/or family events at hotels, cafes and restaurants shall be permitted.

It is worth noting that the Algerian government had been striving to implement distance education before the COVID-19 pandemic by imposing training courses for professors on how to create lectures, conduct discussions, develop questions, and use interactive and remote applications. This effort was particularly targeted at newly employed professors, where the training courses were mandatory for their position confirmation.

For professors employed before the adoption of these courses, there was encouragement to participate in these training sessions, evidenced by their choice of metrics. Algerian universities began experimenting with OPAL2, then OPAL3, eventually transi-

tioning to the Moodle platform, which became rich in lectures. However, it was observed that many lectures remained inactive, as professors often closed them after the course ended due to lack of student interaction with the platform. This led to a decline in the effectiveness of training courses, turning them into theoretical exercises rather than practical applications, a situation that persisted until the COVID-19 pandemic.

The Moodle e-learning platform is a free educational software designed to deliver academic and educational activities. It was launched as part of the Moodle project, overseen by Moodle HQ, which comprises 80 global companies. Moodle is a dynamic platform operating on an open system, aimed at providing a secure and interconnected learning environment for learners, teachers, and administrators, safeguarding them from security threats inherent in software systems.

The COVID-19 pandemic swept across the world, prompting social distancing measures as detailed in the paragraphs above. This led to the suspension of traditional in-person education and the closure of educational institutions and universities for over five months. Subsequently, efforts were made to implement distance learning to continue education and mitigate the closure of educational institutions and universities. A hybrid education system was introduced, combining remote and in-person education through scheduling.

Distance learning utilized various methods, primarily disseminating lectures or educational materials via dedicated platforms, often followed by interactive or live discussions through tools such as Google Meet, Zoom, Moodle, and others. Throughout the pandemic, the Algerian government endeavored to harness numerous support measures to ensure the continuity of pedagogical activities and research, developing educational and training methods, including distance learning. It aimed to gradually provide capabilities, resources, and technologies to enhance access across societal segments within the lifelong learning framework. Distance learning also provided opportunities for employees to enhance their skills within the university context, particularly through specialized training for staff of economic institutions.

Activation of the Moodle platform aimed to develop interactive academic content and manage electronic courses, enabling students and other participants to engage directly to access required scientific information. These models emerged in Algerian universities since 2016. In this context, the Minister of Higher Education issued several directives regarding the implementation of distance learning during the COVID-19 pandemic, notably Circular No. 288/A.K.W/2020 dated February 29, 2020, Circular No. 416/A.K.W/2020 dated March 17, 2020, and Circular No. 440/A.K.W/2020 dated March 23, 2020.

The distance learning process adopted by Algeria during the pandemic was not based on a remote education strategy but rather a plan to salvage the academic year due to the exceptional circumstances imposed by COVID-19. Therefore, it was not subsequently adopted as a rule in higher education. However, it was essential to conduct numerous studies and statistics to understand why students were reluctant to study. It was also necessary to find solutions to enable students to have access to computers and high-speed internet, especially since the Algerian government adopted a scheduling system in university campuses. This included equipping lecture halls at the college and university campus levels to enable students to attend classes and lectures available on the platform.

Revealing the reality that some senior professors, despite their competence and experience in traditional education, struggled

with information technology, which negatively affected their academic and pedagogical performance.

Due to the aforementioned challenges, the new academic year 2021-2022 was inaugurated with the adoption of hybrid education. This approach included in-person teaching for core subjects and remote learning for exploratory subjects. Assessment methods were adjusted accordingly, with remote evaluations for exploratory subjects and in-person assessments for core subjects. The Ministry took significant steps to address existing deficiencies.

Thirdly, the future prospects of distance education in Algerian universities faced significant challenges in developing the national higher education system, particularly due to infrastructure, resources, and modern technologies being insufficient, especially for students. Legal and policy solutions were necessary to find resolutions.

To tackle these challenges, the Algerian universities leveraged their strengths, particularly those gained during the pandemic, by enhancing and developing them. Additionally, they established several mechanisms to activate e-learning, evident through:

E-Platforms

In addition to activating the Moodle platform, several digital platforms have been launched to serve individuals in the university sector. These include:

- 1. Guidance Notebook Platform: Provides guidance and instructions for students and researchers.
- 2. Innovative Projects Monitoring Platform: Facilitates the monitoring and implementation of research projects.

- 3. University Cinema Platform: Enhances communication and exchange among members of the university community.
- 4. Permanent Researchers Evaluation Platform: Strengthens quality standards in scientific research.
- 5. The University Services Director Nomination Platform has been developed to facilitate transparent and efficient nomination and selection processes.
- 6. University Property Monitoring Platform was created to enhance the management of university resources and assets.

Special platforms were also established for:

- Foreign Students Platform: Enhances international relations with Algeria by providing support for international students.
- -Alumni Networking Platform for Algerian Universities: Aims to create a supportive and stimulating environment for international students and graduates.

Furthermore:

- Platforms were programmed for detecting scientific plagiarism to protect intellectual property rights and ensure the integrity of scientific research.
- A digital platform for teaching French was launched to develop the skills of university professors.

Moreover:

- Electronic signatures were activated, replacing paper advertisements with electronic ones on internet pages, thereby enhancing efficiency and sustainability in administrative processes at Algerian universities.

Electronic Library:

With the rapid advancement in communications and information technology, and the enormous increase in the volume and flow of information, storing information in paper format in traditional books and libraries has become insufficient. Therefore, the Algerian university has transformed the format of books from paper-based to electronic, while retaining traditional libraries as an additional option. It has introduced an electronic library system as a special feature that facilitates scientific research for students and professors. This library is supported by an online infrastructure that connects it with users, making it a new and modern model that interacts with rapid developments in communications and information technology. This library meets the researchers' needs for quick and immediate access to rich documentary information.

SNDL System:

The SNDL system, which stands for Système National de Documentation en Ligne (National System of Online Documentation), is considered one of the most important sources of electronic information supporting the functions of electronic libraries. It was adopted by Algerian universities.

Algeria initiated the Scientific Research Project in October 2008, issuing a directive decree on this matter. It was piloted in late 2010 in coordination with the Directorate General of Scientific Research and Technological Development and the Scientific and Technical Information Research Center (CERIST). It was officially launched in 2011 under the name "National Online Documentation System" known by its acronym SNDL. This system integrates various national and international electronic databases, encompassing all scientific and academic documentation sources, accessible via the link www.sndl.cerist.dz.

The Digital Transformation Roadmap:

The Digital Transformation Roadmap for the higher education sector aims to establish a strategy to embed digital technology across various activities in general education and scientific research. This roadmap encompasses seven core axes, which branch out into 16 strategies and 102 program projects.

The Ministry of Higher Education has launched several promising national plans and initiatives for digital transformation, the latest being the Strategic Digital Transformation Roadmap announced by the Minister of Higher Education and Scientific Research on October 24, 2022. The ministry aims to conceptualize and implement this roadmap by December 2024. It includes a future vision for digitizing the higher education sector, based on identifying variables and requirements necessary to keep pace with global digital transformation, improve service delivery, meet stakeholder needs, and enhance the quality of learning more effectively and sustainably.

The establishment of the Directorate of Networks and Digital Development was legally enacted according to Executive Decree 21-134 (Executive Decree No. 21-134, 2021), which regulates the central administration of higher education and scientific research. Digitalization units have also been appointed at the level of all university institutions.

Despite the Ministry's efforts, it has encountered several challenges, most notably the lack of access to ICT devices for all students. Additionally, issues arise with internet connectivity and its inadequate coverage in many areas where students are located, especially in underserved regions that the Algerian state has allocated significant financial resources to develop. This has hindered interaction between professors and students, particularly affecting

students in the first and second years compared to those in the third and master's programs.

Therefore, the ministry has decided to utilize the Moodle platform for distance learning but without relying on assessment through electronic interaction.

Conclusion

Today, Algerian universities face a significant challenge in developing the national system for electronic higher education, especially due to the lack of infrastructure, resources, and modern technologies, particularly for students. Finding legal and political solutions is essential.

POUR LA FORMATION UNIVERSITAIRE DES ÉTUDIANTS EN LANGUES ÉTRANGÈRES: L'E-LEARNING COMME MODE INTELLIGENT D'ENSEIGNEMENTAPPRENTISSAGE.

Cas d'étudiants de 1ère année de français de l'Université de Djelfa.

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Abstract

In this contribution, the accent is placed on the teaching and learning of foreign languages in a university context. The article explores how a language can be taught without or with the use of the internet in a non-face-to-face environment, which leads to the exploration of e-learning learning ⁹².

The article begins by presenting e-learning, its objectives, its advantages and disadvantages, then discusses the modalities and functionalities of this type of teaching-learning. An experiment carried out with first year French undergraduate students at the University of Djelfa is then presented, using a statistical and analytical approach.

To maximize the benefits of e-learning in foreign language teaching, it is essential to effectively integrate e-learning technologies into academic programs. This requires adequate training for teachers and students in the use of digital tools and adapted teaching methods. It is also important to maintain a balance between online learning and face-to-face interactions to ensure a complete and enriching learning experience.

By adopting an integrated approach and leveraging the benefits offered by e-learning, universities can significantly improve the teaching and learning of foreign languages, preparing students to succeed in a globalized and interconnected world, especially with the advent of artificial intelligence.

⁹² Clark, R. C., & Mayer, R. E. (2016). *E-Learning and the Science of Instruction: Proven Guidelines for Consumers and Designers of Multimedia Learning*. Hoboken, NJ: Wiley.

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Introduction

Dans notre contribution, nous nous intéressons à un sujet d'actualité, un sujet lié aux modalités d'enseignement- apprentissage des langues étrangères dans les villes intelligentes et ce en contexte universitaire. En effet, nous voulons savoir comment peut-on enseigner une langue sans faire recours au monde virtuel via l'internet en absence du public en présentiel ? Tel questionnement nous conduit à un nouveau mode intelligent d'enseignement-apprentissage qui est bien celui de l'e-learning.

Dans notre article, nous allons en premier présenter ce mode d'enseignement-apprentissage, ses objectifs ainsi que ses avantages et inconvénients pour aborder après les modalités et les fonctionnalités de ce type d'enseignement-apprentissage.

Ensuite, nous allons présenter une expérimentation que nous avons faite avec les étudiants de 1ère année de licence de français de l'université de Djelfa, tout en nous inscrivant dans une démarche statistique et analytique.

1- Qu'est-ce que l'e-learning?



L'e-learning est un domaine en pleine explosion aujourd'hui, apparu au début des années 2000, le mot Learning est un terme anglo-saxon qui fait son entrée dans le Petit Robert « apprentissage, formation par le moyen d'Internet ». C'est l'un des domaines de recherches les plus importants et prometteur.

Il est important de savoir que les définitions d'e-learning sont diverses et multiples. Celle que nous retenons est celle de l'Union européenne (U.E.) qui définit l'e-learning comme l'« utilisation des nouvelles technologies multimédia et de l'Internet pour améliorer la qualité de l'apprentissage en facilitant l'accès à des ressources et des services, ainsi que les échanges et la collaboration à distance »93. En effet, l'e-learning est une modalité d'ensei-

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⁹³ Cité par Jacques Marc, 2014, Le recours aux formations à distance (e.learning) dans la formation professionnelle des salariés, P 4. Marc, J. Le recours aux formations à distance (e.learning) dans la formation professionnelle des salariés. Présentation, influence sur les acteurs et éléments de vigilance.. [Rapport de recherche] Notes scientifiques et techniques de l'INRS NS 327, Institut National de Recherche et de Sécurité (INRS). 2014, 69 p., ill., bibliogr. ffhal-01427308f

gnement et d'apprentissage médiatisée par les technologies de l'information et de la communication (TIC) ⁹⁴, permettant un accès flexible et souvent à distance aux ressources pédagogiques et aux activités d'apprentissage. Cette approche inclut une variété de formats et de méthodes, tels que les cours en ligne, les webinaires, les modules d'apprentissage autogérés, les forums de discussion, et les systèmes de gestion de l'apprentissage (Learning Management Systems, LMS). Comprendre ces avantages et limites est essentiel pour maximiser l'efficacité de l'e-learning et garantir une expérience d'apprentissage enrichissante et productive.

2. Avantages et limites de l'e-learning

L'e-learning présente de nombreux avantages et inconvénients⁹⁵ qui influencent son adoption et son efficacité dans les contextes éducatifs.

2.1. Avantages de l'e-learning

1. Accessibilité et Flexibilité

- ✓ **Accessibilité**: Permet aux apprenants d'accéder aux ressources éducatives depuis n'importe quel endroit et à tout moment, ce qui est particulièrement bénéfique pour ceux qui ont des contraintes géographiques ou de temps.
- ✓ **Flexibilité**: Les apprenants peuvent avancer à leur propre rythme, ce qui favorise un ap-

⁹⁴ Moore, M. G., & Kearsley, G. (2011). *Distance Education: A Systems View of Online Learning*. Belmont, CA: Wadsworth.

 $^{^{95}}$ Anderson, T. (2008). The Theory and Practice of Online Learning. Athabasca University Press.

prentissage plus personnalisé et adapté aux besoins individuels.

2. Réduction des Coûts

✓ L'e-learning peut réduire les coûts liés aux infrastructures physiques, aux déplacements, et aux matériels pédagogiques traditionnels.

3. **Interaction et Collaboration**

✓ Utilisation des forums de discussion, des chats en ligne et des outils de collaboration pour favoriser l'interaction entre les étudiants et les enseignants, ainsi qu'entre les étudiants eux-mêmes.

4. Accessibilité aux ressources variées

✓ Offre une variété de ressources multimédias, y compris des vidéos, des podcasts, des simulations, et des contenus interactifs, qui peuvent enrichir l'expérience d'apprentissage.

2.2. Limites de l'E-learning

1. Isolement social

✓ L'absence de contact physique et social peut entraîner un sentiment d'isolement parmi les apprenants, ce qui peut affecter leur motivation et leur engagement.

2. Dépendance technologique

✓ La nécessité d'avoir accès à des technologies appropriées (ordinateur, connexion Internet fiable) peut constituer une barrière pour certains apprenants.

3. Autodiscipline et Gestion du Temps

✓ Les apprenants doivent faire preuve de discipline et de bonnes compétences en gestion du temps pour réussir dans un environnement d'apprentissage en ligne.

4. Qualité et Crédibilité

✓ La qualité des cours en ligne peut varier considérablement, et certains programmes peuvent ne pas offrir la même crédibilité que les cours traditionnels

5. Interaction et Feedback limité

✓ Les retours d'information peuvent être moins immédiats et moins fréquents que dans un cadre en présentiel, ce qui peut affecter l'apprentissage.

L'e-learning offre des avantages significatifs en termes d'accessibilité, de flexibilité et de réduction des coûts, tout en présentant des défis liés à l'isolement social, à la dépendance technologique et à la gestion du temps.

3. Modalités de l'e-learning

Les chercheurs distinguent généralement trois principales modalités d'enseignement-apprentissage dans le cadre de l'elearning : l'e-learning asynchrone, l'e-learning synchrone, et l'apprentissage mixte (blended learning).

3.1 E-learning Asynchrone

Définition: L'e-learning asynchrone permet aux apprenants de suivre des cours, d'accéder aux ressources pédagogiques et de participer à des activités d'apprentissage à leur propre rythme, sans

contraintes de temps ou de lieu. Les apprenants interagissent avec le contenu et leurs pairs de manière décalée, souvent via des forums de discussion, des e-mails, et des plateformes d'apprentissage en ligne.

Caractéristiques

- Flexibilité temporelle : Les étudiants peuvent accéder aux matériaux de cours et réaliser les activités à tout moment.
- **Apprentissage auto-dirigé** : Encourage l'autonomie et la responsabilité des apprenants.
- Ressources variées : Vidéos préenregistrées, documents téléchargeables, quiz auto-évalués.

3.2. E-learning synchrone

Définition: L'e-learning synchrone se déroule en temps réel, avec des interactions directes entre les enseignants et les apprenants via des outils de communication en ligne tels que les vidéoconférences, les webinaires, et les salles de classe virtuelles.

Caractéristiques

- Interaction en temps réel : Facilite l'échange immédiat de questions, réponses et discussions.
- Engagement accru : Les apprenants peuvent se sentir plus connectés et engagés grâce à l'interaction directe.
- **Supports en temps réel** : Les enseignants peuvent offrir des explications et des clarifications immédiates.

3. 3. Apprentissage mixte (Blended Learning) 96

Définition: L'apprentissage mixte combine des éléments d'e-learning synchrone et asynchrone avec des sessions d'apprentissage en présentiel. Cette modalité vise à tirer parti des avantages des deux approches tout en atténuant leurs inconvénients.

Caractéristiques

- Flexibilité et structure : Offre la flexibilité de l'apprentissage en ligne tout en fournissant la structure et l'interaction en face à face.
- Richesse des interactions : Les sessions en présentiel permettent des interactions plus riches et plus dynamiques.
- **Personnalisation** : Permet de personnaliser l'apprentissage selon les besoins et les préférences des étudiants.

Ces trois modalités d'e-learning - asynchrone, synchrone, et apprentissage mixte - offrent des approches diversifiées pour répondre aux besoins variés des apprenants et des contextes éducatifs. Chacune présente des avantages uniques et des défis spécifiques, et leur utilisation dépend souvent des objectifs pédagogiques, des ressources disponibles et des préférences des apprenants.

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⁹⁶ Garrison, D. R., & Vaughan, N. D. (2008). *Blended Learning in Higher Education: Framework, Principles, and Guidelines*. Jossey-Bass.

4. Expérimentation

Il est important de savoir que ce travail expérimental touche à une partie que nous avons menée dans le cadre de notre projet PRFU intitulé « l'enseignement du/en français à l'université de Djelfa : Cas des départements de français et d'agronomie : analyse des besoins et intervention didactique.

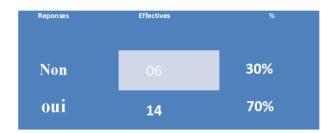
En effet, parmi les outils d'investigation scientifique que nous avons utilisés dans notre tâche de recherche, il y a le questionnaire qui est destinées aux étudiants de 1ère année de français inscrits au département de français de l'Université de Djelfa. En fait, sur les vingt questions abordant le vif sujet de notre projet de recherche, il y a seulement quatre questions qui pourraient intéresser l'objet de recherche de cet article.

Donc pour synthétiser, mes informateurs sont des 20 étudiants de 1^{ère} année licence de français ainsi que mon corpus consiste en questionnaire des étudiants en question.

Analyse et interprétation des résultats :

Question 01 : Avez-vous la possibilité d'accéder facilement au monde d'internet ?

Réponse

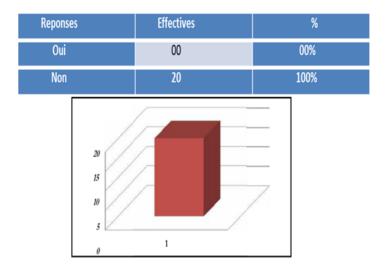


Commentaire

Les résultats montrent qu'il y a un bon pourcentage de la facilité d'accès au net. Par ailleurs, il est également important de se poser des questions par rapport aux étudiants où ce n'est passible d'être connecté sur internet : comment puissent-ils faire partie de la situation d'enseignement-apprentissage, en étant déconnecté virtuellement et aussi physiquement de l'atmosphère scientifique et pédagogique.

Question 02 pouvez-vous faire une recherche sans consulter le Web?

Réponse



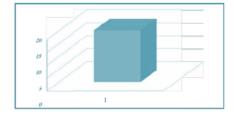
Commentaire

Les résultats montrent que les étudiants ne puissent pas faire leur recherche sans s'appuyer sur l'internet, ce qui reflète l'importance cruciale de ce monde dans la réflexion estudiantine. Ceci dit, l'enseignement apprentissage des langues étrangères doit s'inscrire dans ce monde afin de développer chez ces étudiants des compétences langagières.

Question 3 cherchez- vous des ressources utiles sur net pour votre apprentissage de la langue française en dors de la classe ?

Réponse

Reponses	Effectives	Pourcentage
Oui	20	100
Non	0	0



Commentaire

Les résultats montrent que même hors classe, en faisant allusion au mode habituel ordinaire d'enseignement —apprentissage des langues en contexte universitaire, l'internet se considère comme une ressource indispensable de la recherche d'information et aussi un outil très important d'apprentissage de la langue française à travers les différents sites, les forums, les logiciels, les méthodes, les livres électroniques...

Question 04 préférez-vous consulter vos supports (cours, documents d'appui) sur le compte Facebook du Département ou aller sur le site officiel de la faculté ?

Réponse

REPONSE	EFFECTIVES	POURCENTAGE
FACEBOOK	15	75
SITE OFFICIEL- BANQUE DES DONNEES-	05	25

Commentaire

Sur le plan statistique, les résultants montrent que les étudiants préfèrent être connectés sur le compte Facebook du département que le site officiel à travers les plateformes MOODLE qui se considèrent comme moyen de contact pédagogique où les enseignants ont la possibilité d'héberger leurs cours ainsi que leurs documents d'appui. Ceci pour dire que les étudiants ne sont pas encore assimilés à ces plateformes la chose qui puisse se faire avec le temps notamment quand il s'agit de la nécessité et l'obligation.

Conclusion

Pour maximiser les bénéfices de l'e-learning dans l'enseignement des langues étrangères, il est crucial d'intégrer efficacement les technologies e-learning dans les programmes académiques. Cela nécessite une formation adéquate pour les enseignants et les étudiants sur l'utilisation des outils numériques et des méthodes pédagogiques adaptées. De plus, il est important de maintenir un équilibre entre l'apprentissage en ligne et les interactions en présentiel pour assurer une expérience d'apprentissage complète et enrichissante. En adoptant une approche intégrée et en tirant parti des avantages offerts par l'e-learning, les universités peuvent améliorer considérablement l'enseignement et l'apprentissage des langues étrangères, préparant ainsi les étudiants à réussir dans un monde globalisé et interconnecté, notamment avec l'avènement de l'intelligence artificielle dans le monde actuel.

GREEN BUILDING: A CONSTRUCTION WITH A POSITIVE IMPACT ON THE SMART CITIES

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Abstract

The biggest environmental risk confronting the world now is climate change. Buildings are a major contributor to this problem, generating around one-third of global greenhouse gas emissions. The primary goal of future smart city construction will be to reduce the environmental impact of buildings. We present various methods in this study for green buildings with low energy consumption. Consequently, the goal of this research is to investigate the concept of green building from the perspective of a key factor in smart cities. Subsequently, we will investigate to identify the best techniques for the construction of green buildings. Additionally, the current study presents a few green buildings constructed in Algeria during the past ten years.

Key words: Green Building, Smart Cities, insulation materials, Algeria Smart projects.

Introduction

Leading scientists say that *«unless we change course drasti-cally within the lifetime of people alive today, we are heading for a world that can support only 0.5 to 1 billion people. Such is the climate and ecological emergency»*⁹⁷.

The goals of smart cities and green buildings are similar in that the two aim to advance efficiency and sustainability in the built environment. Green buildings are made with eco-friendly materials, energy-saving technologies, and sustainable construction techniques to reduce their adverse impact on the environment⁹⁸. These structures are crucial parts of a more sustainable and efficient urban infrastructure, especially when they address smart cities.

Green buildings can be integrated into an intelligent network in a smart city, which can monitor and control energy usage, heating and cooling systems, and other environmental factors. This integration enables more efficient resource management and optimized city-wide energy performance. When many green buildings are integrated into a smart city, the cumulative benefits for urban sustainability are significant. Better energy efficiency reduces total energy consumption, which can help reduce greenhouse gas emissions and mitigate the effects of climate change. According to sta-

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⁹⁷ Tony Taylor. "Eight strategies to reduce energy use in buildings". Published 2023. Accessed March 20, 2023. https://communionarchitects.com/article/eight-strategies-to-reduce-energy-use-in-buildings/

⁹⁸ Najjar MK, Figueiredo K, Hammad AWA, Tam VWY, "Evangelista ACJ, Haddad A. A framework to estimate heat energy loss in building operation". J Clean Prod. 2019;235:789-800. doi:10.1016/j.jclepro.2019.07.026

tistics provided by the Ministry of Ecological Transition in France, the building sector accounts for 43% of France's annual energy consumption and generates 23% of greenhouse gas emissions⁹⁹.

The adoption of green buildings as part of a smart city strategy stimulates innovation in several areas, including sustainable building technologies, energy management systems, and communication infrastructures. This promotes economic development and strengthens the city's position as a leader in sustainability and technology.

According to Professor Rudolph Giffinger (2007)¹⁰⁰, an expert in analytical research on urban and regional development at Vienna University of Technology, the six dimensions of a smart city are: smart economy, smart mobility, smart governance, smart environment, smart people, and smart living, respectively. Introduce these parameters in smart buildings represent an essential element to promote the evolution of smart cities. They are widely recognized as a real support in order to meet the climate challenges that today's society is facing.

Cities and their buildings account for 65% of the world's energy demand. So, to support the goal of being more energy efficient and protecting the population, the convergence of AI and IoT technology is essential. In fact, smart building technology allows

99 Ministry of Ecological Transition in France. Accessed April 1, 2024.

¹⁰⁰ Giffinger R, Fertner C, Kramar H, Meijers E. "City-ranking of European medium-sized cities". *Cent Reg Sci*. Published online January 1, 2007:1-12.

https://www.ecologie.gouv.fr/construction-et-performance-environnementale-du-batiment#:~:text=Le secteur du bâtiment représente 43 %25 des, réglemente%2C incite et sensibilise les acteurs du secteur.

for more efficient use of energy. These include complex systems, involving the circulation of air, water and electricity. The use of advanced sensors and IoT-based technologies can ensure that these resources are routed in a efficient way.

However, it is not just about using new state-of-the-art systems. The intelligent design and optimization of existing buildings represent key factors to accelerate the sustainable development of smart cities around the world. In fact, the creation of more modern cities is supported by the conversion of older buildings into smarter constructions. This strategy promotes the development of creative communities contributing to a sustainable city. As a result, creating a smart city certainly involves the development of smart buildings.

Green buildings

The term Green Building refers to a construction designed and operated in a way that is environmentally sustainable and has a minimal impact on natural resources and uses natural resources as possible. Green building is an economical construction technique that results in healthier structures that have reduced environmental impact and maintenance costs. The entire life cycle of a structure is taken into consideration in this sustainable construction method: placement, creation, maintenance, operation, renovation, and destruction.

In addition, buildings use 30% of the world's energy. They contribute to 40% of global carbon emissions. Through the convergence of IoT technology, smart data, and cloud computing, buildings can communicate with each other. For example, in Hanoi, Viettel's building used ABB's technology to save up to 20% of its energy costs.

Chen, Vand, and Baldi (2024) in their study addressed the problem of optimizing energy efficiency strategies in construction areas and identified the gaps in existing theories related to passive design strategies, active energy systems, and renewable energy integration¹⁰¹. The methods and means of analyzing heat losses in buildings to increase their energy efficiency are given in a research conducted by Yosifova Veneta (2021)¹⁰².

The press article presented by CNN staff on April 24, 2020^{103} lists the top 18 examples of green buildings worldwide. Some of these constructions are: the Melbourne Pixel Building; One Central Park; Bahrain World Trade Center 1 and 2; the Museum of Tomorrow in Rio de Janeiro; the Vancouver Convention Centre West in Vancouver; the Shanghai Tower in Shanghai; CopenHill in Copenhagen; the Marco Polo Tower in Hamburg; the Bosco Verticale in Milan; and Suzlon One Earth in Pune.

Strategy adopted in greenhouse design

Natural, recyclable, or recycled materials are used in the construction, operation, and eventual disposal of green buildings,

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 ¹⁰¹ Chen X, Vand B, Baldi S. "Challenges and Strategies for Achieving High Energy Efficiency in Building Districts". *Buildings*. 2024;14(6):1839. doi:10.3390/buildings14061839

¹⁰² Yosifova V. "Methods and Means for Analyzing Heat-Loss in Buildings for Increasing Their Energy Efficiency BT - Intelligent Systems and Applications". In: Arai K, Kapoor S, Bhatia R, eds. *Springer International Publishing*; 2021:45-54.

¹⁰³ CNN Staff. "Green buildings: 18 examples of sustainable architecture around the world". *edition CNN*. Accessed April 3, 2024. https://edition.cnn.com/style/article/green-buildings-world-sustainable-design/index.html

especially for thermal insulation. Therefore, natural thermal insulators such as glass **Wool**, rock wool, expanded polystyrene, extruded polystyrene, and polyethene are ideal choices (se figure 1). The materials ought to have a minimal carbon portion.

The paper published by Badji et al. (2022)¹⁰⁴ provides an overview of current design trends in construction, current technological advancements for monitoring and controlling greenhouse microclimates, and the many methods available for managing greenhouse environments⁸. The main parameters to be taken into account in the construction of green buildings can be summarized as follows:

- The orientation of the building relative to the sun and the prevailing winds significantly influence the energy efficiency of the building.
- The installation of geothermal heating systems, solar panels, energy-efficient glazing, and the use of high-quality insulating materials.
- Use of sustainable and local materials to reduce CO2 emissions gas related to transport.
- Integrating rainwater harvesting devices and the use of low-water consumption devices can reduce and preserve water resources.
- Setting up an efficient ventilation system helps to maintain good indoor air quality.

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¹⁰⁴ Badji A, Benseddik A, Bensaha H, Boukhelifa A, Hasrane I. *Design, technology, and management of greenhouse: A review.* J Clean Prod. 2022;373:133753. doi:https://doi.org/10.1016/j.jclepro.2022.133753

- Implementing waste sorting systems can reduce the amount of waste sent to landfill.
- Obtaining a green certification can help ensure that the building meets specific standards.

A good orientation relative to the sun can maximize the use of natural light and solar heat. Ideally, the main rooms where occupants spend the most time, such as living rooms and offices, should face south in the northern hemisphere and north in the southern hemisphere. Taking into account the prevailing winds, the design of the building can be oriented to favor natural ventilation. This can be achieved by installing openings that promote the movement of air through the building. There are several materials with low thermal conductivity used in construction to improve energy efficiency and reduce heat loss. The following flowchart shows some materials used to improve thermal conductivity.



Figure 1 : The best thermal insulation materials used in the construction of green buildings.

Review of intelligent buildings in Algeria

The overview, definition, and implementation of nearly zero-energy buildings (NZEBs) in the world are given in the research proposed by D'Agostino and Mazzarella (2019)¹⁰⁵. Thus, the studies conducted by Omrany et al. (2022) and Ullahet al. (2021) aim to provide an overview of research developments over the last three decades in the field of buildings with net zero energy consumption using bibliometric analysis techniques¹⁰⁶. In Algeria's case, a project was launched in spring 2017 named Algiers Smart City under the management of the wilaya of Algiers with the ambition to optimize urban management and improve the quality of life of its citizens by using and exploiting information technology to manage the city's databases. Consequently, and according to the 2023 Smart City Index (SCI) report of the International Institute for Management Development (IMD), Algiers has been ranked as the second smartest city in Africa¹⁰⁷.

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¹⁰⁵ D'Agostino D, Mazzarella L. "What is a Nearly zero energy building? Overview, implementation and comparison of definitions". *J Build Eng.* 2019;21:200-212. doi:https://doi.org/10.1016/j.jobe.2018.10.019

Omrany H, Chang R, Soebarto V, Zhang Y, Ghaffarianhoseini A, Zuo J. "A bibliometric review of net zero energy building research 1995–2022". *Energy Build*. 2022;262:111996. doi:https://doi.org/10.1016/j.enbuild.2022.111996

Ullah KR, Prodanovic V, Pignatta G, Deletic A, Santamouris M. "Technological advancements towards the net-zero energy communities: A review on 23 case studies around the globe". *Sol Energy*. 2021;224:1107-1126. doi:https://doi.org/10.1016/j.solener.2021.06.056

¹⁰⁷ Salah B. « Classement des villes intelligentes: Alger dans le top 3 africain ». Published 2023. Accessed April 1, 2024. https://www.algerie360.com/classement-des-villes-intelligentes-alger-dans-le-top-3-africain/

Some of the most important green construction projects Algeria has implemented recently are shown below:

Ksar of Tafilalet (see figure 2a) is the first ecological city in the Algerian desert, built in 1998¹⁰⁸. Known for its ecological design and its socio-cultural base, the ksar of Tafilelt of Beni Isguen (Ghardaïa) combines ancestral and modern lifestyles. The objective was to build the least energy-intensive buildings to accompany the increase in demographics. The materials used during the construction of the Ksar are only local materials, such as stone, lime, earth, and plaster¹⁰⁹.

Anthill House at Ain Temouchent is considered to be the first Arabic village of its kind, "Anthill" is a unique model of similar villages found in the United States, France, and Switzerland¹¹⁰. This village is considered a unique tourist resort because it has a set of rooms designed in the form of "ant houses," the design of which blends Islamic and western architecture (Figure 2b). It covers an estimated 30 hectares of surface.

The new city of Sidi Abdallah is positioned as the city of the future (Figure 2c), capable of responding to the demographic chal-

¹⁰⁸ Bouarroudj N, Doussard C, Holden M, Cédissia D. Le Projet de Tafilelt, Ghardaia, Algérie. In: *(Re) Penser la ville 20 Ans d'écoquartiers dans le monde*. Paris, Dunod, 2019.

¹⁰⁹ Sami Kaidi. Ksar écologique de Tafilelt (Ghardaïa): «Exemple de la grandeur de l'architecture algérienne et de son aspect utilitaire». Published 2022. Accessed March 30, 2024. https://www.elmoudjahid.dz/fr/dossier/ksar-ecologique-de-tafilelt-ghardaia-exemple-de-la-grandeur-de-l-architecture-algerienne-et-de-son-aspect-utilitaire-186363

بيوت النمل" العمارة الإسلامية والعالمية في منتجع جزائري" Younes Bouranene. "بيوت النمل" العمارة الإسلامية والعالمية في منتجع جزائري. Published 2020. Accessed March 30, 2024. https://al-ain.com/article/algeria-bouzedjar-resort-anthill

lenges of Algeria¹¹¹. It should eventually house a population of 280,000 inhabitants and allow the creation of 85,000 jobs. It is planned to carry out a very large housing program there (55,000 housing units) with all their equipment.

The Great Mosque of Algiers, or Djamaa el Djazaïr, is a large Islamic structure that is situated in Algiers (Figure 2d). After the Great Mosque of Mecca and Al-Masjid an-Nabawi of Medina in Saudi Arabia, it is the third-largest mosque in the world and has the highest minaret in the world. Djamaâ El-Djazaïr has been chosen among the best architectural designs in the world in 2021, by winning the annual Prize of the "Chicago Athenaeum" Museum of Architecture¹¹². Djamaa el Djazaïr is equipped with a photovoltaic power plant to power the interior lighting of the auditorium, a collective solar water heater for the production of hot water, solar candelabra for outdoor lighting, a trigeneration system allowing a combined production of electricity, heat, and cold simultaneously and a stormwater and wastewater recovery system¹¹³.

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¹¹¹ Charlotte Bozonnet. « La ville nouvelle de Sidi Abdellah, concentré des maux algériens ». Published 2021. Accessed April 2, 2024. https://www.lemonde.fr/afrique/article/2017/12/26/la-ville-nouvelle-desidi-abdellah-concentre-des-maux-algeriens_5234397_3212.html

¹¹² L'EXPRESS. « Djamaâ El-Djazaïr, une des meilleures conceptions architecturales au monde ». Published 2021. Accessed April 2, 2024. https://www.lexpressquotidien.dz/2021/11/22/djamaa-el-djazair-meilleures-conceptions-architecturales-monde/

APS. « Une convention cadre pour promouvoir Djamaa El Djazair en tant qu'édifice durable ». Published 2021. Accessed April 4, 2024. https://www.aps.dz/economie/131220-convention-cadre-pour-la-promotion-de-djamaa-el-djazair-en-tant-qu-edifice-durable

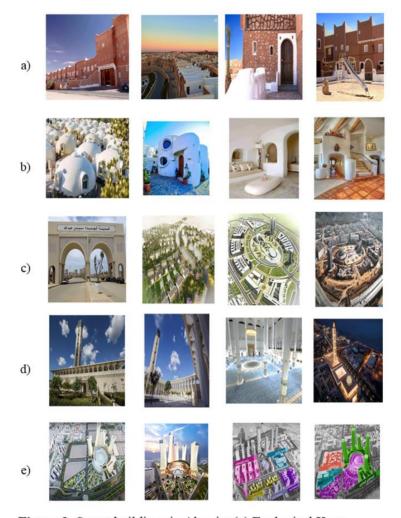


Figure 2: Smart buildings in Algeria; (a) Ecological Ksar of Tafilelt -Ghardaïa, (b) Anthill house Ain Temouchent, (c) New city of Sidi Abdellah -Algiers, (d) Djamâa el Djazair-Algiers, (e) Dzair Media City-Algiers

Another project is Dzair Media City-Algiers. This project aims to advance the audiovisual industry by building a global in-

frastructure that unites the key players and media operations, such as studios, TV channels, and public and private radios (Figure 2e). Additionally, a teleport will ensure broadcasting via the newest platforms and a sizable artificial intelligence-powered data center¹¹⁴.

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¹¹⁴ Lamia F. Dzair « Média City : du nouveau pour le projet de ville médiatique implanté à Alger ». *Algerie 360*°. Accessed April 3, 2024. https://www.algerie360.com/dzair-media-city-du-nouveau-pour-le-projet-de-ville-mediatique-implante-a-alger/

Conclusion

In conclusion, the integration of green buildings into smart cities is a significant step toward a more sustainable future in which environmental preservation, economic efficiency, and innovation all work together to produce stronger, more affluent societies.

Smart cities and green buildings aim to enhance efficiency and sustainability in the built environment by using eco-friendly materials, energy-saving technologies, and sustainable construction techniques. In addition, green buildings can reduce greenhouse gas emissions and improve energy efficiency by being incorporated into smart city networks.

Building orientation is crucial for maximizing natural light and solar heat use. Ideally, main rooms should face south and north in the northern and southern hemispheres. Building design should also consider prevailing winds for natural ventilation. Low-thermal conductivity materials can improve energy efficiency and reduce heat loss.

By increasing demand for green ecological technologies and construction methods, green buildings serve as a catalyst for the expansion of the green industry. This economic expansion can support ongoing innovation and accelerate the shift to a more sustainable economic model.

DEVELOPMENT OF EGYPT'S NEW ADMINISTRATIVE CAPITAL: A SMART CITY AND BUSINESS HUB

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Abstract

The New Administrative Capital project represents an ambitious and significant undertaking aimed at transforming it into a major hub for finance and business. This transformation is facilitated by the development of a smart city that integrates cuttingedge technologies and adheres to the principles of sustainability. The project aims to improve the quality of life of citizens and provide an environment conducive to business and investment.

The success of this project marks a major step towards a brighter future for Egypt, achieved through continued investments in smart infrastructure and strengthening international partnerships. The New Administrative Capital has the potential to serve as a model for smart cities worldwide, especially after the successful completion of its initial phase and the start of subsequent phases.

Introduction

In the current era of technological advancement and the country's desire to expand its development and urbanization efforts, smart cities have emerged as beacons reflecting the innovation and progress achieved by nations. Many countries have successfully established alternative capital cities, positioning smart cities as advanced centers of civilization within technologically advanced, safe, and environmentally friendly environments. These cities foster innovation, technological advancement, provide opportunities, host multinational corporations, offer investment opportunities, and contribute to economic revitalization. For the Arab Republic of Egypt, it was a significant challenge to catch up with countries that had already embarked on creating smart cities.

The significance of smart cities for Egypt has been underscored by the increasing population density, with 97% of the population residing in less than 7% of Egypt's total area. This has strained infrastructure, affected the quality of facilities and services, and exacerbated congestion resulting from the concentration of governmental interests in Cairo's city center. Cairo, one of the world's most densely populated capitals with approximately 18 million residents, is projected to nearly double its population to around 40 million within the next two decades¹¹⁵.

Therefore, Egypt's political leadership decided to intervene decisively by establishing the New Administrative Capital to expand development and urbanization, alleviate population density from existing cities, enhance population welfare, secure new op-

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¹¹⁵ State Information Service, "New Administrative Capital", posted online on July, 19 2024, https://bit.ly/4cKPOEs, accessed on July, 3 2024.

portunities for progress and development, and transition into a smart digital economy¹¹⁶. Egypt Vision 2030 primarily aims to transform the country into a knowledge-based smart economy capable of thriving in the Fourth Industrial Revolution, offering distinct services to citizens and investors alik¹¹⁷e.

Thus, the New Administrative Capital represents Egypt's commitment to shaping a new urban future through thoughtful strategic planning, economic investment, and technological integration. It is not merely a governmental headquarters for the presidency, ministries, and authorities, but a technologically advanced smart city founded on sustainability principles, delivering services electronically using cutting-edge technology. It is an integrated system aimed at sustainable development, attracting both local and international investments, and building a business hub that appeals to multinational corporations with its advanced urban and technological infrastructure, including an international airport, solar energy stations, and up to 40,000 hotel rooms.

Moreover, it serves as a testament to Egypt's commitment to urban future planning through strategic planning, investment, and technological integration, addressing the urgent need to alleviate

¹¹⁶ Esmat Al-Shami, Al- Ahram Newspaper, "Everything you want to know about the New Administrative Capital", posed online on January, 19 2018, https://gate.ahram.org.eg/News/1803575.aspx, accessed on July, 3 2024.

¹¹⁷ Derayah Forum, Strategic Forum for Public Policies and Development Studies, "The Administrative Capital...economic importance and expected returns", posted online on April, 6, 2023, bit.ly/45Oj7n8, accessed on July, 3 2024.

pressures faced by its capital, Cairo, and unlocking the country's economic potential.

Since its inception, the New Administrative Capital has been envisioned not just as a governmental center but as a comprehensive ecological system designed to promote sustainable growth, empower citizens, and attract both local and foreign investments.

In this paper, we aim to explore the New Administrative Capital as a smart city and emerging business hub, despite various challenges such as the COVID-19 pandemic, the Russian-Ukrainian war, accompanying economic issues, funds¹¹⁸, and the shortage of technological knowledge on building a Fourth Generation smart city in Egypt. However, the political leadership and the project's stakeholders have managed to overcome these challenges, currently nearing completion of Phase One, which includes:

- Establishment of eight residential districts.
- Development of the governmental district.
- Construction of several universities and schools.
- Building of the parliament and senate buildings.
- Establishment of the Knowledge City.
- Development of the third residential district.
- Creation of the sports city.
- Construction of the arts and culture city.

¹¹⁸ Aidan Lewis and Mohamed Abdellah, "Egypt's new desert capital faces delays as it battles for funds", reuters, posted on May, 13 2019, https://www.reuters.com/article/us-egypt-new-capital-idUSKCN1SJ10I/, accessed on July, 3 2024.

- Establishment of Egypt's Islamic Cultural Center.
- Construction of the Nativity Cathedral.
- Creation of the green river.

Indeed, the New Administrative Capital is not the beginning of Egypt's new cities; over the past two decades, Egypt's map has witnessed the creation of numerous new cities to expand development and urbanization, easing population density from traditional areas.

First: What is the New Administrative Capital Project

• Background and inception: The Egyptian state announced the New Administrative Capital project during the "Egypt the Future" economic development conference on March 13, 2015.

The New Administrative Capital project is considered one of Egypt's most important projects in the past decade in achieving Egypt Vision 2030, and it stands as one of the largest and most recent mega investment projects. It has been built at a remarkable speed, which has been astonishing.

The New Administrative Capital project has successfully transformed desert land into highly valuable real estate, contributing significantly to Egypt's economy by adding approximately two trillion Egyptian pounds in value. One of the primary objectives of this project is to expand the urban area of the Arab Republic of Egypt. The New Administrative Capital project aims to accommodate a population of at least seven million people in its initial phase, with plans to increase this number to 40 million by 2050.

Location and Area:

The total area of the New Administrative Capital is approximately 700 square kilometers¹¹⁹, equivalent to 170,000 acres, divided into several phases. The first phase covers 168 square kilometers (40,000 acres) of the total area, with 70% of it completed and preparations underway for the second phase¹²⁰.

The project is designed to attract around 7 million residents¹²¹. Located east of Cairo, the New Administrative Capital is surrounded by major highways including the Cairo-Suez Road and Cairo-Ain Sokhna Road, as well as the Regional Ring Road and the Middle Ring Road. It is situated approximately 60 kilometers from the cities of Suez and Ain Sokhna, 60 kilometers from the heart of Cairo, and 45 kilometers from New Cairo City. The New Administrative Capital will host government institutions, ministries, parliament, governmental offices, foreign embassies, international organizations, a global trade center, an international medical city, international schools and universities, and an international airport. The second phase covers an area of 47,000 acres, while the third phase spans 97,000 acres.

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¹¹⁹ Emanuele Midolo, Property Week, "Inside Egypt's New Capital", posed on March, 9 2019, https://www.propertyweek.com/insight/inside-egypts-new-capital, accessed on July, 3 2024.

¹²⁰ Khaled Abbas, Al- Ahram Newspaper, "We compete with major global capitals and artificial intelligence facilitates the lives of residents", posted online on June, 14 2024, https://gate.ahram.org.eg/News/4844927.aspx, accessed on July, 3 2024.

¹²¹ State Information Service, "New Administrative Capital", posted online on July 19 2024, https://bit.ly/4cKPOEs, accessed on July, 3 2024.

The New Administrative Capital is considered the largest smart city in the Middle East, covering an area equivalent to that of Singapore and nearly four times the size of Washington, D.C¹²².

Secondly, the objectives of establishing a new administrative capital for the Arab Republic of Egypt include:

1- Establishing a sophisticated economic capital:

One of the primary objectives of the New Administrative Capital project is to establish a sophisticated economic capital that meets international standards in finance and business. This includes advanced infrastructure, sophisticated logistical networks, tourist zones, commercial areas, investment zones, diplomatic zones, industrial zones, and free zones, all contributing to increasing international trade exchange and encouraging investment in the Arab Republic of Egypt, thereby providing an ideal economic environment. This has been the goal of the Egyptian state since the inception of the New Administrative Capital project, aiming to make it a major hub for finance and business in the region.

- Contributing to economic growth: The New Administrative Capital has contributed to enhancing economic growth by creating new urban areas and relocating population density to the New Administrative Capital. This has been achieved through the establishment of large companies, private universities and institutes, and branches and headquarters, thereby attracting additional investments and providing employment opportunities.

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¹²² Arkan House, "Important Information about New Administrative Capital", posted online on 2024, https://arkanhouse.com/new-capital-info/, accessed on July 3 2024.

- Legislative system: Egypt has introduced a new legislative system, including the enactment of several laws, most notably Investment Law No. 72 of 2017 and its executive regulations, which include investment incentives for foreign companies, in addition to amendments to Law No. 159 of 1981, which added several benefits and facilitations for establishing companies. The Industrial Licensing Law and its executive regulations have also been enacted.
- Renewable energy: Renewable and green energy sources are utilized in the New Administrative Capital, with plans to cover approximately 50% of rooftop surfaces with solar energy. Additionally, 52 solar stations are planned for the governmental district, with a plan to generalize solar energy by 2035. The New Administrative Capital Development Company has announced the opening of investment opportunities for purchasing solar energy produced from solar cells above the roofs of residential neighborhoods in the New Administrative Capital.

2- Reducing population density and expanding urban footprint:

The primary goal of the New Administrative Capital is to reduce population density by relieving Cairo, which suffers from high population density and severe traffic congestion, despite its limited area¹²³.

Therefore, reducing population density was among the primary objectives in establishing the New Administrative Capital

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¹²³ Eric Reguly, The Globe and Mail, "Egypt's new capital city rises in the desert", posed online on October, 25, 2021, https://www.theglobeandmail.com/world/article-egypts-new-capital-city-rises-in-the-desert/, accessed on July, 3 2024.

through the creation of residential neighborhoods. The plan includes the development of 20 residential districts within the capital. The first phase encompasses 8 residential neighborhoods, with 6 of them located between the Middle Ring Road and the Regional Ring Road. Additionally, there are two residential districts east of the Regional Ring Road, alongside the Capital Residence district, spanning approximately 1,000 acres. This area is divided into 8 neighborhoods comprising villas (328 units), residential buildings (699 buildings - 19,992 units), townhouses (157 buildings - 642 units), and mixed-use residential-commercial zones (64 buildings - 1,536 residential units - 584 commercial units), totaling 22,480 residential units along with various service buildings.

As for the new Garden City district, it occupies around 1,000 acres and includes 23,000 residential units consisting of apartments, connected and semi-detached villas, and luxury units. The architectural style adopted for this district follows the old French style, resembling the architecture found in Downtown Cairo. The district also features a residential towers area with about 2,000 units and a 5-star hotel. These neighborhoods aim to alleviate the increasing pressures on infrastructure in the crowded and densely populated Cairo, diverting a significant population density to the New Administrative Capital.

Besides accommodating multi-level residential areas suitable for all societal segments, the New Administrative Capital also features a world-class medical city utilizing the latest advancements in medical technology globally. Additionally, it includes an advanced sports city, international conference halls, and exhibition centers, alongside business and financial districts. This concept has reinforced the idea of transferring a significant portion of population density to the New Administrative Capital.

3- Improving Quality of Life for Egyptians

This goal is directly linked to alleviating population density. It's not merely about transferring population density from the crowded Cairo to the New Administrative Capital, but rather about enhancing the quality of life for citizens. This is achieved by providing integrated residential environments with all necessary amenities such as advanced and diverse schools, medically equipped hospitals, public parks for recreation, and other entertainment areas.

Furthermore, from the outset of constructing the New Administrative Capital, there was a commitment to allocate a minimum of 15 square meters of green spaces per capita, in contrast to less than one square meter in other cities. Hence, several regulations were established to incentivize developers to implement sustainable environmental designs in various projects, adhering to internationally recognized standards such as LEED certification for green and sustainable building, including the LEED Certificate for excellence in energy and environmental design throughout design, construction, and operation phases.

4- Economic Development and Attraction of Investments

The New Administrative Capital project aims to attract both local and foreign investments by providing a conducive business and financial environment with investment incentives, administrative facilitations, tax exemptions, advanced infrastructure, an integrated transportation network, and sophisticated communication systems.

Coupled with its strategic location, this presents a golden opportunity for investors seeking to enter or expand within the Egyptian market, thereby revitalizing the economy through foreign

currency inflows, increasing national income, and enhancing the quality of life for Egyptians.

5- Relocating Government Headquarters and Ministries

This objective encompasses several goals, including reducing population density. Given that the number of visitors to governmental institutions and ministries, whether employees, workers, or the public, reaches millions, relocating these headquarters from the congested Cairo to the New Administrative Capital alleviates pressure on Cairo.

Another goal is to create an advanced governmental system utilizing modern technology and artificial intelligence through the establishment of governmental complexes for ministries and agencies. These complexes operate using cutting-edge technologies that facilitate communication and coordination, alongside providing ample spaces capable of accommodating large numbers of citizens, thereby achieving speed and efficiency in delivering governmental services and enhancing governmental management efficiency.

Thus, the New Administrative Capital includes a governmental district housing 18 ministerial buildings, a parliament building, a presidential institution building, and a council of ministers building. Therefore, relocating governmental institutions and ministries to the New Administrative Capital serves as a means of providing a modern and integrated governmental workplace, employing modern technology in communication and archiving while providing a conducive working environment for employees. Moreover, it alleviates Cairo from ministries, affiliated agencies, and the accompanying congestion resulting from citizens from various provinces visiting to complete required transactions.

6- Development of Modern Infrastructure Based on Advanced Technology

The project aims to develop a modern and integrated infrastructure including advanced road networks, transportation systems, and sophisticated electricity, water, and communication networks. Overall, it creates a smart city leveraging modern technology through the use of cutting-edge communications and information technologies, such as smart lighting systems, advanced traffic monitoring systems, and advanced waste management, thereby creating a sustainable environment utilizing renewable energy and achieving resource efficiency. This makes the New Administrative Capital a model for technological advancement in the region.

Regarding the introduction of modern technology, the New Administrative Capital benefits from technology and possesses an information network. All administrative buildings in the New Administrative Capital operate on solar energy, contributing to electricity savings, alongside encouraging investment and work in the solar energy field.

7- Enhancing Egypt's Regional and International Position

This objective is one of the most significant goals for establishing the New Administrative Capital. The New Administrative Capital enhances Egypt's position as a financial, business, innovation, and development center, attracting multinational companies to establish offices, branches, and representation offices in the New Administrative Capital. This contributes to enhancing international cooperation, technology transfer, and Egypt's economic strength, thereby bolstering Egypt's regional and international stature.

Thirdly: The Distinctive Features of the New Administrative Capital as a Smart City Compared to Other Cities in Egypt:

The New Administrative Capital cannot be compared to any other city within Egypt, as it is a smart city classified among fourth-generation cities. It is Egypt's first smart city, distinguished by the following features:

- Each zone or district within the New Administrative Capital has its own services and facilities according to a system developed by the Administrative Capital City Authority.
- The capital is currently supplied with clean water stations from New Cairo and Badr, and a power station has been established within the capital city with a capacity of 4800 megawatts and was completed in 2018.
- The New Administrative Capital Company has contracted with numerous companies to enhance infrastructure, relying on electronic surveillance networks. This approach utilizes dedicated software for each network, avoiding traditional methods such as digging into existing transport pipelines. Each network operates independently through control rooms spaced at equal intervals, enabling rapid maintenance and renovation without service interruptions in other districts of the New Administrative Capital.
- Embracing solar energy, the New Administrative Capital Development Company has partnered with the Industrial Modernization Center and the United Nations Development Programme to install solar panels. Contracts were awarded to the Egyptian Factory for Military Production and Suntech for the construction of solar power sta-

tions on over 65 roofs of ministerial buildings in the Government District of the New Administrative Capital. The project was completed at a cost of 140 million Egyptian pounds.

- Wide streets characterize the New Administrative Capital, with a minimum width starting from 30 meters and extending up to 124-130 meters, depending on the street. Street widths vary to accommodate different areas within the capital.
- Advanced security systems are a hallmark of the New Administrative Capital, featuring a highly efficient security apparatus with at least 6,000 cameras monitoring the city.
- Establishment of other subsidiary cities includes specialized areas within the New Administrative Capital such as the Cultural and Arts City, Knowledge City, Medical City, and Sports and Olympic City, each catering to various fields and functions

Fourth: Achievements of the New Administrative Capital on the Ground:

1- Government District (Administrative District):

- Located on an area of 550 acres, equivalent to 4.8 million square meters.
- Comprises 36 buildings, including 34 ministerial buildings, a building for parliament, another for the Prime Minister's office, and the central axis of the district. Also includes the Egypt Cultural Islamic Center and other facilities reflecting stages of Egyptian civilizations throughout history.

- Completion rate of 98% for the Government District, accommodating up to 51,000 employees from various ministries. The state has implemented a plan to relocate ministries and governmental agencies, with the first phase already completed, easing the burden on Egyptian citizens and contributing to increased productivity and economic growth.

2- New Administrative Capital Airport:

- The Ministry of Civil Aviation began trial operation of "Capital International Airport" in the New Administrative Capital on July 9, 2019, with the first test flight by EgyptAir from Cairo Airport.
- Designed to handle large aircraft with an operational capacity of 300 passengers per hour, the airport features 48 different buildings. It contributes to comprehensive developmental progress in the region, particularly due to its connection with the Suez Canal Development Axis and the Ain Sokhna Industrial Zone, home to important maritime ports, serving as a hub for global trade and an industrial fortress, as well as an important tourist destination in the future.
- Located on an area of 16 square kilometers, the New Administrative Capital Airport includes the first control tower with a height of 50 meters, and parking facilities that can accommodate up to 500 cars and 20 buses.

3- Egypt Stadium:

Located in the Olympic City of the New Administrative Capital, Egypt Stadium has a capacity of 90,000 spectators.

4- Museum of Antiquities:

- The Museum of Antiquities in the New Administrative Capital is located adjacent to the Government District. It is a mu-

seum dedicated to religious tolerance, demonstrating how the great Islamic religion and Egyptian civilization, with its accepting attitude towards others, encompass and respect diverse religions and civilizations.

- The museum houses archaeological artifacts from Pharaonic, Islamic, and Coptic eras, along with a collection of Jewish artifacts, in proportion to the number of existing artifacts.
- The museum aims to show the world how Egyptian civilization has respected all religions and civilizations that have passed through Egypt, and to send a message to the world that Islam is a nurturing ground for all religions, countering the false image propagated by extremist forces and terrorist groups.

5- International Universities:

- The European University Complex (EUE) is being constructed on an area of 80 acres, encompassing faculties such as Information Technology, Electronic Biology, Engineering, Pharmacy, Biotechnology, Architectural Design and Urban Planning, Arts and Humanities, Business Administration, Economics, Political Science, and Media. The first phase includes 3 faculties.
- According to the agreement signed at the Spanish University headquarters in Barcelona, the European University in Egypt has the right to grant degrees accredited by the parent university (UPC) in specializations including "Architecture Studies Bachelor's Degree," "Landscape Engineering Master's Degree," "Architecture Engineering Master's Degree," "Advanced Studies in Architecture Master's Degree," and "Advanced Studies in Design Master's Degree."
- The plan includes the establishment of several international universities in the New Administrative Capital, including Canadian, Swedish, Hungarian, English, and Italian universities. Addi-

tionally, the Egyptian City for Science, Research, and Innovation is being established in partnership with international entities, with admission systems based on the procedures of the respective parent universities.

6- Diplomatic District

The Diplomatic Quarter spans an area ranging from 1500 to 1600 acres. The size of each embassy varies based on its specific requirements, with embassy plots ranging from one to 24 acres. Land parcels have been allocated within the New Administrative Capital for several international organizations to establish their headquarters. Among these organizations are the Food and Agriculture Organization (FAO) and the African Bank.

7- Central Business District (CBD)

- This area comprises 20 towers with diverse uses including residential, administrative, commercial, and service facilities. The iconic tower, the tallest in Africa at approximately 385 meters high, was developed through collaboration between the Ministry of Housing represented by the New Urban Communities Authority, and the Chinese company CSCEC.
- The CBD covers an area of 195 acres, with a total built-up area of 1.24 million square meters above ground and 465,000 square meters below ground. The commercial and service area totals 230,000 square meters.

8- Culture and Arts City

- Built on 127 acres, this city includes theaters, exhibition halls, libraries, museums, and art galleries showcasing traditional and contemporary arts such as music, painting, sculpture, and handicrafts. It also houses the new Opera House, capable of accommodating 2000 attendees, along with theaters for music and

drama performances, an Artistic Innovation Center, and a wax museum.

- The Culture and Arts City features a grand celebration hall for 2500 people equipped with state-of-the-art technologies, a small theater for special shows accommodating 750 people, and a chamber theater for intimate performances. It includes a musical library with access to the global opera archive and a central library serving 6000 people.
- Additionally, it houses an Artistic Innovation Center for young creators, a cinema hall linked to satellites, three training halls, and a recording studio equipped with the latest technologies.

9- Knowledge City

- Spanning 211 acres, Knowledge City aims to promote knowledge-based activities including an applied research center, branches of the Information Technology Institute, and the National Telecommunications Institute. It utilizes advanced IT technologies across all sectors.
- The development plan of Knowledge City includes software production and various applications, especially in IoT (Internet of Things) applications, smart city management, and intelligent transportation systems.
- The project aims to create a digital community and an integrated environment supporting the growth of the telecommunications and IT sectors in Egypt through three main pillars:
 - 1. Human Development: Training programs in advanced fields like artificial intelligence and data sciences will be offered through the IT Academy for Persons with Disabilities in the initial phase.

- 2. Innovation Support and Entrepreneurship: The Innovation Building in the first phase will serve as a hub for technological creativity, encouraging youth and startups to develop innovative solutions in areas such as augmented reality, smart cities, and AI.
- 3. Attracting Investments and Creating Job Opportunities: The city aims to attract leading global companies in the telecommunications and IT sectors, creating job opportunities for youth and attracting investment in Egypt through centers of excellence and data centers.

10- Sports City

- Spanning an area of 10 acres, Sports City includes indoor halls, a swimming complex, standard and futsal football fields, multi-purpose courts, a hockey field, changing rooms, children's play areas, cultural and entertainment areas, a theater, a social building, and an administrative building.

11- Transportation and Mobility within the New Administrative Capital¹²⁴:

- **Bus Lines:** The New Administrative Capital will feature eco-friendly bus lines powered by electricity or natural gas. These buses will connect all parts and neighborhoods of the capital.
- Monorail Train: A monorail system is nearing completion, designed as a fast single-track train running on a suspended

The Peak Properties, "Everything you need to know about the New Administrative Capital", posted online on 2022, https://thepeakeg.com/new-capital-blog/, accessed on July, 3 2024.

concrete beam. It is expected to link vital areas of Greater Cairo to the New Administrative Capital via the following routes:

- o **Line 1:** Connects Greater Cairo to the New Administrative Capital, spanning 21 stations from Nasr City, one of Cairo's busiest areas, to New Cairo and onward to the New Administrative Capital.
- o **Line 2:** Currently encompasses 12 stations, starting from the Arab League Street to major areas within 6th of October City.
- LRT Electric Train: The LRT train marks a significant advancement in Egypt's transportation network, connecting Ain Sokhna to New Alamein City and integrating the New Administrative Capital and new cities into a passenger and freight rail network. The project costs EGP 360 billion, covering a distance of 460 km with a design speed of 250 km/h. It includes 12 stations, beginning from Adly Mansour Station with only one interchange station extending to Badr Station.
- **Heavy Electric Rapid Train:** Known for its capacity to transport both passengers and cargo over long distances, the New Suez Canal Heavy Train includes 5 lines, with contracts officially awarded for 3 lines:
 - Line 1: Links the Red Sea cities to the Mediterranean cities with 21 stations.
 - **Line 2:** Links 6th of October City to Aswan City.
 - **Line 3:** Links Luxor City to Hurghada City.

Fifth: Major Landmarks of the New Administrative Capital:

- The Green River: A large watercourse feeding central parks and surrounding residential neighborhoods. Initially spanning 10 km from the Middle Ring Road to the borders of New Cairo, it will eventually stretch to 35 km in future phases. The river is fed by treated sewage water.
- Al-Fattah Al-Alim Mosque: Spanning 106 acres, accommodating up to 18,000 worshippers, with exterior space for 8,500. It features 4 minarets at 90 meters each, a main dome, and secondary domes, along with educational facilities and a Quran memorization center.
- The Cathedral of Christ's Nativity: Spread over 15 acres (63,000 sq. m), it is the largest in the Middle East, capable of seating 8,200. It includes smaller churches, main event halls, baptism rooms, and administrative offices.
- The Masa Capital Resort and Hotel: One of the largest and most luxurious hotels globally, covering over 10 acres, featuring conference halls, a mosque, a shopping mall, and lake areas, all designed in a distinctive architectural style.
- Central Park (Capital Park): Among the world's largest parks, covering 5,000 acres along a 35 km stretch, serving residents of the New Administrative Capital, New Cairo, and Cairo. It includes various themed sections such as historical, health and population, financial and business, international, sports, scientific, and botanical gardens.

This vast parkland will be irrigated using treated wastewater to preserve drinking water supplies.

- Opening of the Canadian University: considered the international branch of the University of Prince Edward Island, one of the world's oldest universities, established on a 30-acre campus.

Sixthly: The New Administrative Capital is a Smart City

The New Administrative Capital embraces efforts towards digital transformation, skill development, digital capabilities, and fostering digital innovation in a smart, integrated environment. Egypt has advanced its digital services notably through the implementation of the national flagship project "Digital Egypt", enabling individuals and companies to fulfill their requirements electronically. This initiative continues to evolve, with recent developments allowing for online filing of lawsuits and attendance of sessions, among other services. Egypt has made significant progress in the global rankings for "Government Readiness for Artificial Intelligence," advancing from 111th place to 56th place worldwide¹²⁵.

Engineer Tamer Mohamed, a prominent IT expert, high-lighted in a news report the presence of a giant data center powered by artificial intelligence in the New Administrative Capital, resulting in high performance and minimal error rates, even surpassing human capability¹²⁶.

¹²⁵ Arab Information & Communication Technologies Organization, "New Administration Capital Arab Digital Capita 2021", posted online on 2022, https://bit.ly/4cJge9z, accessed on July,3 2024.

¹²⁶ Eng. Tamer Mohamed, Sada ElBalad Newspaper, "A giant center for state administration in the Administration Capital which relies on artificial intelligence", posted online on December, 15 2021, https://www.elbalad.news/5085875, accessed on July, 3 2024.

The Chairman of the Administrative Capital Company's Board of Directors also confirmed in a news report the existence of two control centers securing facilities and individuals, managing traffic across the capital's streets. One center focuses on security aspects and traffic control, while the other manages various facilities smartly, including supply control, fault management, and billing for electricity, gas, water, and internet services. Users interact with and are billed for all facilities.

Smart columns are deployed throughout the New Administrative Capital, each equipped with specialized cameras based on usage location: thermal, night vision, and high-zoom capabilities, alongside public internet access points and interactive digital bill-boards. Smart lighting systems send data to control and command centers for processing and handling, along with intelligent fault handling procedures¹²⁷.

Additionally, a zone for precision and clean industries has been planned and developed in a prime location along the Sokhna Road, benefiting from port and state facilities integrated into all projects. This has contributed to increased foreign investments, particularly from embassies and international organizations purchasing land in the Diplomatic Quarter. These investment opportunities led the state to remove all potential obstacles and intervene legislatively, issuing a cabinet decision under Article 10 of Investment Law No. 72 of 2017 to include the New Administrative Capital in areas offering investment incentives.

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Khaled Abbas, Al- Ahram Newspaper, "We compete with major global capitals and artificial intelligence facilitates the lives of residents", posted online on June, 14 2024, https://gate.ahram.org.eg/News/4844927.aspx, accessed on July, 3 2024.

Moreover, a smart city within the New Administrative Capital is dedicated to the Ministry of Interior and Civil Defense, enabling comprehensive monitoring of activities such as traffic violations, accidents, and fires through city-wide surveillance cameras connected to this smart city.

This city also manages infrastructure networks; for example, in case of a water problem in a specific area, it is identified and resolved immediately using a technological system implemented by the Armed Forces Systems and Information Management and the Ministry of Communications.

Furthermore, the New Administrative Capital competes with and surpasses many fourth-generation cities worldwide, having embarked since the project's inception on a unique and distinguished master plan, defining building ratios not exceeding 25% for residential projects and 40% for commercial and administrative projects. It has signed contracts with global companies specialized in managing facilities and green spaces, using cutting-edge technologies such as French companies like Atos for technology and German companies like Dorsh for water facility management, along with partnerships with American Honeywell and Chinese Huawei for the latest in global advancements, aiming to deliver an urban smart, sustainable, green community that enhances quality of life for all Egyptians¹²⁸.

It is noteworthy that the New Administrative Capital was selected as the Arab Digital Capital for the year 2021 during the 24th

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¹²⁸ Khaled Abbas, Al- Ahram Newspaper, "We compete with major global capitals and artificial intelligence facilitates the lives of residents", posted online on June, 14 2024, https://gate.ahram.org.eg/News/4844927.aspx, accessed on July, 3 2024.

session of the Arab Ministers of Communications and Information Council held on December 17, 2020. This underscores its role in digital transformation efforts, developing digital skills and capabilities, and fostering digital innovation in an integrated and cohesive smart environment¹²⁹.

Despite all this, Egypt continues to take serious and rapid steps in this field, with the latest being the Egyptian Ministry of Justice organizing the Artificial Intelligence Conference in the New Administrative Capital in collaboration with the World Intellectual Property Organization (WIPO), titled "Generative Artificial Intelligence Conference and Its Impact on Intellectual Property Rights," which took place in April 2024 and saw international participation from experts in this field¹³⁰.

As previously mentioned, the New Administrative Capital project represents an ambitious and significant endeavor aimed at transforming it into a leading hub for finance and business. This transformation is facilitated through the development of a smart city that integrates cutting-edge technologies and adheres to sustainability principles. The project aims to enhance the quality of life for citizens and provide a conducive environment for business and investment.

The success of this project marks a major step towards a brighter future for Egypt, achieved through continued investment

¹²⁹ Arab Information & Communication Technologies Organization, "New Administration Capital Arab Digital Capita 2021", posted online on 2022, https://bit.ly/4cJge9z, accessed on July,3 2024.

¹³⁰ Mohamed Eissa, "The start of the Artificial Intelligence Conference in the New Administrative Capital, ElWatan Newspaper, posted online on April, 23 2024, https://www.elwatannews.com/news/details/7287586, accessed on July, 3 2024.

in smart infrastructure and strengthening international partnerships. The New Administrative Capital has the potential to serve as a model for smart cities worldwide, particularly following the successful completion of its initial phase and the commencement of subsequent phases.

THE INTERNET OF THINGS IN SMART CITIES (IOT): REVOLUTIONIZING CONNECTIVITY AND AUTOMATION

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ملخص باللغة العربية

انترنت الأشياء (IoT) هو مفهوم تقني ثوري يربط الأجهزة اليومية بالإنترنت، مما يتيح لها تبادل البيانات والتفاعل مع بعضها البعض بما يخدم الإنسان. بدأ هذا المفهوم في الثمانينيات ولكنه تطور بشكل كبير منذ ذلك الحين. تلعب انترنت الأشياء دورًا حيويًا في تطوير المدن الذكية، حيث تساهم في تحسين الكفاءة الإدارية والخدمية، وتعزز من جودة الحياة، وتدعم الاستدامة البيئية. حيث تتضمن تطبيقاتها المنازل الذكية التي تضم أجهزة مثل حساسات الحرارة الذكية، والكاميرات الأمنية، وأنظمة الإضاءة الذكية... الخ، التي تعزز مبادئ الراحة والأمان وتحسن كفاءة الطاقة. كما تمكن من إقامة نظم المراقبة عن بعد، وتساهم في تحسين النقل من خلال أنظمة إدارة المرور الذكية وتقنيات القيادة الذاتية، في الصناعة مثلا تمكن من تعزيز العمليات التصنيعية عبر مصانع ذكية مجهزة بأجهزة استشعار لمراقبة أداء المعدات والتنبؤ بالصيانة.

غير أنه، وعلى الرغم من الفوائد العديدة التي تقدمها انترنت الأشياء، إلا أن هناك تحديات كبيرة تواجه تنفيذها في المدن الذكية. تشمل هذه التحديات القضايا الأمنية والخصوصية، حيث يثير جمع البيانات الضخمة مخاوف حول كيفية استخدام هذه البيانات وحمايتها. كما أن التحديات تشمل التوافق بين الأجهزة المختلفة، والتكلفة العالية للبنية التحتية، وتعقيدات إدارة البيانات الكبيرة.

تساهم هذه التطورات في تقنيات الجيل الخامس G5، والذكاء الاصطناعي (AI)، والحوسبة الطرفية (Edge Computing) في تعزيز قدرات انترنت الأشياء، مما يؤدي إلى تحسين الاتصال، وتقليل زمن الاستجابة، وزيادة الكفاءة والاستجابة الفورية للأنظمة. ويعد انترنت الأشياء تقنية محورية قد تحدث ثورة في العديد من جوانب حياتنا، مع ضرورة مواجهة التحديات المتعلقة بالأمن والخصوصية لتحقيق إمكاناتها الكاملة.

Introduction

The Internet of Things (IoT) is a groundbreaking technological paradigm that connects everyday objects to the internet, enabling them to send, receive, and process data. This interconnectivity allows devices to interact with each other and their environment, significantly enhancing functionality and efficiency across various domains. From smart homes and cities to industrial automation and healthcare, IoT is revolutionizing the way we live and work.

The Internet of Things (IoT) has emerged as a transformative technology with the potential to revolutionize urban living. By interconnecting devices, sensors, and systems, IoT enables cities to operate more efficiently, improve the quality of life for residents, and enhance sustainability. This essay explores the role of IoT in smart cities, its benefits, challenges, and future prospects.

History and Evolution

The concept of IoT dates back to the early 1980s when a Co-ca-Cola vending machine at Carnegie Mellon University was modified to report its inventory and whether newly loaded drinks were cold. However, the term "Internet of Things" was coined by « Kevin Ashton » in 1999 during his work at « Procter and Gamble ».¹³¹

The advent of affordable sensors, ubiquitous internet access, and advancements in data analytics and artificial intelligence has propelled IoT from a futuristic idea to a present-day reality.

The history of the Internet of Things (IoT) traces the evolution of interconnected devices that collect and exchange data¹³².

• 1960s-1980s: Foundations: Early concepts of connected devices emerged in the 1960s with the development of ARPANET*, the precursor to the internet. In the 1980s, advancements in wireless communication and microprocessors laid the groundwork for IOT¹³³.

¹³¹ - Miller, M. The Internet of Things: How Smart TVs, Smart Cars, Smart Homes, and Smart Cities Are Changing the World. Que Publishing, 2015,

https://books.google.dz/books/about/The_Internet_of_Things.html?id=9 GQ0BwAAQBAJ&redir esc=y.

¹³² - The History of ARPANET. « Computer History Museum »,

https://computerhistory.org/?gad_source=1&gclid=EAIaIQobChMIzdiIx O7-hgMVM6loCR2QzwSoEAAYASAAEgLkIPD_BwE. 27,06,2024. 17.00

^{* -} شبكة وكالة مشاريع الأبحاث المتطورة: هي شبكة حاسوب نقل البيانات ربطت بين عدد من الجامعات في و م أ.

 $^{^{133}}$ صادوق خضرة، نيل خيرة، "تطبيقات انترنت الأشياء في المكتبات "دراسة نظرية"، مجلة الرواق للدراسات، المجلد 8 العدد 2، 2022، ص 98.

- •1990s: Early Innovations: The term "Internet of Things" was coined by « Kevin Ashton » in 1999 while working at « Procter & Gamble ». The idea was to connect devices using RFID (Radio-Frequency Identification) technology. 134
- 2000s: Concept to Reality: The adoption of IPv6, which provided a vast number of IP addresses, facilitated the growth of IoT. Advances in sensor technology and wireless communication contributed to the practical implementation of IoT¹³⁵.
- •2010s: Rapid Growth: IoT saw exponential growth with the proliferation of smartphones and the development of cloud computing. Smart home devices, wearable technology, and industrial IoT applications became widespread. Major tech companies, including Google, Amazon, and Apple, invested heavily in IoT ecosystems.
- 2020s: Integration and Expansion: IoT is becoming integral in various sectors, including healthcare, agriculture, transportation, and smart cities. The development of 5G networks is expected to further accelerate IoT capabilities with faster and more reliable connectivity.

What is Internet of Things (IoT)?

IoT refers to a network of physical objects "things" embedded with sensors, software, and other technologies that enable them to connect and exchange data with other devices and systems over the internet. These "things" can range from simple household

134 - نفس المرجع الآنف الذكر، ص 99. 135 - نفس المرجع الآنف الذكر ونفس الصفحة

items like refrigerators and thermostats to complex industrial machines. 136

a- Key Characteristics of IoT

- Interconnectivity: IoT devices can connect and communicate with each other and the internet.
- Data Collection: These devices collect data through sensors and other embedded technologies.
- Automation and Control: IoT allows for automation and remote control of devices, improving efficiency and reducing the need for human intervention.
- Intelligence: IoT systems can analyze the collected data and make intelligent decisions based on predefined criteria.

b- Applications of IoT:

- Smart Homes: Devices like thermostats, security cameras, and smart locks that enhance home automation and security.
- Healthcare: Wearable devices that monitor health metrics, enabling remote patient monitoring and personalized medicine.

¹³⁶ - Uckelmann, D, Harrison, M, & Michahelles, F, « Architecting the Internet of Things », Springer, https://link.springer.com/book/10.1007/978-3-642-19157-2. 28,06,2024,

at 18.00

- Industrial IoT (IIoT): Machines in factories equipped with sensors to monitor performance and predict maintenance needs.
- Agriculture: Sensors that monitor soil moisture, weather conditions, and crop health to optimize farming practices.
- Smart Cities: Infrastructure like smart streetlights and traffic management systems to improve urban living conditions.

c. Benefits of IoT¹³⁷

- Increased Efficiency: Automation and optimization of processes lead to significant time and cost savings.
- Improved Quality of Life: Smart devices offer convenience and enhanced lifestyle options for consumers.
- Data-Driven Decisions: Access to real-time data allows businesses and individuals to make informed decisions.
- Predictive Maintenance: IoT enables proactive maintenance of machinery, reducing downtime and extending equipment life.

¹³⁷ - Gubbi, J, Buyya, R, Marusic, S, & Palaniswami, M, « Internet of Things (IoT): A vision, architectural elements, and future directions ». Future Generation Computer Systems, V29, N°7, 2013, pp 1645-1660.

d. Challenges of IoT¹³⁸

- Security: The vast number of connected devices increases the potential for cyberattacks.
- Privacy: Collecting and sharing data raise concerns about user privacy and data protection.
- Interoperability: Different devices and platforms need to work seamlessly together, which can be a challenge.
- Complexity: Managing and analyzing large amounts of data from various sources can be complex.

The Role of IoT in Smart Cities 139

IoT facilitates the creation of smart cities by enabling realtime data collection and analysis. This technology integrates various urban systems such as transportation, energy, waste management, and public safety, leading to improved resource management and service delivery.

For instance, IoT sensors can monitor traffic patterns and adjust signal timings to reduce congestion. Additionally, smart grids

 $https://www.researchgate.net/publication/228664767_Vision_and_Challe \\ nges_for_Realizing_the_Internet_of_Things$, 28,06,2024, 19,30.

¹³⁸ - Sundmaeker, H, Guillemin, P, Friess, P, & Woelfflé, S, « Vision and challenges for realizing the Internet of Things », Cluster of European Research Projects on the Internet of Things (CERP-IoT), 2010,

¹³⁹ - Xia, F, Yang, L T, Wang, L, & Vinel, A, « Internet of Things ». International Journal of Communication Systems, V 25, N°9, 2012, pp 1101-1102, https://onlinelibrary.wiley.com/doi/10.1002/dac.2417 28,06,2024, 18,30.

utilizing IoT can optimize energy distribution, reducing wastage and lowering costs.

Ways IoT Contributes to Smart Cities

- 1. Improved Efficiency: IoT helps in automating city operations, reducing manual interventions, and increasing operational efficiency. Smart lighting systems, for example, can adjust brightness based on the presence of pedestrians, thereby conserving energy.
- 2. Enhanced Quality of Life: IoT applications in healthcare, such as remote monitoring and telemedicine, provide residents with better access to medical services.
- 3. Sustainability: By optimizing resource usage, IoT contributes to environmental sustainability. Smart waste management systems use IoT sensors to monitor waste levels and optimize collection routes, reducing fuel consumption and emissions.

Key Components of IoT

- 1. Sensors and Actuators: Sensors collect data from the environment, such as temperature, humidity, light, and motion. Actuators can perform actions based on the data received, like turning on a light or adjusting a thermostat.
- 2. Connectivity: Devices communicate with each other and central systems through various communication protocols such as Wi-Fi, Bluetooth, Zigbee, and cellular networks.
- 3. Data Processing: Collected data is processed either locally (edge computing) or cen-

trally (cloud computing) to derive meaningful insights and trigger appropriate actions.

4. User Interface: Users interact with IoT systems through interfaces like mobile apps, web applications, or voice assistants.

Applications of IoT

- 1. Smart Homes: IoT is transforming homes into smart environments where devices can communicate and be controlled remotely. Smart thermostats, lighting systems, and security cameras enhance convenience, safety, and energy efficiency. ¹⁴⁰
- 2. Healthcare: In healthcare, IoT devices like wearable fitness trackers, smartwatches, and remote patient monitoring systems collect real-time health data. This data helps in early diagnosis, personalized treatment plans, and improved patient outcomes ¹⁴¹
- 3. Transportation: IoT enhances transportation systems through smart traffic management, vehicle-to-vehicle communication, and

¹⁴⁰ - Kranz, M. Building the Internet of Things: Implement New Business Models, Disrupt Competitors, Transform Your Industry. Wiley, 20216.

https://www.wiley.com/en-

gb/Building+the+Internet+of+Things%3A+Implement+New+Business+Models%2C+Disrupt+Competitors%2C+Transform+Your+Industry-p-9781119285663 28,06,2024. 14.00.

¹⁴¹ - McKinsey & Company, The Internet of Things Mapping the Value Beyond the Hype. Mckinsey global institute, june 2015, P 8.

autonomous driving technologies, resulting in safer and more efficient travel.

- 4. Industrial IoT (IIoT): IoT drives significant improvements in manufacturing and industrial processes. Smart factories equipped with IoT sensors monitor equipment health, predict maintenance needs, optimize supply chains, and enhance overall productivity.¹⁴²
- 5. Smart Cities: IoT technology is pivotal in developing smart cities, where interconnected systems manage traffic flow, reduce energy consumption, improve waste management, and enhance public safety.

Benefits of IoT

1. Enhanced Efficiency: Automated systems and real-time data analysis optimize operations and resource management, leading to cost savings and increased productivity.¹⁴³

https://www.google.es/search?q=IBM.+%282023%29.+IBM+Internet+of+Things.&sca_esv=af7166023be3609c&ei=Kf9-

Zo_sKbaYkdUPj8mpkA0&ved=0ahUKEwjPpOeH9f6GAxU2TKQEHY 9kCtIQ4dUDCA8&uact=5&oq=IBM.+%282023%29.+IBM+Internet+of +Things.&gs_lp=Egxnd3Mtd2l6LXNlcnAiJElCTS4gKDIwMjMpLiBJQ k0gSW50ZXJuZXQgb2YgVGhpbmdzLjIFECEYoAEyBRAhGKABSIU PUMQJWMQJcAF4AJABAJgB7wGgAe8BqgEDMi0xuAEDyAEA-AEB-

AEC mAICo AKj Aqg CCsICEBAAGAMY-

 $tAIY6gIYjwHYAQHCAhAQLhgDGLQCGOoCGI8B2AEBmAMiugYE\\ CAEYCpIHBTEuMC4xoAeeAg\&sclient=gws-wiz-serp \quad , \quad 27,06,2024,\\ 14,00.$

¹⁴³ - Atzori, L, Iera, A, & Morabito, G, « The Internet of Things: A survey. Computer Networks », 2010, V 54, N°15, pp 2787-2805.

¹⁴² - IBM Internet of Things, 2023,

- 2. Improved Quality of Life: IoT devices provide convenience, security, and health benefits, significantly improving the quality of life for individuals.
- 3. Data-Driven Decision Making: The vast amount of data collected by IoT devices allows businesses and governments to make informed decisions and implement strategic initiatives.
- 4. Innovation: IoT spurs innovation across various sectors, leading to the development of new products, services, and business models.

Challenges and Concerns

- 1. Security: The vast number of interconnected devices presents significant security risks. Weak security protocols can lead to data breaches, hacking, and other cyber threats.
- 2. Privacy: IoT devices collect a plethora of personal data, raising concerns about how this data is used and protected.
- 3. Interoperability: The lack of standardization across IoT devices and platforms can hinder seamless integration and communication. Ensuring that different devices and systems can work together without issues is a major challenge.
- 4. Scalability: As the number of IoT devices grows, managing and processing the vast amount of data becomes increasingly challenging.

Systems must be designed to handle this growth efficiently.

- 5. Cost: The initial investment required for IoT infrastructure can be substantial, posing a barrier for many cities and organizations.
- 6. Complexity: Implementing and maintaining IoT systems can be complex, requiring specialized skills and knowledge.

Challenges of IoT Implementation in Smart Cities

Despite its benefits, the deployment of IoT in smart cities faces several challenges: 144

- 1. Privacy and Security: The extensive data collection inherent in IoT raises significant privacy concerns. Ensuring the security of IoT devices and the data they collect is paramount to prevent cyber attacks and data breaches.
- 2. Interoperability: The lack of standardized protocols across different IoT devices and systems can hinder seamless integration and communication.
- 3. Scalability: As the number of connected devices grows, managing and scaling IoT networks becomes increasingly complex.

¹⁴⁴ - Al-Fuqaha, A, Guizani, M, Mohammadi, M, Aledhari, M, & Ayyash, M, « Internet of Things (IoT): A vision, architectural elements, and future directions », Future Generation Computer Systems, 2015.

https://www.researchgate.net/publication/279177017_Internet_of_Things _A_Survey_on_Enabling_Technologies_Protocols_and_Applications, 27,06,2024, at 19,55.

- 4. Cost: The initial investment required for IoT infrastructure can be substantial, posing a barrier for many cities.
- 5. Data Management: IoT generates vast amounts of data, necessitating robust data management and analytics capabilities to derive meaningful insights.

The Future of IoT:145

The future of IoT in smart cities looks promising, with advancements in technologies such as 5G, artificial intelligence (AI), and edge computing set to enhance IoT capabilities.

Key Trends Shaping the Future of IoT:

- AI Integration: The combination of AI and IoT (AIoT) will lead to smarter devices capable of learning from data and improving over time. This will enhance automation and predictive capabilities.
- Enhanced Connectivity: The rollout of 5G networks will significantly increase the speed and reliability of IoT connections, supporting more devices and higher data volumes.
- Edge Computing: By processing data closer to the source, edge computing reduces latency and bandwidth use, making IoT systems more efficient and responsive.
- Sustainable IoT: IoT can contribute to sustainability by optimizing resource use, reducing waste, and enabling renewable energy solutions.

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¹⁴⁵ - McKinsey, OP.CIT, p 9.

• Blockchain Technology: Developments in blockchain technology could address security and privacy concerns by providing decentralized and secure data management solutions.

As IoT continues to evolve, it will undoubtedly bring about unprecedented changes, driving efficiency, innovation, and improved quality of life.

However, addressing the associated challenges, particularly in security and privacy, will be crucial to realizing the full potential of IoT in the future ¹⁴⁶.

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¹⁴⁶ - Atzori, L, Iera, A, & Morabito, G, « The Internet of Things: A survey », Computer Networks, V54, N°15, 2012, pp 2787-2805.

Conclusion

The Internet of Things is a transformative technology with the potential to revolutionize numerous aspects of our lives. As IoT continues to evolve, it will undoubtedly bring about unprecedented changes, driving efficiency, innovation, and improved quality of life.

However, addressing the associated challenges, particularly in security and privacy, will be crucial to realizing the full potential of IoT in the future.

IoT holds significant promise for the development of smart cities, offering numerous benefits such as improved efficiency, enhanced quality of life, and sustainability. However, addressing the challenges of privacy, security, interoperability, and cost is essential for the successful implementation of IoT in urban environments. As technology continues to evolve, the integration of IoT in smart cities is expected to become more seamless and impactful.

THE ROLE OF ARTIFICIAL INTELLIGENCE IN COMMERCIAL COMPANIES A COMPARATIVE STUDY

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Abstract

Artificial intelligence is one of the most significant topics that have gained widespread global interest and attention, especially in recent years. This is due to it being one of the essential technologies resulting from the components of the fourth digital revolution, thus permeating various sectors and creating a real breakthrough, particularly in the world of the digital economy. Artificial intelligence primarily aims to surpass the way humans comprehend and interact with the external world and the changes that occur within it. Subsequently, it has quickly evolved to become and form the cornerstone for achieving creativity and innovation in all fields and domains.

Undoubtedly, it has shown great potential for application in various areas of the business sector. This research paper aims to shed light on the contributions of artificial intelligence in companies and commercial entities.

Keywords: Commercial Companies, Digital Revolution, Blockchain Technology, Governance

Introduction

The world today is rightly living with a rapid and accelerated revolution in the field of communication and information technology, which was termed the so-called Digital Revolution, which came as a result of the steady and tremendous progress in the means of communication and digital technology, so that it gave birth to important and radical transformations in the economy and global trade, It can be described as the pivot point from which the significant development observed today in various fields has emerged.

As some jurists describe that technology in the end has no value if not exploited commercially, and commercial exploitation is the ultimate goal that gives material and commercial value in addition to the scientific value, which entails opening doors for humanity to benefit from this exploitation, it is necessary that this commercial exploitation of digital technology is surrounded by a general external framework that determines the legal positions of the parties to the relations that arise between the dealers in it.

Understanding the technological aspects associated with commercial issues – as a basic and indispensable experience in the world of communication – has become of great importance, if it is not possible to work in this field without a clear understanding and full knowledge of its aspects.

Blockchain technology and smart contracts are one of the most important topics that have received wide global attention and resonance, and increasingly and significantly in recent years, given that it is one of the important technologies resulting from the components of the fourth digital revolution, which has contributed and will contribute to changing the features of the global economy.

Artificial intelligence is a broad research field with economic dimensions whose effects are evident in various fields, as it was not limited to pure technological fields, but included aspects of research, industry, teaching, medicine and media, and there is still hope among those concerned with the future of the machine to reach artificial intelligence to advanced levels, where many human energies can be provided, through the development of the capabilities of the machine to simulate humans.

This term appeared in existence in 1956, at a conference held at Dartmouth University in the United States of America, under the supervision of John McCarthy, in the presence of a group of experts and specialized scientists, most of whom are from IBM, to study "smart software and software capable of thinking." This field was called the term "artificial intelligence", and John McCarthy defined it as the science of engineering and creating smart machines, especially computer programs. Artificial intelligence is a science that is interested in creating machines and computer programs that can think exactly as a person thinks, learns as he learns, speaks like him, and also acts like him.

The first to use this term was the scientist "Marvin Minsky "when he wrote an article in 1961 under the title "Step towards Artificial Intelligence", and the definitions and interpretations of artificial intelligence by scientists and specialists were numerous. The basis of this difference between them is due to the ambiguity and ambiguity of the concept of "intelligence" itself. The term intelligence involves a lot of confusion, and thus it is impossible to adjust its terminological concept, and this was reflected in the concept of artificial intelligence, and in the eyes of Eileen Rich, artificial intelligence is that science that studies how to make a

computer do the same work performed by humans, but in a lesser way than at present¹⁴⁷.

One of the most important applications and contributions of artificial intelligence in the field of commercial companies is the technology of the blockchain, which appeared at the hands of its founder Satoshi Nakamoto, when he mined the first block known as the Genesis block in 2009, as a result of the exchange of Bitcoin between him and the American programmer Hal Finney on January 12, 2009. Then, researchers and technologists confirmed and realized that the network and the technology on which this process was founded is a safe environment for conducting transactions or saving, exchanging and transferring assets. The most important feature is that it is decentralized, open and distributed. It is also a network based on compatibility and peer-to-peer technology, in addition to being fixed and unchangeable as well as time series As a result of the technical and programmatic development, the Russian programmer Vikital Buterin founded the first application of the second generation of the blockchain known as the Ethereum platform in 2013, which is the basis of the current close contracts¹⁴⁸.

There is no doubt that the economy has a great role in the development and prosperity of countries, so that developing and developed countries alike have been keen to diversify economic projects, using for this purpose many tools and methods, perhaps

¹⁴⁷ Ahmed Ali Saleh Dabash. No date. "Smart contracts technology and its impact on the stability of financial transactions, a jurisprudential study", *Conference on the Role of Sharia and Law in the Stability of Societies*, (page 6). Egypt: Al-Azhar University.

¹⁴⁸ Ahmed Issa Haitham Elsayed. (2021). *The emergence of smart contracts in the era of blockchain*, Egypt, Dar Al-Nahda Al-Arabiya.

the most important of which are commercial companies, which are only the backbone of the local and international economy, as the company as an idea arose automatically given the urgent need for it in the field of commercial activity.

The economic environment also imposed on companies in general and commercial companies in particular to keep pace with the development, as the increasing degree of complexity in the climate in which companies interact is inevitable, and the speed to adopt technology that answers the challenges and obstacles posed may be the only refuge that ensures their survival.

From the above, we can raise the question of the contributions of artificial intelligence in companies and commercial entities?

Or in other words: What are the advantages that commercial companies gain by applying artificial intelligence?

To answer this problem, the study will embrace the descriptive analytical approach and this is for enrichment, and in line with the scope of the research, we decided to address the topic by first addressing the conceptual framework of artificial intelligence, and then moving on to discuss the role of artificial intelligence in commercial companies, and this was according to the following pattern:

First axis: An exploratory look at artificial intelligence technology.

Second axis: Blockchain as an infrastructure for commercial companies.

First: Definition of artificial intelligence

Due to the interest of many researchers and thinkers from different disciplines, whether from the natural, applied, or humani-

ties and social sciences, in artificial intelligence, and due to the complexity of artificial intelligence in itself, many conceptual approaches have emerged that have tried to dissect the concept of artificial intelligence and give it several definitions.

Artificial intelligence, sometimes called machine intelligence, is a branch of computer science and one of the main pillars on which the technology industry is based in the current era. The term artificial intelligence refers to systems or devices that simulate human intelligence to perform tasks and that can improve themselves based on the information they collect.

It was the American scientist Johan McCarthy who coined the term artificial intelligence in 1956 and defined it as "the science and engineering of the manufacture of intelligent machines and especially intelligent computer programs, or it is the branch of computer science that aims to create intelligent machines, or branches of computer science that aim to create intelligent machines."

The General Assembly of the United Nations, through the United Nations Commission on International Trade Law, has defined artificial intelligence as: "a science based on devising systems capable of studying and solving problems, and performing functions by simulating mental processes on their own without human intervention, and these systems can reach self-operating levels, and they can act completely independently, and it is not possible to predict their work or results, because they act as black boxes."

Artificial intelligence has also been defined in the Oxford English Living Dictionary as "the theory and development of computer systems capable of performing tasks that usually require human intelligence, such as: speech recognition, visual perception, language translation, and decision-making," while the Encyclopedia Britannica defined it as "the ability of a digital computer or computer-controlled robot to perform tasks usually associated with intelligent objects," while the Cambridge Dictionary defined it as "the study of how to produce machines that have some of the qualities of the human mind, such as: the ability to understand language, recognize images, and learn." Through the definitions contained in the reference dictionaries we note that they focused on two pivotal ideas, namely simulation and cognitive characteristics, that make artificial intelligence, especially the computer, work and think like humans, but without neglecting other types of intelligence.

The World Intellectual Property Organization (WIPO) defines it as "a discipline in computer science that aims to develop machines and systems that can perform tasks that are perceived to require human intelligence, whether with limited human intervention or without human intervention."

Among the Arab jurists, we find the stadium Abdul Razzaq Mukhtar , who defined it " as a science that seeks to develop computer systems that work with high efficiency similar to the efficiency of the expert human, that is, it is the ability of the machine to imitate and simulate the motor and mental processes of the human being, and the way his mind works in thinking, deducing and responding, and taking advantage of previous experiences and intelligent reaction, it is to emulate the human mind and play its role."

Professor Mustafa Obaid also defined artificial intelligence as: A name that has been agreed upon to be launched on the quality of intelligence that a deaf machine can gain, by inoculating it with programs and algorithms that make it look like it has a mind that simulates human mental abilities in its various patterns, "and

thus it makes that machine behave like a rational or distinctive human using artificial intelligence research.

Second: Types of artificial intelligence

There are many forms and divisions of artificial intelligence according to angle, but most jurists and researchers agree on three basic divisions:

1-Artificial Narrow Intelligence

In this type of artificial intelligence, it is designed to do specific work and functions without going beyond this. It is also called weak artificial intelligence because of its inability to do work independently, such as image recognition, self-driving cars

2.General Artificial Intelligence (AI)

This type is higher than the previous one because it thinks in a similar way to humans and solves problems that need thinking and intelligence, while researchers are still working on developing it to understand the way of human thinking more accurately to link it to computer systems

3- Super Artificiel Intelligence (Super AI)

It is also called super artificial intelligence. This type is still a research concept under study, and seeks to simulate man. Here, two basic patterns can be distinguished. The first is trying to understand human thoughts and emotions that affect human behavior, and it has a limited ability to social interaction. The second is a model of the theory of mind, where these models can express their internal state, predict the feelings and attitudes of others and are able to interact with them, and are expected to be the next generation of super-intelligent machines.

The second axis: Contributions of artificial intelligence in commercial companies: Blockchain as a model

It is also known in the world of information technology that over the years a technology appears that holds answers and solutions to several problems and challenges, which marks the beginning of a new era characterized by modernity. Since 2016, that technology is the blockchain, the cornerstone of which was in

1999 by both Haber and Stornetta as a simple initial idea¹⁴⁹, to be adopted with the motivation imposed by the economic environment and the inevitable development to emerge from the narrow space that was represented in digital currencies, specifically Bitcoin, to become usable for all sectors of the supply chains of the health sector and the tax sector and others¹⁵⁰

This research paper focuses on the uses of artificial intelligence through blockchain technology in the economic institution. What are the motives for adopting it by economic institutions and what is its use?

¹⁴⁹ Kaspars, z., & Renàte, S. (2018), "Blockchain Use Cases and Their Feasibility", *Applied Computer Systems*, 23(1), 12. Récupéré sur https://www.researchgate.net/publication/325534791_Blockchain_Use_ C ases and Their Feasibility

¹⁵⁰ Taskinsoy, J. (2019). "Blockchain: A Misunderstood Digital Revolution. Things You Need to Know about Blockchain", *Electronic Journal*, 2. Récupéré sur https://www.researchgate.net/publication/336349583_Blockchain_A_Misunderstood_Digital_Revolution_Things_You_Need_to_Know_about_Blockchain

First: Supply Chain Management

A supply chain is defined as a group of entities that are involved in designing new products and services, purchasing raw materials, converting them into semifinished and finished products, and delivering them to end customers. Therefore, it is an effective end-to-end management process from the first stage of product or service design to the time when it was sold, consumed, and finally disposed of by the consumer. This process includes product design, procurement, planning and forecasting, production, distribution, fulfillment, and after-sales support¹⁵¹.

According to the aforementioned, the supply chain is the link between the producer and the consumer, and to ensure the efficiency of the company and the satisfaction of the consumer's desires to the fullest, effective management is a must and block-chain technology answers to the latter as it ensures the identification of the source of the product and facilitates the traceability process, and the property verification feature through blocks (Shared Ledger) prevents counterfeiting, in addition to the fact that blockchain technology, when integrated with the supply chain, provides security for the chain by identifying any defect in the chain that may result in the destruction of products, and it also enhances confidence among partners in the supply chain, and an example of the above is Ever ledger platform that uses blockchain technology, which has become a global public ledger and one of its most prominent uses is the identification of ownership of luxury

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¹⁵¹ Lauren , X. L., & Jayashankar , M. (2015), "Supply Chain Management. International Enclopedia of social and Behavioral Science", 23, 3. Récupéré sur https://www.researchgate.net/publication/304194361_Supply_Chain_Management

products such as diamonds and proof of the originality of the pieces¹⁵².

Second: Marketing

Many researchers focus on the idea that the marketing department is very important in the performance of companies, which affects them directly and positively, so that marketing has a role that allows companies to create channels that connect customers with their products¹⁵³, which facilitates sales and profits. With the expansion of the Internet, marketers have been fortunate to reach consumers quickly through social media platforms, and here was the transition from traditional marketing to digital marketing. This transition has made digital institutions capable of overcoming the challenges posed by the market in the case of full competition, which opened the door for blockchain to be proactive in offering revolutionary solutions and more effective tools for digital marketing. Facebook, the largest social media platform, is developing its own blockchain for the galaxies of evolution.

Blockchain works on the principle of transparency as it is a publicly accessible ledger, which makes the decision-making process based on data-driven marketing more effective. This is because blockchain provides the feature of verifying and confirming the viewing of ads, which results in the viewing of ads by real people. It also gives marketers the ability to control how their as-

lishing AG, part of Springer, 389., P389

¹⁵² Ioannis , K., & Georgios , S. (2018), "Blockchain for Business Applications", A Systematic Literature Review, Springer International Pub-

¹⁵³ Jochen , W., & Sven , T. (2013). "The Role of Marketing in Today's Enterprises". *Journal of Service Management*, 25(2), 171-194, https://www.researchgate.net/publication/239261685_The_Role_of_Marketing in Todays' Enterprises

sets are displayed and closely monitor where they are displayed so as to reduce advertising fraud resulting from robots and ensure real interactors interact with ads. Blockchain technology also creates Chain is the appropriate and interoperable environment that cannot be achieved with a central database.

This technology becomes more suitable for all Loyalty Programs for business-tobusiness and business-to-consumer exchanges, as it needs to scrutinize data and some important transfers to curb fraud and support customers through the ability to access the blockchain platform in a real-time manner¹⁵⁴

Blockchain technology allows marketers to easily access and obtain information such as file, points, payment dates, purchase pattern, and their responses to promotions and discounts. All of the above allows For the in-house marketer to design offers and programs that suit loyal customers, for example, American Express has hired Hyperledger Blockchain, which grants reward points to customers based on their acquisition of products in an individual way anywhere, instead of evaluating their spending behavior at a specific merchant, and the decentralized nature of blockchain technology allows customers to track their files and know the amount of Reward Points earned and the ability to dispose of them, which gives comfort and freedom to both the customer and marketers from the physical holdings of discount vouchers. Raju, 2011) (Discount coupons).

https://www.researchgate.net/publication/353891880 The Impact Of B

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Adigüzel, S. (2021). "The Impact Of Blockchain In Marketing", Socrates Journal of Interdisciplinary Social Studies, 10, 84. Récupéré sur

Third: Internal corporate governance

Corporate governance is the microscope that reveals all the problems that affect the decision-making process (Decision-Making) at the level of the Board of Directors and senior management in order to ensure that all decisions taken are in the course of the objectives that serve the company and its shareholders, that is, corporate governance covers all the rules and restrictions of decision-making in companies¹⁵⁵.

Corporate governance exists to answer the problem posed by the inherent problem of agency between both managers and partners, which arose after the separation of ownership from management, as it is represented in the conflict of interests between the two parties, where the party of managers works to exploit the second party represented in the owners for their personal interests because they are more aware of the work environment and therefore corporate governance defines the relationship between both managers and partners, good corporate governance assumes that managers have sufficient incentives to work on behalf of shareholders, and that shareholders are clearly and correctly aware of decisions from managers, and therefore corporate governance

https://www.researchgate.net/publication/228156660_Corporate_Governal

boshkoska, M. (2015), "The agency problem: Measures for its overcoming", *International Journal of Business and Management*, 204. Récupéré sur https://www.academia.edu/26401953/The_Agency_Problem_Measures_f or_Its_Overcoming

allows to achieve a balance between the wishes of managers and shareholders¹⁵⁷.

Blockchain technology has been shown to be a powerful tool that serves owners Shareholders and helps them intervene, and this is the most desirable aspect of corporate governance as it serves its main purpose, allowing blockchain technology¹⁵⁸:

-Greater transparency in terms of ownership and transfer of ownership on the one hand, and all users can see the trades and transfers by managers, activists and others, with regard to the processes of legal internal trading and the violations that occur in it, such as backdating, disguised derivatives hedging, and similar illegal and desirable actions that are impossible to occur in the blockchain network.

-Effective and fair meetings for owners, due to the availability of an easy and effective digital voting system, which results in the referral of vote manipulation as it takes place on the blockchain network.

-Real-time accounting: The technology that characterizes blockchain technology, known as distributed ledger technology (DLT), is a big and revolutionary step. After the introduction of double-entry ledgers, blockchain technology greatly reduces tradi-

¹⁵⁷ Wells, H. (2010), "The birth of corporate governance", *Seattle University Law Review*, 33(4), pp. 1247- 1292. Temple University Legal Studies Research Paper(12), 1247-1292.

Akgiray, V. (2019), "The Potential for Blockchain Technology in Corporate Governance", Oecd Corporate Governance Working Papers,
 Récupéré sur https://www.academia.edu/es/63445025/The_Potential_for_Blockchain_Technology_in_Corporate_Governance

tional auditing and leaves the role to smart contracts, which results in a reduction in costs.

Poor governance may be the biggest factor in the failure of companies and the occurrence of crises and arise because of the divergence between the parties to the task in the company, such as owners and managers, as well as the complexity of the network of intermediaries between them, and since the most important goal of blockchain technology is to eliminate intermediaries, it works to provide a great opportunity to improve corporate governance¹⁵⁹.

Characteristics of Block- chain	Objective of Govern- ance Corporate
Shared distributed Ledger	Transparency
Irreversibility of Records	Accountability
Peer-to-peer communication	Responsibility
Smart Contracts	Fairness

¹⁵⁹ Akgiray, V. (2019), "The Potential for Blockchain Technology in Corporate Governance, Oecd Corporate Governance Working Papers, 21.

Source: Vedat Akgiray, The Potential for Blockchain Technology in Corporate Governance, OECD Corporate Governance Working Papers, 2019. P21 **Fourth.**

Business model

The business model has recently gained the attention of many researchers because it is an important factor in creating value so that it represents the description and engineering that creates, receives and captures value¹⁶⁰, The business model is a new concept in management studies. The term "business model" first appeared in 1957, but until the twentieth century, it began to gain sufficient fame among researchers. The business model can be considered as the story that explains how the institution works, or how the institution does its work. In addition to the multiplicity of definitions of the business model and its close link to value creation, it was found that there is a strong link between the business model and technology, and the way in which systems have established technology (IT) allows it to support the business model, which makes the business model a middle layer between the organization's strategy, management processes and its information technology system. Whatever the development of the information technology system cannot stand alone and ensure the success of the organization, and this relationship between the information technology system (IT)and the business model (BM) is essential and necessary to understand, the business model (BM) guarantees the company a competitive advantage and mediates between modern technologies Creating economic value, as well as the perfor-

¹⁶⁰ Weking, J. (2019). "The impact of blockchain technology on business models –a taxonomy and archetypal patterns", *The International Journal on Networked Business*, 30

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mance of companies, it is necessary to capture value from innovations and ensure its commercial success¹⁶¹.

The organization must understand and know how modern technology affects its business model, led by blockchain being the leader in recent times. According to Osterwalder and Pigneur, the business model consists of 9 blocks, which represent the four most important axes of work in the organization, namely consumer, supply, infrastructure, and financial liquidity. As for 9 elements, they are the customer sector, value proposition, channels, customer relations, revenue sources, key resources, key activities, and key partnerships. The cost structure, when these elements are combined and properly aligned, creates value for the institution 162.

Blockchain affects each element to be more effective than before, so that the customer segment is the customers that the institution is trying to reach. Blockchain technology allows the accurate identification of customers in the market, and individuals interested in buying and consuming the institution's services, in addition to addressing new customers in markets that have not been addressed before. The value proposition element also includes all the activities of the institution that create value for the customer. The customer buys a product with the intention of meeting His needs, and the value derived (Retained value) from the

¹⁶¹ Holotiuk, F. (2017), "The Impact of Blockchain Technology on Business Models in the Payments Industry", *Proceedings of 13th International Conference on Wirtschaftsinformatik (WI 2017)*. Frankfurt: Frankfurt School of Finance & Management, ProcessLab

¹⁶² Alexander Osterwalder, Y. P. (2010), "Business model generation", John Wiley & Sons, Hoboken, New Jersey. doi:https://www.semanticscholar.org/paper/Business-ModelGeneration%3A-A-handbook-for-game-and-Osterwalder-Pigneur/f9af326fc7bb8b25b62ad5e7e6dfc92079f33edc

customer increases in this case as his degree of saturation increases.

Blockchain technology can affect the value derived from the customer by providing products or services that did not exist previously or require a long time and high costs. For example, in South Africa, Cent bee provides the ability to send Bitcoin to the List Contact across borders using the phone application in a simple, faster and inexpensive way and without the need for the Currency Exchange Service. For channels, it is the ability of the institution to communicate and reach the customer sector. Customer Segment) to provide value propositions. These channels may be represented in the sales force, its website, shops, etc. Blockchain technology affects the channels by canceling the third party and facilitating and simplifying operations within the channels, such as the ability of smart contracts to make the process of selling and transferring real estate property faster and canceling the personal approval of the authentication bodies because they work automatically 163 As for customer relationships, they describe the types of relationships that the company establishes with a specific sector of customers. These relationships may be motivated by acquisition the integration of blockchain technology aims to enhance trust and transparency through (Distributed Ledger Technology), followed by revenue sources (Revenue Streams), the fifth element of the organization's business model, which represents the cash generated by the company from the customer sector. There are two types of revenue sources, revenue from one-time payments and recurring

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¹⁶³ Vida J, M. (2019), "How Blockchain Technologies Impact your Business Model", *Business Horizons*, 5. Récupéré sur https://www.sciencedirect.com/science/article/abs/pii/S00076813193000

revenue resulting from continuous payments in order to provide a value proposition to the customer or provide after-sales services. \$10.6 billion was estimated as revenue generated through blockchain projects from the sale of programs and the provision of services only, and blockchain technology allows to achieve revenues by reducing the costs of transfers (Transaction Costs) and activities that occur in the network ¹⁶⁴The sixth and seventh component of the business model, which is represented in resources and basic activities (Key Resources and Activities) Resources are on the one hand the most important element required to ensure the success of the business model, they create value propositions for customers, maintain relationships and collect revenues, and may be either inkind, financial, intellectual or human As for the main activities, they contain all the activities required to provide value, that is, how the institution converts resources into ways to create value 165, and the characteristics of blockchain technology that allow increasing the flexibility of resources to allow the institution to move from traditional ownership of resources to the ability to access resources only when they are required. They also allow the automation of many services to allow the human factor to focus its focus and energies on other parties, such as documentation, examination, and auditing and key partnerships (Key Partnerships) The network that brings together suppliers and partners makes the business model work, and these partnerships may take many forms, including strategic alliances, joint ventures, and reliable supplies Blockchain technology may have the merit of canceling traditional intermediaries and transforming financial institutions.

¹⁶⁴ *Ibid*.

¹⁶⁵ Alexander Osterwalder, Op. cit,

The use of blockchain attracts new partners such as technology institutions that help develop applications and programs for windows (APIs). The latter block is the cost structure, which describes all the costs that appear when operating the business model, and the integration of blockchain technology with the latter reduces the number of Remittance costs, negotiation and research costs and the elimination of intermediary costs, as it is expected that blockchain technology may save from 10 to 20 billion dollars in the financial sector by the end of 2022, these savings are the result of reducing the costs resulting from maintenance operations of the information technology (IT) infrastructure, as well as eliminating manual operations that did not bring value to the institution .

Fifth: The accounting audit process

There is no doubt that any company is obliged to appoint a governor and a representative of the accounts in order to audit and audit the financial information and statements presented to the Board of Directors and the use of artificial intelligence in this field allows to carry out the audit process in a short time and lower costs by creating accounts through websites that allow companies to evaluate their financial information electronically in addition to allowing the state represented in its bodies such as the Tax Authority to periodically review the company's files whenever the need arises. The systems supported by artificial intelligence also allowed the portfolios to establish an electronic portal that helps them in auditing and auditing quickly and fairly with a commitment to international standards, all of which supports and helps to implement the rules of transparency.

Sixth: Increasing the operational effectiveness of companies

Since the 1970s, companies have been investing large amounts of money in information technology, automating manual and repetitive tasks. AI advances now lead to the automation of professional tasks, from auditing to legal work to medical diagnosis Technology also reduces transaction costs between and within companies Companies often deal with each other without any human intervention, and increased transparency of course makes it easier to resolve disputes and problems.

Seventh: Companies are becoming less vertically integrated and more horizontally specialized

This is a long-term trend. Think of the postindustrial war period, when many companies controlled the entire value chain (Ford Motor Company had its own rubber plants for its tires, and IBM developed its own processors). Gradually, it became clear that this level of vertical integration was inefficient and lacking in flexibility, and companies increasingly focused on a narrower set of activities for which "core competencies" were the norm. As the 1990s and 2000s entered, this trend toward horizontal specialization continued to grow and the norm among enterprises in the digital age became the pursuit of narrow expertise in a single, but global, area of work. Google and Facebook represent this trend, as do organizations like Uber, WeWork, and Palantir.

Conclusion

Through this modest study, we have found that blockchain technology answers many questions and hypotheses that have asked the ink of many thinkers, perhaps the most important of which is the problem of agency, which stems from the problem of asymmetry of information between managers and owners, which governance has always strived to devote the principle of transparency to alleviating this conflict, and finding a balance that achieves satisfaction for both parties. The transparency advantage given by blockchain technology through Distributed Ledger Technology may be sufficient for this.

Blockchain technology also extends to other aspects that the institution is interested in , such as minimizing costs by canceling many costly and unprofitable traditional operations , creating value , enhancing the relationship between the company and customers, effective management of the supply chain and others, but despite the effectiveness of this new technology , it has a number of challenges that may hinder its activity, so excessive transparency may result in many problems that are related to customers and the nature of the work , as is the case in banks and financial institutions.

Among the most important recommendations proposed are:

- The need to accelerate the development of a legal framework for smart contracts, which balances the economic and programmatic thought of smart contracts with the ethical dimension of contract law.
- Holding scientific conferences and seminars by specialists for the benefit of students, researchers and university professors interested in this field to clarify the technical, legal and economic aspects of blockchain technology.

- The Algerian legislator should encourage the work of the blockchain network, especially for financial and economic institutions and entities.
- The government should support projects based on blockchain technology and smart contracts, to benefit from them during the digital transformation process.
- Unlike some Arab countries, the position of the Algerian legislator is unsuccessful with regard to the adoption of this technology, so that through Law 17-11, which includes the Finance Law of 2018, it did not deal in virtual currencies, which are among the uses of artificial intelligence.

PERSPECTIVES OF THE CONCEPT OF "SMART CITY" AND "SMART VILLAGE" IN AZERBAIJAN.

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Abstract

The article examines the perspectives of the concept of "Smart City" and "Smart Village" in Azerbaijan. First of all, it is shown that this concept is the result of the globalization process. Globalization affects the development of almost all areas of social life. "Smart City" and "Smart Village" projects are new for Azerbaijan. The article shows the necessity and main directions of applying the concept to overcome the consequences of urbanization and other processes taking place in Azerbaijan.

Key words: Azerbaijan, globalization, "Smart City", "Smart Village", security.

Globalization affects almost all spheres of social life in modern society. Although the phenomenon of globalization and its consequences are one of the most discussed problems of the modern era, its main factors and its impact on social processes are still not clearly understood. In modern times, the process of globalization is not welcomed equally by people. In the world, science and technology are developing rapidly, parallel to this, people's outlook on life is also changing. The concepts of "smart city" and "smart village" arose as a result of globalization. The idea of creating a "smart city" is becoming increasingly popular on the global stage. At the same time, there is no clear and unambiguous idea of what this concept means, what are the main features of "smart city" and "smart village", what conditions, opportunities and potential are necessary for its implementation. Therefore, this concept is currently one of the most discussed problems. At the same time, it is impossible to lag behind the technological development taking place in the world.

United Nations Economic Comission for Europe (UNECE) and Internaional Telecommunication Union (ITU) developed jointly a defiiniton of smart sustainable cities, through a multistakeholder approach which involved over 300 international experts: "A smart sustainable city is an innovative city that uses International and Communications Technology (ICT) and other means to improve quality of life, efficiency of urban operation and services, and competitiveness, while ensuring that it meets the needs of present and future generations with respect to economic, social, environmental as well as cultural aspects" [Smart Sustaina-

ble Cities]. Under this proposed definition, a city is considered a "complex" system¹⁶⁶.

During the last ten years, many cities of the world have managed to take a "smart city" concept has been successfully applied in cities such as Barcelona, Singapore, Santander, Chicago, San Diego, and San Francisco. In 2017, Sweden's Stockholm City Council approved a road map aiming to make the capital the world's "smartest city" by 2040.

The "Smart City" concept is already being applied in the construction of Baku, the capital of Azerbaijan, and the Karabakh region. This concept is new for Azerbaijan and is currently one of the problems widely discussed in the Azerbaijani community. Innovations are not always welcomed by society. People often fear that innovation will take them away from their traditional way of life. However, the rapid development of science and technology requires the improvement of people's living conditions, the economy, the facilitation of human labor and the provision of safety.

Located at the crossroads of Europe and Asia, the Azerbaijani society, which has a unique culture, has always accepted innovations. Therefore, the establishment of "smart cities" and "smart villages" in Azerbaijan is mostly welcomed by the population.

According to UN more than half of the world's people live in cities. By 2050, it will be nearly seven in ten. Cities account for more than 70% of global carbon emissions and 60-80% of energy

¹⁶⁶ Smart Sustainable Cities. https://unece.org/housing/smart-sustainable-cities#:~:text=Definition%20of%20smart%20sustainable%20cities,involved%20over%20300%20international%20experts

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Rapid urbanization has additional consumption. created challenges, such as social inequality, traffic congestion, and water contamination and associated health issues. Governments and municipalities can use ICT, in combination with renewable energy and other technologies, to build smarter and more sustainable cities for their citizens. A smart sustainable city is innovative. It uses ICTs to improve people's quality of life, make urban and services more efficient, and operations competitiveness, while ensuring that it meets the economic, social, environmental, and cultural needs of present and future generations" [Smart sustainable cities].

What is the situation in Azerbaijan? The process of urbanization that took place in the country since the beginning of the 20th century is still ongoing. Industry, economy, education and among the republics within the USSR and general infrastructure was created in the fields. The fall of the USSR and the independence of Azerbaijan required the reconstruction of its infrastructure in all areas. The population flow from the regions to the cities, which started in the middle of the 20th century, accelerated even more in the 90s of the 20th century. Although there are higher education institutions in the regions, young people mainly came to Baku to study. This led to a rapid increase in the city's population. At the same time, the occupation of 20% of Azerbaijani lands for 30 years resulted in the settlement of the population engaged in agriculture and animal husbandry in the country's large cities, mainly in the capital Baku. It is known that the development of agriculture in the country affects the social security of the population.

The reconstruction of the destroyed regions during the foreign occupation requires a substantial development of the urban and rural development project. Along with the Green energy zone,

the most modern technologies are applied in agriculture in the Karabakh region of Azerbaijan. Taking into consideration that those areas have fertile lands and there are great opportunities for both crop and animal husbandry, there are very large grazing areas (land for grazing animals), the development of agriculture based on the most modern technologies must be ensured there. In order to develop productivity in Azerbaijan, it is important to use "smart technology" in these lands and create "smart villages" in general, and the country's population is interested in the success of this concept.

During the participation in the Davos World Economic Forum, the President of Azerbaijan stated that he had meetings with dozens of companies and most of them are technological companies. Therefore, the concept of "smart city", "smart village" should be developed and applied" [Prezident İlham Əliyev: Ölkəmizdə "ağıllı şəhər", "ağıllı kənd" konsepsiyası işlənməli və tətbiq edilməlidir]¹⁶⁷.

The creation of "Smart Villages" can prevent people from flocking to the city in pursuit of an easier lifestyle, as well as to acquire a profession, acquire skills, and find employment. However, at the same time, the land plots of the peasants and the uniqueness of the rural way of life should be preserved. In particular, it is important to ease the labor activity of the rural population living in mountainous regions, to ensure communication and their safety.

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Prezident İlham Əliyev: Ölkəmizdə "ağıllı şəhər", "ağıllı kənd" konsepsiyası işlənməli və tətbiq edilməlidir. https://azerbaijan.az/news/6397

For this purpose, the President of the Republic of Azerbaijan, Ilham Aliyev, issued an order to use the "smart city" and "smart village" experience of many countries in this field. On April 19, 2021, the Decree of the President of the Republic of Azerbaijan on the development of the concept of "Smart City" (Smart City) and "Smart Village" (Smart Village)¹⁶⁸ states: "Modern telecommunications, sensors, "Big Data" and other digital data and the use of artificial intelligence technologies, as well as innovation and knowledge, make socio-economic relations more productive and efficient, and create new income opportunities in the overall value chain of the economy. With the use of the mentioned technologies in an integrated form, the formation, collection, storage, processing of digital data and the improvement of the quality of decision-making and management based on analytical analysis open wide opportunities for providing efficient and quality services. These opportunities create the basis for the transition to functional, large-scale "Smart City" and "Smart Village" services at the next stage of development of services provided in cities and villages" [Ilham Aliyev, President of the Republic of Azerbaijan. Baku city, April 19, 20211169.

Based on Article 109, Clause 32 of the Constitution of the Republic of Azerbaijan, a working group was established in connection with the development of the concept of "Smart City" and "Smart Village" of the Republic of Azerbaijan. The working

 $^{^{168}}$ Decree of the President of the Republic of Azerbaijan on the development of the concept of "Smart City" and "Smart Village". <u>https://president.az/az/articles/view/51179</u>

¹⁶⁹ Ilham Aliyev, President of the Republic of Azerbaijan. Baku city, April 19, 2021. https://president.az/az/articles/view/51179

group is headed by the Minister of Transport, Communications and High Technologies of the Republic of Azerbaijan. Ministry of Economy of the Republic of Azerbaijan, Ministry of Agriculture, Ministry of Ecology and Natural Resources, Ministry of Energy, State Agency for Service to Citizens and Social Innovations under the President of the Republic of Azerbaijan, State Urban Planning and Architecture Committee, "Azerishiq" Open Joint Stock Company. "Azersu" Open Joint Stock Company participation in this project is also planned [Decree of the President of the Republic of Azerbaijan on the development of the concept of "Smart City" and "Smart Village"].

President Ilham Aliyev has repeatedly touched on this issue in his statements: "Smart Village" - "State Rural Development Project" provides rural population and infrastructure with new technological solutions. The "Smart Village" project in Azerbaijan combines many important elements. Among them are e-learning and training centers in schools, online learning platform, e-medical services, use of alternative and renewable energy, smart irrigation systems, electronic and SMS notification. In addition, in order to build a smart business and economy, the project provides convenient market access platforms, digital access to domestic and foreign markets for suppliers, manufacturers, online banking services and other services. The project envisages electronic agriculture, electronic services, "one window" system, GIS-based real-time control and intelligent local management in the direction of "Smart State Administration" [Prezident İlham Əliyev Kənd

təsərrüfatı Nazirliyinin yenidən qurulan Qax damazlıq İpəkçilik stansiyasının açılışında iştirak edib]¹⁷⁰.

Thus, the "Smart Village" pilot project in Azerbaijan will be implemented mainly on 5 components. They are residential, manufacturing, social services, "smart agriculture" and alternative energy sectors. In the area, it is planned to build 200 individual houses, using fully insulated and innovative construction materials. Indoor engineering communication and heating systems will also be built on the basis of smart technologies. Modern schools, kindergartens, hospitals and electronic management centers will be built in these villages, tourism infrastructure will be formed as well. All residences, social facilities, administrative and public catering buildings, processing and production of agricultural products will be provided with alternative energy sources. Experts from Turkish, Chinese, Italian and Israeli companies will also take part in the implementation of the project.

The implementation of "Smart Village" projects and the "Smart Agriculture" concept can stimulate the development of tourism in these regions in the near future. The tourism sector has been identified as one of the priority areas of economic policy in terms of accelerating economic growth in the post-pandemic period.

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¹⁷⁰ Prezident İlham Əliyev Kənd təsərrüfatı Nazirliyinin yenidən qurulan Qax damazlıq İpəkçilik stansiyasının açılışında iştirak edib/ https://www.agro.gov.az/az/news/prezdent-lham-lyev-knd-tsrrfatinazrlynn-yendn-qurulan-qax-damazliq-pklk-stansyasinin-ailiinda-trak-

One of the main goals of creating such villages in the world is to prevent urbanization. These living conditions are created for people in rural areas so that all the necessary services provided in cities are also provided in villages. The second important point is that the "Smart Village" concept allows people to earn more than in the city.

The Smart City project was launched in Baku by Huawei company and the Ministry of Transport, Communications and High Technologies of Azerbaijan. Thus, the "Public Wi-Fi" project, already launched in the Baku, served as the beginning for the implementation of the "Smart City". The role pursued by Huawei is to help the Ministry of Communications of the republic in the development of the project.

"In subsequent stages, components such as "Smart Transport", "Smart Port", "Smart Trade", etc. will be implemented, for each, there are specific solutions that will be implemented step by step" [Ниаwei поможет Азербайджану превратить столицу в «умный город»]¹⁷¹.

Therefore, in order to increase the quality, safety, and efficiency of the services provided in the cities and villages, it is important to ensure the effective use and management of the applied information technologies and available resources. For this, it is important to have scientific personnel who will implement this concept in the country. At the same time, it is purposeful to use the experiences of other countries in the field of "smart city" and

¹⁷¹ Huawei поможет Азербайджану превратить столицу в «умный город».https://digital.report/huawei-pomozhet-azerba ydzhanu-prevratit-

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"smart village" projects. Based on the experiences of other countries, we can identify success and shortcomings in this area and develop mechanisms for implementing more effective policies.

In order to create "smart cities" and "smart villages", first of all, a stable, secure, reliable and interoperable telecommunication infrastructure should be needed. At the same time, measures should be taken to protect these systems from cyber attacks.

LA DURABILITÉ DE LA ROME ANTIQUE AUX VILLES INTELLIGENTES

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Résumé: La protection de l'environnement a toujours été très présente, depuis la Rome antique, mais pas avec l'importance qu'elle a aujourd'hui. Dans l'Antiquité, la réglementation visant à protéger la nature était indirecte et subsidiaire, mais aujourd'hui, des lois ont déjà été promulguées dont le but direct est de protéger l'environnement naturel, ainsi que de parvenir à une activité humaine de plus en plus durable dans tous les sens du terme.

Mots-clés: durabilité, environnement, protection, régulation.

Introduction

Ce travail commence par l'analyse du concept et des caractéristiques de la protection de l'environnement depuis le système juridique romain jusqu'à l'apparition et le développement, actuellement, de la nouvelle conception de la ville avec les Smart Cities. Actuellement, un nouveau modèle de ville est en train d'être conçu, dans lequel la durabilité constitue la base et pour lequel les nouvelles technologies constituent un élément fondamental. Au début, l'environnement importait peu, car on pensait que ses ressources étaient inépuisables et même qu'il était sous la protection des divinités. Au fil du temps, les conséquences de cette activité humaine illimitée ont commencé à contribuer à l'émergence d'une nouvelle conscience et d'un nouveau souci de la nature. Cela a donné naissance à un nouveau concept, celui de durabilité, c'est-à-dire que l'objectif était d'utiliser ces ressources sans nuire à l'environnement. Au fil du temps, il est non seulement prévu que cette utilisation reste durable mais, avec le développement des nouvelles technologies, il est prévu que les établissements humains soient durables, où les citoyens participent à la gestion des ressources et où ils peuvent prendre des décisions dont la priorité principale est le bien commun.

La protection de l'environnement dans le système juridique romain

Depuis l'Antiquité, on se préoccupe de la santé et de l'habitat des villes, et de tout ce qui touche à l'eau : le drainage, la circulation, l'assistance et les services publics, c'est-à-dire tout ce qui est lié au fonctionnement d'une communauté organisée.

C'est un sujet qui a un grand impact sur la société actuelle et qui était déjà présent dans la Rome antique, mais pas de la même manière. Il existait déjà une sensibilité à l'égard de l'environnement, que l'on ne retrouvait que dans les milieux les plus scientifiques et cultivés de l'époque¹⁷².

En droit romain, il n'existait pas de protection directe de l'environnement, mais une protection indirecte, au travers d'une réglementation spécifique. Cette réglementation a été appliquée dans différents domaines, tels que la gestion des déchets, la déforestation, l'eau ou encore les mines.

La plupart des Romains n'étaient pas conscients de l'importance de préserver la nature, même si celle-ci était utilisée comme instrument de guerre. Cependant, le manque de soin et l'abus des ressources naturelles dont il disposait ont fait tomber l'Empire romain dans une situation de chaos et de manque de contrôle, en ne produisant pas certains produits, avec la même quantité et la même rapidité, avec lesquels il était produit l'a fait dans ses étapes les plus glorieuses.

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¹⁷² Solidoro Maruottti, Laura, *La tutela dell'ambiente nella sua evoluzione storica, L'esperienza del mondo antico*, Torino, 2009, p. 41 y

Les Romains n'avaient pas non plus la protection de l'environnement comme priorité dans leur système juridique, on peut donc dire que la réglementation, sur cette question, a toujours été indirecte¹⁷³. Bien qu'ils n'aient pas eu de préoccupation directe, les habitants de la ville de Rome ont montré une préoccupation ou une attention particulière à la gestion et à la garantie de l'hygiène citoyenne, axée notamment sur la pollution des eaux et des forêts.

Le droit romain réglementait, de manière indirecte, la nécessité de préserver la *naturitas*. On peut donc parler d'une réglementation très large qui aborde différentes questions telles que la flore et les forêts ; l'eau et sa pollution, ainsi que les mines et carrières¹⁷⁴.

À l'époque la plus archaïque, on croyait que les dieux étaient ceux qui préservaient et prenaient soin de la nature, c'est-à-dire ceux qui garantissaient sa conservation et son bien-être, donc on ne s'inquiétait pas de l'épuisement de la flore ou de certaines espèces animales. Par la suite, face à la poursuite de l'exploitation incontrôlée de la nature, il a fallu fixer certaines limites à cette activité. Le système juridique romain s'en est occupé. Cette limitation n'a

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¹⁷³ FARGNOLI, Iole, «Ruina Naturae e Diritto Romano», *Teoria e storia del diritto privato*, N 8, 2015,p. 4: «Per diversi aspetti, esistesse nel mondo romano una protezione dell'ambiente, attenta specialmente dell'inquinamento delle acque e dei boschi, e parla al riguardo addirittura di un nucleo sistematico di risposte che era già stato elaborato dai giuristi romani. A smentita di ciò è stato ritenuto che i Romani, da una parte, conoscevano l'inquinamento, ma sicuramente, dall'altra, non avevano raggiunto la consapevolezza odierna della scarsità delle risorse ambientali, né avevano una coscienza ecologica sensibile alla salute ambientale e alla natura come valore in sé considerato".

¹⁷⁴ Bravo Bosch, María José, «La protección del medio ambiente en la antigua Roma», *Index : quaderni camerti di studi romanistici, international survey of roman law*, N 42, 2014, p. 490-514.

pas été faite dans une perspective durable ou environnementale telle que nous la connaissons aujourd'hui, puisqu'à cette époque il n'y avait pas de préoccupation pour l'environnement comme nous le pouvons aujourd'hui. Ce que le système juridique romain a fait, c'est réglementer un usage raisonnable de la *naturitas* et, indirectement, a favorisé la naissance de l'exploitation, avec certaines limites, de la nature par les êtres humains.

Depuis la Grèce antique, elle a joué un rôle important en matière de protection de l'environnement. Cela s'est reflété dans diverses sources provenant de divers domaines scientifiques consacrés à l'étude de l'écologie. En fait, ce même terme désigne l'étude de l'habitat dans son interaction avec les êtres vivants qui s'y installent¹⁷⁵. On peut également citer les premières études réalisées sur l'environnement, parmi lesquelles on peut citer le *Corpus Hippocratum*, entre les années 450 et 350 avant JC, ainsi que le *Critias* de Platon¹⁷⁶. On peut également retrouver quelques impératifs destinés à la protection des ressources naturelles dans la ré-

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¹⁷⁵ Solidoro Maruottti, Laura. , *La tutela dell'ambiente nella sua evoluzione storica, L'esperienza del mondo antico*, Torino, 2009, p. 22: «L'attenzione per la salubrità dell'ambiente e per la tutela del decoro urbano risulta già ben presente nella antica Grecia, innanzitutto nell'ambito della sfera religiosa; poi, nel VI sec. a.C., in alcune legge di Solone sull'uso delle risorse idriche, sulle distanze tra gli edifici e sull'igiene urbana; e quindi, più diffusamente, nel pensiero dei filosofi (Ippocrate, Platone, Aristotele, ma specialmente Teofrasto)».

¹⁷⁶ Harris, Barbara L. «Corpus Hippocraticum: One of Western Civilization's Earliest Technical Documents», Technical Communication 38, no. 4 (1991): 598–99; PIZARRO HERRMANN, Álvaro, «Corpus Hippocraticum», La Melancolía En La Antigüedad: El Problema XXX En Aristóteles, 1st ed., 35–60. Ediciones UC, 2017; GILL, Christopher, «Plato and Politics: The Critias and the Politicus», Phronesis 24, no. 2 (1979): 148–67; LAPLACE, Marcelle, «Le 'Critias' de Platon, Ou l'ellipse d'une Épopée», Hermes 112, no. 3 (1984): 377–82.

glementation des XII Tables, spécifiquement, destinée à la protection de la pureté de l'air ou du sol dans les villes, en interdisant l'inhumation ou la crémation d'un cadavre en milieu urbain 177.

Comme nous l'avons dit précédemment, le système juridique romain réglementait, de manière indirecte, certains aspects liés à la préservation de l'environnement. Ainsi, on peut trouver quelques dispositions sur la déforestation, l'eau, les mines ou la gestion des déchets, par exemple.

Dans le domaine de la déforestation, même s'il y a eu peu de réglementation, on peut trouver quelques exemples d'une grande importance. On peut situer ses précédents à l'époque grecque, puisqu'ils avaient déclaré seulement l'olivier comme arbre protégé, ce qui laissait le reste des espèces d'arbres en dehors de cette protection. L'importance de cet arbre était telle qu'il n'était pas seulement considéré comme un arbre protégé, espèce sacrée, mais était également utilisée pour la production de carburant, élément fondamental de l'économie de l'époque. On peut citer, à titre d'exemple, un discours de Démosthène, dans lequel il évoque l'interdiction d'abattre plus de dix oliviers par an, à moins qu'il ne

¹⁷⁷ Tab. 10.1: Hominem mortuum in urbe ne sepelito neve urito. Vid. Cic. De leg, 2.23.58; 2.24.61, quien alega que es debido a un peligro de incendio; Cass. Dio 48.43; Serv. Aen. 5.64, 6. 162, 11. 206, afirma que el senado prohibió los enterramientos en el recinto de la ciudad, es decir, el pomerium, en el año 260 a.C. El emperador Adriano también se manifestó al respecto y condena a aquellas personas que realicen un entierro dentro de los límites de la ciudad, vid. D. 47. 12. 3. 5: «Divus Hadrianus rescripto poenam statuit quadraginta aureorum in eos qui in civitate sepeliunt, quam fisco inferri iussit, et in magistratus eadem qui passi sunt, et locum publicari iussit et corpus transferri. Quid tamen, si lex municipalis permittat in civitate sepeliri? Post rescripta principalia an ab hoc discessum sit, videbimus, quia generalia sunt rescripta et oportet imperialia statuta suam vim optinere et in omni loco valere».

s'agisse d'arbres destinés à des sanctuaires. Les peines étaient très lourdes et c'était une autre source de revenus pour les caisses publiques¹⁷⁸. Dans le même sens, Gaius nous indique la distance nécessaire à laquelle un olivier peut être planté, qui devait être plus grande que pour le reste des espèces. Cela indique l'importance que l'olivier avait par rapport au reste des espèces d'arbres. ¹⁷⁹.

Il faut mentionner un des écrivains, considéré par certains comme l'un des premiers écologistes à avoir exprimé dans son œuvre un grand souci de la nature, est Pline l'Ancien et, plus précisément, son œuvre *Naturalis Historia*¹⁸⁰.Il y affirme qu'il y avait

¹⁷⁸ Dem. or. Contr. Mac. 43.71.

179 D. 10.1.13: «Sciendum est in actione finium regundorum illud observandum esse, quod ad exemplum quodammodo eius legis scriptum est, quam athenis solonem dicitur tulisse: nam illic ita est: ean tis ahimasian par' allotriw xwriw orugy, ^ orutty^ ton horon my parabainein: ean teixion, poda apoleipein: ean de oikyma, duo podas. ean de tafon y bovron orutty, hoson to bavos y, tosouton apoleipein: ean de frear, orguian. elaian de kai sukyn ennea podas apo tou allotriou futeuein ta de alla dendra pente podas [id est: Si quis maceriem iuxta praedium alienum aedidicet, finem ne excedito: si murum, pedes intervallum esto: si aedes, pedum duorum. Si sepulchrum [immo fossam] vel scrobem fodiat, quanta altitudo est, tantum intervallum esto: si puteum, ulnae. Oleam autem et ficum novem pedes ab alieno serito, reliquas arbores quinque pedes.]».

¹⁸⁰ Pline, Naturalis Historia, 31.19: «Nascuntur fontes decisis plerumque silvis, quos arborum alimenta consumebant, sicut in haemo obsidente gallos cassandro, cum valli gratia silvas cecidissent. plerumque vero damnosi torrentes conrivantur detracta collibus silva continere nimbos ac digerere consueta. et coli moverique terram callumque summae cutis solvi aquarum interest. proditur certe in creta expugnato oppido, quod vocabatur arcadia, cessasse fontes amnesque, qui in eo situ multi erant, rursus condito post sex annos emersisse, ut quaeque coepissent partes coli».

une relation étroite entre les inondations et la déforestation, puisque l'existence d'arbres et de végétation était nécessaire pour retenir l'eau et ainsi éviter des catastrophes naturelles majeures provoquées par des inondations et des glissements de terrain. Un équilibre entre la flore et la faune était nécessaire et, si cet équilibre n'était pas respecté, cela entraînerait l'apparition de catastrophes naturelles majeures. L'importance de la flore et l'équilibre entre celle-ci et la faune, dans l'écosystème, a également été reflétée par Cicéron¹⁸¹, en déclarant qu'Anco Marcio avait désigné comme res publicae les forêts proches de la côte qu'il avait conquises, afin que l'écosystème ne soit pas autant affecté par l'activité humaine.

À l'époque romaine, l'utilisation du bois pour construire des navires, réaliser des travaux publics ou chauffer des bains publics était à l'origine d'une grande déforestation sur tout le territoire, il a donc fallu commencer à prendre des mesures pour contrôler cette activité. A tout cela, l'utilisation d'engrais dans les cultures a contribué à obtenir une plus grande production agricole et avec de

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¹⁸¹ Cic. de rep. 2.33: «(Laelius?) '<neque) enim serpit sed volat in optimum statum instituto tuo sermone res publica.' (Scipio) 'post eum Numae Pompili nepos ex filia rex a populo est Ancus Marcius constitutus, itemque de imperio suo legem curiatam tulit. qui cum Latinos bello devicisset, adscivit eos in civitatem, atque idem Aventinum et Caelium montem adiunxit urbi, quosque agros ceperat divisit, et silvas maritimas omnis publicavit quas ceperat, et ad ostium Tiberis urbem condidit colonisque firmavit. atque ita cum tres et viginti regnavisset annos, est mortuus.' tum Laelius: 'laudandus etiam iste rex; sed obscura est historia Romana, siquidem istius regis matrem habemus, ignoramus patrem.' (Scipio) 'ita est' inquit; 'sed temporum illorum tantum fere regum inlustrata sunt nomina».

meilleurs résultats, mais ce qui, au contraire, a gravement endommagé les terres cultivées. 182.

Une grande activité de déforestation a également été enregistrée, à l'initiative de l'État, pour la construction d'une base navale par exemple. C'est ce qui s'est passé en l'an 37 avant JC. lorsque Marcus Vespasien Agrippa, sous le commandement d'Octave Auguste, ordonna la construction d'une base navale sur le lac Lucrin, le reliant au lac Avernus et à la mer. Une base navale et un *portus Iulius* furent ainsi construits pour abriter les navires ¹⁸³. Tout cela a non seulement conduit à la conversion du lac en *res publicae*, mais aussi à la destruction des forêts environnantes ¹⁸⁴.

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¹⁸² Frank, Tenney, *An economic History of Rome, New York*, 2005, p.57 y ss: «The labor of fertilizing the field could of course not be neglected. So important was this item that the keeping of cattle was largely justified on the score of the manure; one head provided for half an acre of ground. [...] But there, were natural limits to such intensive cultivation: the canals, for instance, needed constant cleaning and repairs—which they did not always get—and the water which stood in th'e canals for some time before being lifted retained but little of its fertilizing silt. Hence, eventually, the lands which were exploited for double crops were precisely the lands that were receiving least fertilization and were constantly deteriorating».

¹⁸³ Urbanus, Jason; «Rome's Imperial Port», *Archaeology* 68, no. 2 (2015): 26–33.

¹⁸⁴ Blackman, David; «Roman Shipsheds», *Memoirs of the American Academy in Rome*. Supplementary Volumes 6 (2008): 23–36; STRABON, Geografía, 5.4.5., Trad. et notes de José Vela Tejada y Jesus Gracia Artal, Editorial Gredos, 2001, p. 102: « Tales leyendas contaban nuestros predecesores, pero, en la actualidad, una vez que el bosque del Averno fue talado por Agripa, que estos lugares han sido edificados [por los de Bayas] y que el túnel subterráneo que iba desde el Averno hasta Cumas ha sido cortado, todas aquellas historias aparecen como meras leyendas»; LEONARD, Amy, «From Otium to Imperium: Propertius and Augustus at Baiae», Illinois Classical Studies, vol. 40, no. 1, 2015, pp. 139–54.

Plus tard, les Romains ont utilisé la destruction de la nature comme instrument de guerre optimal et ont ainsi gagné des positions contre leurs adversaires. De cette manière, ils réussirent à réduire leurs adversaires, provoquant la dévastation de vastes étendues de territoire, non seulement à l'intérieur des limites de l'Empire, mais aussi à l'extérieur de celui-ci. À cause de cela et de la destruction incontrôlée de l'écosystème, pour des raisons de guerre, un grand déséquilibre s'est produit dans la flore de tout l'Empire, de sorte que l'apparition d'inondations a été constante pendant cette période¹⁸⁵.

L'eau était et est toujours un élément fondamental dans la vie de tout être humain et, à l'époque romaine, elle ne le serait pas moins. La civilisation romaine a toujours été consciente de son importance et a donc toujours eu le souci évident de préserver cette ressource naturelle 186. Déjà dans la Rome antique, divers dangers pour la santé publique étaient détectés lors de la consommation d'eau potable. À de nombreuses reprises, sa qualité n'était pas optimale pour la consommation humaine et la raison en était pas toujours due à l'activité humaine, mais également à des causes indirectes. Les nombreux conflits de guerre dans lesquels l'Empire romain a été impliqué ont également affecté les rivières et les fontaines car elles étaient contaminées par le sang, la saleté des soldats et même les cadavres des victimes des conflits de guerre. Les restes d'animaux sacrifiés à différents dieux et ensuite jetés dans

¹⁸⁵ Aldrete, G.S., *Floods of the Tiber in Ancient Rome* Gregory, Baltimore, 2007, p. 241 y ss., où il nous montre une liste des inondations les plus importantes survenues entre 414 et 2000 avant JC.

¹⁸⁶ Blázquez Martínez, José María, «La administración del agua en la Hispania romana», *Segovia. Symposium* de arqueología romana, Barcelona, 1977, p. 153.

les cours d'eau, apportant avec eux des maladies de divers types, ont également contribué à cette contamination des lits des rivières et des fontaines.

L'eau était présente dans la vie de la civilisation romaine à travers les thermes. Ces endroits, où l'eau coulait à des températures très élevées et on pensait qu'ils étaient pour cette raison plus hygiéniques, pouvaient présenter un risque pour la santé car avec des températures aussi élevées, les bactéries pouvaient causer davantage de dommages à la santé des citoyens¹⁸⁷.

Concernant les conduites d'eau, celles-ci étaient, pour la plupart, en plomb. À cette époque, la toxicité de ce matériau était déjà connue, c'est pourquoi l'architecte Vitruvio proposa de remplacer ces tuyaux par des tuyaux en terre cuite. Parmi les arguments qu'il a présentés pour cette proposition, il y avait que l'eau était fondamentale pour la civilisation romaine et que sa pureté

¹⁸⁷ Bravo Bosch, María José, «Termalismo y ius romanorum», Revista General de Derecho Romano, Nº. 39, 2022; Ibid., «La salud de las aguas termales en el Derecho Romano y su reflejo en la actualidad», Mediación medioambiental, coord. por Ana Isabel González Fernández; Inés Celia Iglesias Canle (dir.), 2023, pp. 17-46; SCOBIE, Alexander, «Slums, sanitation, and mortality in the Roman world», Klio 68, 1986, 399-433; Fagan, Garret G., «Bathing for health with Celsus and Pliny the Elder», CQ 56, 2006, p. 190-207; SCHEIDEL, Walter, Disease and Death in the Ancient City of Rome, Princeton/Stanford Working Papers in Classics, 2009: «The Roman culture of public bathing is another example of unexpected consequences. Immersion in unchlorinated water posed its own health hazards, especially when it was heated and thus triggered bacterial growth. Authorities such as Celsus and Pliny the Elder leave no doubt that 'medicinal bathing' was supposed to take place in public baths: as a matter of fact, the former advises patients with bowel troubles to bathe their anuses in the hot pools located at these venues but (not unreasonably) warns those with infected wounds not to expose them to the filthy contents to these facilities»

déterminait la santé d'un peuple, de sorte qu'avec ces tuyaux en plomb non seulement ils ne pouvaient plus garantir la pureté de l'eau, mais qu'ils changeaient également le goût¹⁸⁸.

Le secteur qui a le plus endommagé l'eau et sa pureté a été le secteur industriel, car les fortes de déversement qui y ont été déversés ont causé de grands dégâts. Les industries métallurgiques et céramiques, avec leur forte consommation de combustible, provoquaient une grande pollution des eaux. Au sein de ce secteur industriel, on ne peut manquer de mentionner le rôle joué par les blanchisseries et les pressings, également appelés fullones. Cette activité industrielle s'exerçait sur tout le territoire impérial, en raison de l'importance de la teinture pourpre comme symbole de distinction sociale au sein de la société romaine.

Ainsi, au sein de cette activité industrielle, on peut souligner la fonction des fullonicae, qui étaient des établissements spécialisés dans deux activités. D'une part, ils étaient chargés de nettoyer et de laver les tuniques confectionnées par les citoyens et, d'autre part, ils traitaient, teignaient et dégraissaient la laine tondue et

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¹⁸⁸ Vitr. *De arch.* 8.6.10-11: « [10] Habent autem tubulorum ductiones ea commoda. Primum in opere quod si quod vitium factum fuerit, quilibet id potest reficere. Etiamque multo salubrior est ex tubulis aqua quam per fistulas, quod per plumbum videtur esse ideo vitiosum, quod ex eo cerussa nascitur; haec autem dicitur esse nocens corporibus humanis. Ita quod ex eo procreatur, <si> id est vitiosum, non est dubium, quin ipsum quoque non sit salubre. [11] Exemplar autem ab artificibus plumbariis possumus accipere, quod palloribus occupatos habent corporis colores. Namque cum fundendo plumbum flatur, vapor ex eo insidens corporis artus et inde exurens eripit ex membris eorum sanguinis virtutes. Itaque minime fistulis plumbeis aqua duci videtur, si volumus eam habere salubrem. Saporemque meliorem ex tubulis esse cotidianus potest indicare victus, quod omnes, et structas cum habeant vasorum argenteorum mensas, tamen propter saporis integritatem fictilibus utuntur».

autres matières premières. Parmi les techniques qu'ils utilisèrent, on peut citer l'utilisation de la terre à foulon pour teindre les vêtements, des lessives, du nitrate de potassium, et même de l'urine humaine ou animale pour la lessive. Ce dernier était utilisé en raison de son pouvoir dégraissant et purifiant, c'est pourquoi il était assez fréquemment utilisé pour éliminer la saleté et la graisse des vêtements. En raison de l'utilisation de grandes quantités d'urine, pour obtenir les résultats escomptés sur les vêtements, cela a également conduit à utiliser une grande quantité d'eau pour les rincer. En outre, les blanchisseries et les pressings étaient généralement situés à proximité des cours d'eau, de sorte que les dommages environnementaux qu'ils pouvaient causer étaient très élevés. Ces dégâts ont été, pour la plupart, causés par des détournements d'eau entre fermes voisines et par l'absence d'un système de drainage approprié, permettant à l'eau de s'écouler efficacement sans causer de dommages à l'eau. L'eau qui sortait des pressings était contaminée et, comme il n'y avait pas de système de drainage et de dérivation adéquat, cette eau finissait par atteindre les cultures, les lits des rivières et même les pâturages des agriculteurs, exposant ainsi la population à ce danger¹⁸⁹.

¹⁸⁹ Ulpiano, en D. 39. 3.3 hace referencia a esta agua contaminada y la denomina aqua spurca: « Ulpianus libro 53 ad edictum: pr. Apud Trebatium relatum est eum, in cuius fundo aqua oritur, fullonicas circa fontem instituisse et ex his aquam in fundum vicini immittere coepisse: ait ergo non teneri eum aquae pluviae arcendae actione. Si tamen aquam conrivat vel si spurcam quis immittat, posse eum impediri plerisque placuit. 1. Idem Trebatius putat eum, cui aquae fluentes calidae noceant, aquae pluviae arcendae cum vicino agere posse: quod verum non est: neque enim aquae calidae aquae pluviae sunt. 2. Si vicinus, qui arvum solebat certo tempore anni rigare, pratum illic fecerit coeperitque adsidua irrigatione vicino nocere, ait Ofilius neque damni infecti neque aquae pluviae arcendae actione eum teneri, nisi locum complanavit eoque facto citatior aqua ad vicinum pervenire coepit. 3. Aquae pluviae

Pour cette raison, une disposition visant à protéger la santé publique a été adoptée, par laquelle les pressings et les blanchisseries ont été déplacés vers une périphérie industrielle, où se trouvaient également d'autres industries polluantes.

Il s'agissait d'un problème grave, car l'eau qui sortait des pressings était de l'eau contaminée, de telle sorte qu'elle affectait également les terres adjacentes qui étaient généralement consacrées aux pâturages et aux cultures à cette époque. On peut également citer une loi destinée à réglementer les *fullons*, notamment la *Lex Metilia fullonibus dicta*, selon laquelle les blanchisseries et les pressings ne pouvaient pas déverser de l'eau, provenant de leurs commerces, dans les lieux publics ou dans les champs ¹⁹⁰. En raison de l'inefficacité de cette mesure législative, une mesure de Pretoria a par la suite apporté une solution à cette contamination. Il s'agit de l'actio aquae pluviae arcendae, selon laquelle le propriétaire d'une

arcendae non nisi eum teneri, qui in suo opus faciat, receptum est eoque iure utimur. Quare si quis in publico opus faciat, haec actio cessat, sibique imputare debet is, qui damni infecti cautione sibi non prospexit. Si tamen in privato opus factum sit et publicum interveniat, de toto agi posse aquae pluviae arcendae Labeo ait».

¹⁹⁰ Bravo Bosch, María José, «La Regulación Romana de La Actividad Industrial de Lavanderías y Tintorerías», en *Hacia Un Derecho Administrativo*, *Fiscal y Medioambiental Romano IV. Volumen I. Derecho Administrativo y Derecho Medioambiental.*, edited by Antonio Fernández de Buján y Fernández, Raquel Escutia Romero, and Gabriel M. Gerez Kraemer, 1st ed., 579–602. Dykinson, S.L., 2021, pp. 579-602; Casinos Mora, Francisco Javier, «Lex Metilia de Fullonibus»", en *La Restricción Del Lujo En La Roma Republicana. El Lujo Indumentario*, 1st ed., Dykinson, S.L., 2015, pp. 215–24; Vallejo Pérez, G., «Regulación Medioambiental: Salus per Aquam», en *Hacia Un Derecho Administrativo y Derecho Medioambiental Romano IV. Volumen I. Derecho Administrativo y Derecho Medioambiental.*, edited by Antonio Fernández de Buján y Fernández et al., 1st ed., Dykinson, S.L., 2021, pp. 717–32.

propriété pourrait demander au propriétaire de la propriété adjacente de démolir les travaux effectués sur sa propriété et qui ont modifié le cours normal des eaux, nuisant ainsi à la propriété adjacente propriété¹⁹¹.

Concernant la pollution de l'air, c'était également important dans la Rome antique en raison des mauvaises odeurs incessantes provenant des égouts, la qualité de l'air était très mauvaise. Le problème des eaux usées était très important et un système d'égouts fut construit qui se déversait dans un plus grand, appelé égout maximum. Avec l'augmentation de la population, le réseau d'égouts construit n'était plus suffisant, ce qui a entraîné une augmentation du nombre de puisards, tous dans des conditions inappropriées 192.

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¹⁹¹ Ligi, Pompeo, «Sul Diritto Di Libera Pesca Nelle Acque Demaniali Ed Il Consenso Dei Proprietari Dei Fondi per Il Suo Esercizio», en *Il Foro Italiano*, vol. 78, no. 9, 1955; Bannon, Cynthia, «Fresh Water in Roman Law: Rights and Policy», en *The Journal of Roman Studies*, vol. 107, 2017, pp. 60–89.

¹⁹² Di Porto, Andrea, «La tutela della salubritas fra editto e giurisprudenza. Il ruolo di LabeoneII - Cloache e salubrità dell'aria », en Bullettino dell'Istituto di Diritto Romano "Vittorio Scialoja", Nº 31-32, 1989-1990, pp. 271-309: «Le cloache, più precisamente lo scarico delle lordure e la loro canalizzazione tramite cloache, appaiono, nella considerazione del pretore e dei giuristi, con certo l'unico, ma forse il più pericoloso «fattore inquinante» dell'aria (e non solo di essa) a Roma -come verosimilmente in altri importanti centri urbani –nel periodo tra tardarepubblica e primo-impero. Nel periodo, cioè, durante il quale, a seguito di una complessa serie di fattori ed eventi, quali -per indicare solo alcuni fra i principali — il crescente incremento della popolazione — dovuto in parte all'urbanesimo -, la sempre minore disponibilità di areee fabbricabili e l'aumentato valore di quelle più interne alla città, le profonde innovazioni relative ai materiali di costruzione e la miseria degli strati inferiore della popolazione, compresa la sempre più numerosa «popolazione» servile, si va definendo il nuovo profilo urbanistico di Roma, con-

En outre, en ce qui concerne l'environnement et sa préservation, l'activité minière était également importante puisqu'elle était l'un des secteurs dont l'activité affectait grandement la *naturitas* ¹⁹³. On croyait que les gisements minéraux constituaient une source inépuisable de minéraux, leur extraction se faisait donc de manière illimitée, sans tenir compte des conséquences possibles découlant de cette activité. L'obtention de minéraux comme l'argent ou l'or, de grande valeur commerciale, s'effectuait selon des méthodes très agressives qui endommageaient la nature. Déjà dans le s. I J.-C., Pline l'Ancien, à travers son œuvre, critique sévèrement la méthode d'extraction des minéraux précieux. Tout au long de son œuvre *Naturalis Historia*, il s'est concentré sur l'étude approfondie de la nature ainsi que des sciences naturelles ¹⁹⁴. Les in-

trassegnato, fra l'altro, da uno sviluppo in senso verticale di alcuni quartieri, specie di quelli più affollati, come l'Aventino ed il Celio, e (poi) dalle caratteristiche costruzioni ad *insula*. Sovraffollamento. Costruzioni «ammassate» le une alle altre. Strade strette. Edifici a piú piani, con alta densità abitativa. Ecco, in questo scenario si pone il problema del rapporto fra cloache e salubrità. Per rendersi conto del quale e pure al fine di comprendere appieno il significato degli interventi del pretore e delle discussioni dei giuristi che ad esso si riferiscono, è necessario fare un cenno al più generale problema della evacuazione delle lordure, di cui le cloache rappresentano una soluzione».

¹⁹³ Lazzarini, Sergio, « Studi di diritto minerario romano negli ultimi decenni. Evidenze archeologiche, considerazioni, discussioni », en Rivista di diritto romano, N°. 20, 2020; Negri, Giovanni, *Diritto minerario romano*, Giuffrè, 1985, p. 13; Ibáñez, Elena Zubiaurre, and Beltrán Ortega, Alejandro; «el trabajo en las minas antiguas. Visiones historiográficas», en *Historiografía de La Esclavitud.*, edited by Mirella Romero Recio, Dykinson, S.L., 2019, pp. 477–502.

¹⁹⁴ Plin. Nat. Hist. 33.1.1-3: « 1. Metalla nunc ipsaeque opes et rerum pretia dicentur, tellurem intus exquirente cura multiplici modo, quippe alibi divitiis foditur quaerente vita aurum, argentum, electrum, aes, alibi deliciis gemmas et parietum lignorumque pigmenta, alibi temeritati ferrum, auro etiam gratius inter bella caedesque. persequimur omnes eius

tellectuels rejettent les actions massives et néfastes des humains dans la nature et sont conscients des dégâts que tout cela provoque. L'un des exemples les plus remarquables de cette action massive est le système de *ruina montium*, utilisé dans les mines, grâce auquel, grâce à la force de l'eau, de grandes montagnes pouvaient s'effondrer en une seule impulsion, et ainsi pouvoir extraire les minéraux¹⁹⁵.

fibras vivimusque super excavatam, mirantes dehiscere aliquando aut intremescere illam, ceu vero non hoc indignatione sacrae parentis exprimi possit. 2. imus in viscera et in sede manium opes quaerimus, tamquam parum benigna fertilique qua calcatur, et inter haec minimum remediorum gratia scrutamur, quoto enim cuique fodiendi causa medicina est? quamquam et hoc summa sui parte tribuit ut fruges, larga facilisque in omnibus, quaecumque prosunt. 3. illa nos peremunt, illa nos ad inferos agunt, quae occultavit atque demersit, illa, quae non nascuntur repente, ut mens ad inane evolans reputet, quae deinde futura sit finis omnibus saeculis exhauriendi eam, quo usque penetratura avaritia. quam innocens, quam beata, immo vero etiam delicata esset vita, si nihil aliunde quam supra terras concupisceret, breviterque, nisi quod secum est!: 33.2.4. Eruitur aurum et chrysocolla iuxta, ut pretiosior videatur, nomen ex auro custodiens, parum enim erat unam vitae invenisse pestem, nisi in pretio esset auri etiam sanies. quaerebat argentum avaritia; boni consuluit interim invenisse minium rubentisque terrae excogitavit usum. heu prodigia ingenia, quot modis auximus pretia rerum! accessit ars picturae, et aurum argentumque caelando carius fecimus. didicit homo naturam provocare, auxere et artem vitiorum inritamenta; in poculis libidines caelare iuvit ac per obscenitates bibere; 33.2.5: Abiecta deinde sunt haec ac sordere coepere, ut auri argentique nimium fuit. murrina ex eadem tellure et crystallina effodimus, quibus pretium faceret ipsa fragilitas. hoc argumentum opum, haec vera luxuriae gloria existimata est, habere quod posset statim perire totum, nec hoc fuit satis, turba gemmarum potamus et zmaragdis teximus calices, ac temulentiae causa tenere Indiam iuvat, aurum iam accessio est».

¹⁹⁵ Reher, Guillermo S., et al., «Configuring the Landscape: Roman Mining in the Conventus Asturum (Nw Hispania)», en *Landscape Archaeology between Art and Science: From a Multi- to an Interdisciplinary Approach*, edited by S.J. Kluiving and E.B. Guttmann-Bond, Amsterdam

Pour cette raison, les intellectuels et les sphères les plus cultivées de la société romaine commencent à développer une nouvelle conscience, que le reste des citoyens romains ne suit pas, de préserver la nature.

Cependant, il faut beaucoup de temps pour que le reste des citoyens prenne conscience de la nécessité de préserver et de prendre soin des ressources naturelles. Cette nouvelle conscience n'a pas non plus reçu le soutien initial des législateurs, puisque sa priorité était de réglementer la propriété privée et l'enrichissement du trésor. Il y avait toujours d'autres priorités. C'est pourquoi nous pouvons affirmer qu'en droit romain, il n'existait pas de protection ni de législation spécifique pour préserver l'environnement, mais qu'il s'agissait plutôt d'une réglementation indirecte, sur différentes matières, dispersée et qu'en réglementant d'autres matières, il était possible de préserver de petites et de manière insuffisante, l'environnement.

On ne peut nier qu'il existait à Rome un mécanisme administratif, constitué de l'existence d'institutions, ainsi que de différentes réglementations administratives dans différents domaines, mais il faudra attendre la Révolution française pour que l'on puisse parler de l'existence d'un système administratif. la loi en tant que telle.

University Press, 2012, pp. 127–36; Orejas, Almudena, et al. « L'eau et la terre : Exploitation et Gestion Des Ressources Dans Les Zones Minières Au Nord-Ouest de l'Hispanie », Du Mont Liban Aux Sierras d'Espagne : Sols, Eau et Sociétés En Montagne : Autour Du Projet Franco-Libanais CEDRE "Nahr Ibrahim", Archaeopress, 2015, pp. 235–50; Domergue, Claude et Hérail, Gérard; Mines d'or romaines d'Espagne : le district de la Valduerna (León) : étude géomorphologique et archéologique , Toulouse-Le Mirail : Université de Toulouse-Le Mirail, 1978.

Au sein de ce droit administratif, on retrouve l'existence d'une branche, spécialisée dans l'étude de l'environnement, connue sous le nom de droit de l'environnement et dont le but n'est autre que la préservation des ressources naturelles. Auparavant, comme nous l'avons vu, les ressources naturelles étaient protégées pour des raisons de santé ou d'utilisation humaine et cela, indirectement, a jeté les bases de ce que l'on appelle aujourd'hui le droit de l'environnement¹⁹⁶.

Environnement et développement durable

Dans le système juridique romain, il existait une série de réglementations destinées à jeter les bases de l'organisation, de la création et de la transformation des agglomérations urbaines, c'est-à-dire qu'elles cherchaient à créer un habitat idéal de coexistence pour les êtres humains, dans lequel la sécurité et l'hygiène étaient garantis. Chaque agglomération urbaine exigeait l'utilisation de ressources naturelles et, bien qu'il existait une réglementation spécifique pour parvenir à une coexistence pacifique au sein de ces agglomérations urbaines, il n'existait aucune réglementation ni réglementation visant à établir des bases ou des lignes directrices sur la manière dont l'exploitation des ressources naturelles pouvait être réalisée de manière durable.

Le concept de durabilité que nous connaissons et utilisons aujourd'hui n'était pas valable dans les temps anciens. Cependant, nous pouvons remonter à 1713, lorsque l'administrateur minier allemand Hans Carl von Carlowitz (1645-1714) publique *Sylvicul*-

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¹⁹⁶ Ruiz Pino, Salvador; «Algunas consideraciones en torno a la defensa popular de los recursos naturales y el medio ambiente en derecho romano y el derecho español», en *Revista Digital de Derecho Administrativo*, N°. 30, 2023, pp. 273-311.

tura oeconomica, un ouvrage dans lequel il exprimait son inquiétude face à l'exploitation abusive de l'environnement par l'industrie minière et surtout du bois. Pour exprimer ses recommandations, Von Carlowitz a inventé le terme *nachhaltigkeit*, durabilité, en allemand¹⁹⁷.

Un autre auteur pionnier d'un développement économique et social compatible avec l'environnement est Alfredo Oriani, qui, à travers son livre « La rivalité idéale », publié en 1908, a établi que la base des principes d'égalité et de solidarité entre les générations qui sont à la base d'un développement durable développement ou Thomas Malthus, qui expose sa théorie de la population, selon laquelle la population croît plus vite que les ressources et la planète n'a pas le temps de se régénérer¹⁹⁸.

Au fil du temps, la notion de développement durable évolue. Dans la première moitié du s. XX, avec l'avènement des deux guerres mondiales, les priorités politiques et économiques étaient différentes, de sorte que les préoccupations environnementales sont passées au second plan. C'est au milieu des années soixante que le concept de développement durable commence à prendre une plus grande importance à l'échelle mondiale. Parmi les principales causes de ce nouvel essor du développement durable figure le début du processus de décolonisation qui a eu lieu après la Seconde Guerre mondiale. Pendant la période de colonisation, les gouvernements coloniaux ont exploité toutes les ressources naturelles

¹⁹⁷ Mallén Rivera, Carlos. "Tres siglos de la invención de la sostenibilidad." Revista mexicana de ciencias forestales 4.20, 2013, pp. 4-6; Meyer Cohen, Felipe, «Sustentabilidad y ergonomía», en *Ergonomía, Investigación y Desarrollo* 2.2, 2020, pp. 7-10.

¹⁹⁸ Malthus, Thomas Robert, Ensayo sobre el principio de la población, , Madrid, 1846.

possibles dans leurs colonies européennes respectives en Asie et en Afrique, et ont également utilisé les droits de chasse pour le tourisme international comme source de revenus. Toute cette exploitation excessive, ainsi que la nécessité pour les nouveaux gouvernements nationaux de garantir une source de revenus en devises de grande valeur, ont conduit à la formation de ce que nous appelons aujourd'hui le développement durable, compris comme le seul moyen de lancer le développement économique. les anciennes colonies d'Afrique et d'Asie.

À la fin des années 60, le premier document officiel a été rédigé, la Loi sur la politique nationale de l'environnement (NEPA), dont les objectifs étaient de déclarer une politique nationale promouvant l'harmonie productive entre l'homme et son environnement ainsi que de promouvoir les efforts de prévention, éliminer les dommages causés à l'environnement et à la biosphère, stimulant ainsi la santé et le bien-être de l'homme¹⁹⁹.

Au fil du temps, l'importance de la préservation de l'environnement a acquis une plus grande visibilité internationale et, en 1972, la première conférence mondiale sur l'environnement s'est tenue à Stockholm²⁰⁰.

La théorie de la durabilité sera développée plus en profondeur à la fin des années 1980 au sein de l'ONU et de la FAO, lors-

199 National Environmental Policy Act / NEPA, 1969.

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²⁰⁰ Informe de la Conferencia de las Naciones Unidas sobre el Medio Humano, Estocolmo, 5 a 16 de junio de 1972, Naciones Unidas, Nueva York, 1973.

que seront établis les principes d'action que doivent suivre toutes les activités productives humaines²⁰¹.

En 1987, le terme durabilité a été utilisé pour la première fois. Ce terme apparaît, pour la première fois, dans le rapport Brundtland) préparé par plusieurs pays pour l'ONU. La commission qui a préparé le rapport était dirigée par le Dr Gro Harlem Brundtland, c'est pourquoi il a été appelé le rapport Brundtland alors que le titre était en réalité « Notre avenir commun ». Le rapport a été rédigé en raison de la nécessité d'étudier et de définir l'impact des activités humaines sur l'environnement et, à son tour, a mis en garde contre les conséquences environnementales négatives du développement économique et de la mondialisation et a tenté de trouver des solutions possibles aux problèmes résultant de l'industrialisation et de la mondialisation démographique croissance²⁰².

Plus tard, en 1992, la Conférence des Nations Unies sur le développement et la durabilité a eu lieu à Rio de Janeiro. À partir de ce moment, le principe fondamental de la durabilité a été abordé au niveau international, tant au niveau scientifique que politique.

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²⁰¹ García de Quevedo Ruiz, José Carlos; «Finanzas e inversiones sostenibles. La sostenibilidad en ICO», en *Boletín económico de ICE* 3120 (2020); BONIL, Joseph, Junyent, Mercé and PUJOL, Rosa María. "Educación para la sostenibilidad desde la perspectiva de la complejidad." *Revista Eureka sobre enseñanza y divulgación de las ciencias* 7 (2010): 198-215; JIMÉNEZ HERRERO, Luis M.. "La sostenibilidad como proceso de equilibrio dinámico y adaptación al cambio." *ICE, Revista de Economía* 800 (2002).

²⁰² Aguado Puig, Alfonso, *Desarrollo sostenible: 30 años de evolución desde el informe Brundtland*. Diss. Universidad de Sevilla, 2018; Ramírez Treviño, Alfredo, Sánchez Núñez, Juan Manuel et García Camacho, Alejandro; «El desarrollo sustentable: interpretación y análisis», en *Revista del centro de investigación. Universidad La Salle* 6.2, 2004, pp. 55-59.

La « Déclaration de Rio » pose les bases de la protection de l'environnement en tant qu'élément fondamental du développement. C'est pourquoi les gouvernements sont invités à élaborer la législation nécessaire pour protéger et réparer l'environnement. Il a établi ce que l'on appelle l'Agenda 21, qui comprenait les questions qui doivent être abordées aux niveaux mondial, national et local pour parvenir au développement durable²⁰³.

Tous ces rapports, réunions et accords internationaux changeaient l'idée de produire et de consommer, en introduisant les aspects sociaux et de développement humain aux aspects économiques. En bref, comprenez que le monde et ses ressources ne sont pas illimités et que des solutions globales sont nécessaires à l'échelle internationale. Si la société utilise plus de ressources qu'elle n'en génère, les générations suivantes n'auront pas les mêmes possibilités d'accéder à ces ressources.

Ces objectifs ont été révisés en 2015, donnant naissance à un nouvel agenda mondial avec les Objectifs de Développement Durable (ODD). Le 25 septembre 2015, les dirigeants du monde ont adopté une série d'objectifs mondiaux visant à éradiquer la pauvreté, à protéger la planète et à assurer la prospérité pour tous dans le cadre d'un nouveau programme de développement durable. Chaque objectif comporte des objectifs spécifiques qui doivent être atteints au cours des 15 prochaines années²⁰⁴.

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²⁰³ Avendaño, William, «Responsabilidad Social Corporativa (RSC) y Desarrollo Sostenible: una mirada desde la Declaración de Rio de 1992», en *Respuestas* 16.2, 2011, pp. 45-59;

²⁰⁴ Gómez Gil, Carlos, «Objetivos de Desarrollo Sostenible (ODS): una revisión crítica», EN *Papeles de relaciones ecosociales y cambio global* 140, 2018, pp. 107-118; Vilches, A., et al. "Objetivos de desarrollo sostenible (ODS), 2014.

En tant que nouvelle feuille de route pour parvenir au développement durable, les Nations Unies ont approuvé l'Agenda 2030, qui contient les objectifs de développement durable, une série d'objectifs communs visant à protéger la planète et à garantir le bien-être de tous. Ces objectifs communs nécessitent la participation active des personnes, des entreprises, des administrations et des pays du monde entier²⁰⁵.

Durabilité Et Villes Intelligentes

Ce nouveau concept de développement durable et de durabilité a contribué à l'émergence d'un nouveau modèle de ville, un modèle dans lequel les villes où la composante technologique est l'élément clé pour relever les grands défis que représentent les villes, donnant ainsi naissance au concept de Smart City.²⁰⁶.

Le concept de croissance intelligente a été largement utilisé dans les années 1990 dans le cadre du nouvel urbanisme, en réaction à l'aggravation des tendances en matière de congestion rou-

²⁰⁵ Sanahuja, José Antonio, «La Agenda 2030 de desarrollo sostenible: de la cooperación Norte-Sur al imperativo universalista del desarrollo global», en *Gaceta Sindical. Reflexión y Debate* 26, 2016, pp. 205-221; García Matíes, Rafael, «Las entidades locales y los objetivos de desarrollo sostenible. Algunas notas sobre la naturaleza jurídica de la Agenda 2030», en *Revista de estudios de la Administración local y Autonómica*, 2016, pp. 96-105; Martínez Dalmau, Rubén, « *El giro ecocéntrico en Naciones Unidas y en la Unión Europea: la Agenda 2030 y el pacto verde europeo* », en *La lucha contra el cambio climático y el reconocimiento de los derechos de la naturaleza: sinergias de la cooperación mediterránea*: Actas del congreso celebrado en la Universitat de València los días 29 y 30 de junio de 2022 / <u>Rubén Martínez Dalmau</u> (dir.), 2022, pp. 171-190.

²⁰⁶ Fernández Güell, José Miguel, Ciudades inteligentes: la mitificación de las nuevas tecnologías como respuesta a los retos de las ciudades contemporáneas. Economía Industrial, 395, 2015, 17-28.

tière, de surpopulation scolaire, de pollution de l'air, de perte d'espaces ouverts, de disparition de sites historiques précieux et la flambée des coûts des équipements publics²⁰⁷. Ces objectifs font toujours partie des raisons pour lesquelles les villes intelligentes sont attractives.

Le Parlement européen, à travers son étude « European Smart Cities », a tenté, selon Fernández²⁰⁸, systématiser l'objet d'intérêt des *Smart Cities* dans les six indicateurs que l'on appelle le « smart sextet »: (Smart Economy, Smart People, Smart Mobility, Smart Environment, Smart Governance et Smart Living). Poursuivant cette institution, le Parlement européen lui-même considère, selon Ontiveros Baeza *et al.*²⁰⁹, qu'une ville est intelligente si elle a au moins une initiative qui aborde un ou plusieurs des indicateurs susmentionnés.

Choudhary, explique que la clé fondamentale des Smart Cities est que tout est connecté les uns aux autres, donc pour y parvenir, nous dépendons de la technologie²¹⁰.

Selon Komninos & Sefertzi²¹¹, les initiatives de villes intelligentes s'efforcent délibérément d'utiliser les technologies de

²⁰⁸ Fernández, Manuel; *Descifrar las smart cities. ¿ Qué queremos decir cuando hablamos de smart cities?*, Caligrama Editorial, Barcelona, 2016.

²⁰⁷ Eger, John M.; «Smart Growth, Smart Cities, and the Crisis at the Pump A Worldwide Phenomenon», *I-WAYS - The Journal of E-Government Policy and Regulation*, Volume 32 (1), 2009, pp 47–53.

²⁰⁹ Ontiveros Baeza, E., Vizcaíno, D., & López Sabater, V. (2016). Las ciudades del futuro: inteligentes, digitales y sostenibles. Barcelona: Ariel y Fundación Telefónica, 2016.

²¹⁰ Choudhary, M. 6 Essential Smart City Technologies | Smart & Resilient Cities, 2018.

l'information pour transformer de manière significative et fondamentale la vie et le travail au sein de leur région plutôt que progressivement. C'est pourquoi la ville intelligente implique le transfert de technologie, les fonctions de recherche, le développement de produits et l'innovation technologique.

Le concept de Smart city est parfois confondu avec celui de ville durable. Tandis que ces dernières cherchent à réduire l'empreinte écologique de leurs activités et à promouvoir des modes de consommation et de production durables, les Smart Cities utilisent des outils qui s'articulent autour de la technologie pour avancer vers un avenir plus équitable, plus sûr, plus efficace et plus durable. Ils présentent des solutions efficaces à tous les défis que présentent les grandes villes en matière de mobilité, d'économie, d'employabilité ou de participation citoyenne. Si le système juridique proposait déjà des solutions aux défis posés par l'augmentation de la population, aujourd'hui, elles ne cherchent pas seulement à être proposées dans des villes de plus en plus peuplées, mais elles tiennent également compte du fait que ces solutions sont durables, équitables et, surtout, ne nuisent pas à l'environnement. Le but d'une ville intelligente est d'améliorer l'efficacité des activités qui y sont réalisées et, pour ce faire, on utilise « l'intelligence », c'est-à-dire de nouvelles technologies et systèmes de communication qui permettent d'obtenir à tout moment des informations sur l'environnement. . Toute cette technologie servira également à ce que la population puisse accéder à toutes ces informations et ainsi prendre des décisions et effectuer des procédures en temps réel et de manière efficace.

²¹¹ Komninos, N., «Intelligent cities: Variable geometries of spatial intelligence», en *Intelligent Buildings International*, 3(3), 2011, pp. 172-188.

Réflexions finales

L'objectif principal du système juridique romain était d'obtenir une réglementation contrôlant l'activité humaine autour de l'exploitation des ressources naturelles. L'objectif n'était pas de protéger la nature mais plutôt de contrôler le travail humain pour garantir la santé des citoyens et ainsi garantir des niveaux minimums de qualité de l'eau et de l'air. L'objectif ultime est la protection des ressources naturelles, car on prend conscience qu'elles sont inépuisables et qu'elles peuvent continuer à être exploitées selon des méthodes agressives pour l'environnement. Lorsque ces actions commencèrent à affecter la population, c'est à ce moment-là que l'activité économique et industrielle des citoyens romains commença à être réglementée, avec quelques dispositions légales.

Par la suite, les résultats obtenus par l'exploitation continuent, avec des méthodes rudimentaires et agressives, des ressources naturelles de la planète ont commencé à se faire sentir. En outre, pour des raisons politiques découlant des différents processus de décolonisation auxquels certaines colonies d'Afrique et d'Asie ont été exposées, le concept de développement durable a commencé à prendre forme. Sans la naissance de cette nouvelle conscience environnementale, au début du XXe siècle. XX, la naissance de ces nouvelles villes ne serait pas possible, car l'un des objectifs est qu'elles soient des villes autosuffisantes et causent le moins de dommages possible à l'environnement. Au fil du temps, cette préoccupation pour les ressources naturelles s'est accrue car notre activité, sans limites, depuis des milliers d'années, a causé différents ravages sur la planète, il est donc nécessaire de commencer à prendre des mesures. Certaines ont été prises, mais cela n'a pas suffi. Nous devons continuer à y travailler, nous avons les moyens, les ressources et suffisamment d'informations pour faire plus pour notre planète, ce qui nous manque, c'est une plus grande implication et une plus grande action de la part de chacun.

BILBAO TRANSFORMATION TOWARDS SMART CITY

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Abstract

Bilbao has been a world reference at an industrial level for years. Its decline has led to a transformation towards a medium-scale smart city taking advantage of these industrial voids. The changes and its rapid transformation make it the urban laboratory of reference for many other cities.

Keywords: La Ria, iconic city, identity, sustainability, smart city.

Introduction

The city is an incomprehensible space-time. Architecture and urban planning change, theories follow one another since human beings decided to build a place to shelter and even today the debate continues.

The city is the place where the vast majority of human beings on the planet live. It is the space through which our daily steps pass. It is the center of the economy; where rulers and large corporations make decisions. The city is the projection of the future that will come. It is also the place where we feel like citizens, where we belong and where we feel proud.

Whenever one acts in the urban space, an endless number of conditions appear: morphology, the limits raised by man, economic interests, ideologies, time. Treating that space requires being reflective, responsible and imaginative.

Bilbao has transformed especially in the last 40 years and continues to change. The city is a living being, which is always experimenting. The important thing is that any transformation improves the lives of those who inhabit it and allows them to preserve their essence.

Contextualization of the city of Bilbao.

Situation

Bilbao (43° 15MIN 44SEG N, 2° 57MIN 12SEG W), with an approximate area of 41.5 km2, is a city located in the north of the Iberian Peninsula, in the autonomous community of the Basque Country. The territory of the Basque Country is shaped like an inverted triangle, whose base, in the northern part, is the Cantabrian Sea, where the Bay of Bizkaia is located. In the northwest it borders with France and in the west with the regional community of Navarra; in the west, with the community of Cantabria and the province of Burgos, in the community of Castilla-León; and in the south, with the latter territory and also with the community of La Rioja.

The town of Bilbao, known as Botxo, owes its name to the depression 2 kilometers in diameter surrounded by different mountain ranges that separate it from the outside, as described by Arizaga and Martinez²¹².

The element that defines Bilbao geomorphologically speaking is the Bilbao estuary. The estuary owes its origin to the melting of continental ice during the last ice age. It has a length from its mouth to Bilbao of 14 km. Bilbao is located in the upper area of the estuary, where the waters of the Nervión and Ibaizabal rivers converge, 19 meters above sea level. This positioning is strategic: it helped connect both sides of the estuary at low tide and during

²¹² Arízaga, Beatriz, & Martínez, Sergio, *Atlas de villas medievales de Vasconia: Bizkaia. Donostia.* Spain: Eusko Ikaskuntza; Bilbao Bizkaia Kutxa, 2006, p. 4.

high tide the 3 m draft allowed navigation. The Abando marsh, the largest in the estuary despite its size, is where the Bilbao expansion of the mid-19th century is currently located²¹³.

The great wealth of Bilbao and its surroundings was found underground with its iron deposits that emerged parallel to the estuary at very shallow depths. Currently the mines are exhausted but for centuries the exploitation of iron caused the great development of the city.

Administrative organization.

Bilbao is the capital of Bizkaia, one of the 3 provinces that make up the autonomous community of the Basque Country or Euskadi.

The Basque Country is one of the 3 communities of Spain considered "historical nationalities" for presenting its own collective, cultural and linguistic identity (the language is Basque) and for having approved its statutes during the Second Republic, that is, before the Civil war. The Spanish Constitution recognizes the historical regional rights of the Basque Country, making it the territory with the highest level of powers transferred from the State, including its own Treasury.

Bilbao is one of the 112 municipalities of Bizkaia and the head of the metropolitan area

called Greater Bilbao.

²¹³ *Ibid*, p. 7.

Demography.

The population of the metropolitan area of Bilbao amounts to one million inhabitants, which represents 80% of the population of Bizkaia and 44% of the entire inhabitants of the Basque Country. Bilbao has, according to official figures from 2018, 345,110 inhabitants

From the founding of the town, in the year 1300, until the 16th century, Bilbao went from being a fishing town to becoming a commercial and industrial reference. The first population data do not refer to the number of inhabitants and are based on the record of the number of bonfires that exist, as documented by Arizaga and Martínez²¹⁴.

The population is increasing as reflected by bonfire data: 1,140 registered in 1514; 1,242, in the year 1685; reaching 1,300 bonfires in the year 1700.

The first population data is from the year 1787 and puts the population of the town at 9,500 people. During the 19th century, the population began to increase and, although there was a break due to the War of Independence (1808-1814), in the second half of the century the number of residents doubled: it went from 35,227 inhabitants in 1880 to 78,598. in 1901. The economic and industrial boom led precisely to the creation, in 1876, of Ensanche, the area of the city where the bourgeois class would reside and where they would establish their businesses and businesses.

In 1924, the annexation of Deusto and Begoña by the Bilbao City Council took place, which caused the population to increase

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²¹⁴ *Ibid*, p. 24.

to 138,056 inhabitants in 1925 compared to the 105,886 that were registered in 1920. The population gradually grew as they were annexed other municipalities in the region.

In parallel to these administrative restructurings, the phenomenon of immigration occurs, linked to the industrial development of Bilbao and its region in the 50s and 60s, which triggers demographic growth. The arrival of citizens from other less developed parts of Spain to work in the industry, mainly in the iron and steel and naval sectors, translates into the creation of neighborhoods on the periphery of the city and the development of municipalities on the left bank of the city, the Estuary.

Bilbao recorded a historical maximum population in 1971, with 412,554 inhabitants, with a significant weight of the working class. Another industrial municipality, Barakaldo, will go from having 36,000 inhabitants in 1940 to 117,000 in 1970.

The arrival of democracy is accompanied by industrial decline and a slowdown in the arrival of immigrants. In 1987, the city had 385,773 inhabitants. In 1990 Bilbao registered a population of 369,839 inhabitants, which increased to 356,635 in the year 2000.

The trend is parallel in the metropolitan area, which lost 60,000 inhabitants between 1980 and 2000, with a slight recovery in the new century.

Economy.

The Basque Country is one of the four autonomous communities of Spain whose GDP per inhabitant exceeds the European average, being 121% above the community average, according to the latest data from the Community Statistics Office, Eurostat, corresponding to 2016. The Basque economy closed 2018 with

growth of 2.8%, 3 tenths above the Spanish average. and employment increased by 2.1%, which confirms its dynamism at this time.

Bilbao, with a per capita income similar to Barcelona, has an active population of 165,600 people, of which 23,472 are unemployed, which meant a year-on-year decrease of 6.7%. Although the unemployment rate is around 15%, the trend is positive.

The economic development of Bilbao was linked from its beginning to trade and the iron industry. However, it is known that livestock farming was abundant in the initial settlement due to the extensive pastures in the area, where orchards with apple trees and vineyards also stood out, which allowed wine to be obtained since the 14th century. Arizaga and Martínez mention the existence of orchards and vineyards on the road to Begoña and in the Ascao area close to the medieval urban center²¹⁵.

In the 15th century, coinciding with the reign of the Catholic Monarchs, a policy of conservation of the mountains was developed and wood became a fundamental element used for the construction of homes, as fuel for forges and as material for creation. of ships, the basis of the future naval industry.

The protectionism and care of the forests can be seen in different municipal ordinances during the 15th century, as stated by Arizaga&Martínez, «a thousand trees were planted each year in the mountains of the town» and «mountains, when they are sold, a third of their value is distributed in planting»²¹⁶.

The location of the town next to the estuary also favored the fishing industry. Although inshore fishing was a common activity

²¹⁶ *Ibid*, p. 124.

²¹⁵ *Ibid*, p. 60.

in all the coastal towns of Bizkaia, large deep-sea ships left from Bilbao to Newfoundland or Ireland during the 15th and 16th centuries. Those crews captured, among other species, the whale, which supplied blubber and oils.

The ordinances reflect different trades that were carried out in the town in the 16th century: stonemason, locksmith, swordsmith, baker and tailor. However, Bilbao's economy already had a strong mercantilist component. The location of the port of Bilbao between the two great commercial areas of the time, Castile and the North Atlantic, meant that it acted as a link in the transport of goods. This activity spread throughout Western Europe to the shores of the Mediterranean. Interior trade routes were established with the crown of Castile, reaching the city of Seville.

It was during the end of the Middle Ages when Bilbao achieved the great commercial monopoly after abandoning the tutelage exercised by Burgos. Commercial control was such that the administration prohibited commercial activity in the suburbs; any commercial exchange took place within the walls.

In parallel with commercial development, there is the rise of shipbuilding and the industry linked to iron mines.

In the 19th century, the society and economy of Bilbao were deeply affected by the succession of wars, Napoleonic, royalist and Carlist. The end of these war conflicts, coinciding with the last third of the century, will mark the great transformation towards the future industrial city²¹⁷.In 1857, Banco Bilbao was created, of vital

²¹⁷ Aguirreazkuenaga, Joseba, *Vizcaya en el siglo XIX. Las finanzas públicas de un Estado emergente.* Bilbao, UPV-EHU, 1987, p. 35

importance for the economy, by financing the railway works. The arrival of the Industrial Revolution in Bilbao allowed the city to take a great leap starting in 1876, with the construction of different facilities and infrastructure and economic growth based on mining and heavy industry. On the left bank of the estuary, large steel industries are settling, such as Altos Hornos de Bilbao and La Vizcaya, founded in 1901. These two companies will end up merging into Altos Hornos de Vizcaya, a national and international benchmark in the sector and a symbol of industrial potential of Bilbao in the 20th century. The Santa Ana de Bolueta factory also stands out.

The Industrial Revolution introduced changes and strengthened maritime trade. The large tonnage that steamships now allowed compared to sailing ships meant an increase in imports and exports. The port of Bilbao at the end of the 19th century was fundamental in the commercial activity of Spain; Many imports from the Peninsula arrived through this port and were distributed by railroad. The import of coal stands out for its importance, given its role in industrialization until later electricity was used.

The arrival of the 20th century consolidated the steel, metallurgical, mining and naval sectors. In the latter, the Euskalduna shipyard stood out. Thanks to the acceleration of the economy, new productive sectors were added, such as hydroelectric. The productive fabric of Bilbao was not destroyed during the Civil War and, after the war, the companies located next to the Ría del Nervión, an authentic avenue of industry²¹⁸, They become the driv-

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²¹⁸ Borja, Jordi, Muxí, Zaida., & Cenicacelaya, Javier. (Eds.). (2004). *Urbanismo en el siglo XXI: una visión crítica: Bilbao, Madrid, Valencia, Barcelona* (1. a ed). Barcelona: Escola Tècnica Superior d'Arquitectura de Barcelona: Edicions UPC.

ing force of the Spanish economy. Bilbao absorbed, along with Madrid and Barcelona, the large internal migratory movements during the decades of the 50s, 60s and first half of the 70s.

At that time, Bilbao concentrated 39% of the province's industrial employment but, at the same time, it brought together the tertiary sector. The economic boost led to significant commercial development in the city. To the more traditional establishments installed in the Old Town, the first department stores were added: Galerias Preciados, in 1959; Simago, in 1964; and El Corte Inglés, in 1969.

The situation of economic prosperity translated into a deep crisis, in the mid-70s, in the Basque Country as a whole but more substantially in the Greater Bilbao region. «These are specialized areas in mature industrial sectors, such as steel and shipbuilding, which since the mid-seventies have presented problems of competitiveness, high production costs, low productivity and excess productive capacity»²¹⁹. 50,000 jobs are lost in the industry and the employed population falls by 3.5% between 1981 and 1986.

The process of industrial reconversion took over the main industries in the iron and steel and naval sectors starting in 1980, with the consequent loss of jobs and permanent closures.

The crisis is receding as Bilbao advances in its transformation, the result of the strategy and coordination of the different administrations. There are signs of economic revitalization in the

²¹⁹ Iglesias, Mariela, *Políticas urbanas en España: grandes ciudades, actores y gobiernos locales* (1. ed). Barcelona: Icaria Editorial, 2011, p. 83.

1990s, with an increase in the number of companies dedicated to construction, transportation and communications as well as business services. However, it will be from the turn of the millennium when the city's economic takeoff occurs again. Activity linked to commerce, construction and financial intermediation services increases. The situation translates into a drop in the unemployment rate to levels similar to those of the 70s; In 2000 it was 5%.

Currently, a change is observed in the productive fabric of Bilbao. The increasing weight of the tertiary sector, specifically tourism, is confirmed, with double-digit increases in the number of visitors and new hotel establishments. However, «business activities with high added value and cutting-edge innovative activities linked to the generation of knowledge, such as computing, engineering, biomedicine and communications, still have little weight»²²⁰. In any case, Bilbao is one of the Spanish cities best positioned to attract talent, along with Madrid, Barcelona and Zaragoza.

Transformation of the city of Bilbao.

The creation of the town and its evolution.

On June 15, 1300, the natives of Bilbao obtained the founding charter. The Puebla Charter was granted by the lord of Bizkaia, Don Diego López de Haro. Until then, these settlers, according to Cenicacelaya, belonged to the Bizkaia lordship and their commercial activities were related to the port.²²¹.

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²²⁰ *Ibid*, p. 96.

²²¹ Cenicacelaya, Javier., Román, Antonio., & Solaña, Iñigo, *Bilbao*, 1300-2000: hiri ikuspegia

With the Carta Puebla, the people of Bilbao enjoy an excellent position to achieve a monopoly on commercial transit through the estuary, an aspect from which they were able to take great advantage. In addition, other advantages are added over the years, as Arizaga and Martínez indicate²²².

In 1301, new privileges granted by King Ferdinand IV complemented the maritime loading and unloading franchise granted to the people of Bilbao. This makes Bilbao a commercial benchmark at the European level. On June 25, 1310, Doña María López de Haro proceeded to refound the town of Bilbao.

In 1372 and 1375 the rights of Bilbao residents to fish and trade without impediments were expanded. Furthermore, buying and selling is limited in different sections of the estuary, consolidating the Bilbao monopoly.

On the basis of these privileges, the importance of commercial Bilbao increased, by uniting the ports of Flanders and Great Britain, also those of France, Portugal and Italy, with the main ports of Castile and Aragon.

The urban core would be made up of 7 streets. The town has urban characteristics typical of a "founding city". Its scheme is close to what Pierre Lavedan called "fishbone", due to the transversal crossing of streets and blocks. Cenicacelaya indicates that the town of Bilbao "follows a late Gothic layout made up of lots,

⁼ una visión urbana = an urban vision. Bilbao: Colegio Ofical de Arquitectos Vasco- Navarro, Delegación de Bizkaia, 2001, p. 43

²²² Arízaga, Beatriz., & Martínez, Sergio. (2006). *Atlas de villas medievales de Vasconia: Bizkaia.*

with seven parallel streets, orthogonal to the bank of the estuary and connected to each other by the cantons that cross them»²²³. The ends of the route are marked by the square next to the estuary and the Church of Santiago. In this first configuration, the bridge, the castle, the walls, the main square, with its docks, and the suburbs located outside the walls also stand out.

One of the great concerns of the town's administration was the evacuation of water. «The water poured into the light rights-of-way ran to the cantons and from these to the main streets to immediately pour into the estuary, quickly eliminating wastewater and also allowing natural runoff in case of rain»²²⁴. This great concern does not prevent the people of Bilbao from suffering floods throughout the Middle Ages, with evidence of floods in the years 1380, 1402, 1408, 1447 and 1450.

During the Middle Ages, the port of Bilbao was one of the safest on the Cantabrian coast. The large indentation that the estuary had allowed ships to shelter in storms and from attacks. The security of the port was added to the skill and expertise of the sailors to access it.

During the first two centuries of the town there was a notable internal growth of the population. Furthermore, the privileges granted to the town generated a call effect from people who until

²²³ Cenicacelaya, Javier, Román, Antonio, & Solaña, Iñigo, *Bilbao*, *1300-2000: hiri ikuspegia*

⁼ una visión urbana = an urban visión, op. cit., p. 53.

²²⁴Arízaga, Beatriz., & Martínez, Sergio. (2006). *Atlas de villas medievales de Vasconia: Bizkaia*.

Donostia, op. cit., p. 83.

then were foreign to Bilbao. The growth of the suburbs does not prevent the urban core from demanding another type of expansion since the mid-15th century. This growth, "the expansion", will occur from the original nucleus towards the suburbs of San Nicolás and Arenal, on the edge of the estuary.

The increase in population and the boost in commercial activity, directly linked to the creation of the Consulate of Bilbao, marked the urban development of the city in the 16th century.

The city continued to strengthen its commercial role in the 17th century and this circumstance led to the multiplication of docks in the estuary and the consolidation of the «expansion» around the original core of the city. The new streets house public buildings and the new houses of the first bourgeoisie.

The distinctive elements of Bilbao in the 18th century demonstrate the marked mercantile nature of its activity and the strength of the bourgeois social class. An example of this will be the promenade and the first theater built next to the Arenal pier. As I will explain below, the increase in population will force measures to be taken and with that objective the first municipal urban planning plan will be designed to expand the town by building 258 homes in open spaces, as Salazar states²²⁵. This project promoted by the city council aimed to solve the shortage of land, expanding the Old Town.

Another phenomenon is added to the increase in population: the desire of the clergy to locate in new areas. The late settlement

²²⁵ Salazar Arechalde, José Ignacio, «Normas edificatorias en el Bilbao anterior al ensanche», *Revista Bidebarrieta* 15, 2004, pp. 67-82.

of the clergy had placed it on the outskirts of the city. However, in the middle of the 18th century there was a transfer by the clergy to the bourgeois and more valued areas of expansion.

The end of the century comes accompanied by an agrarian crisis and great demographic pressure in the town. This provokes the interest of the passive classes in the real estate business. The bourgeoisie also tries to position itself in this business to gain access to the power controlled by the aristocracy and the clergy. All of this leads the city towards a liberal and bourgeois future.

Industrialization is the catalytic phenomenon of the transformation of Bilbao in the 19th century. In parallel to the installation of iron and steel factories and the arrival of the railway and tram, a great leap occurred in the city's urban planning.

Bilbao extends its limits and the Ensanche is designed on the Abando plain, the space that is the subject of the current study since it will be the area that also experiences the latest transformation of the city. The 19th century Ensanche project defined the expansion of Bilbao, with new streets, avenues such as Gran Vía, squares such as Elíptica and spaces for banks, companies and warehouses.

The Ensanche always had the right side of the estuary in mind. In search of new communications with the historic center, the Merced Bridge was built in 1886, 350 meters from the Arenal Bridge. Its destruction in 1937, during the Civil War, and its subsequent reconstruction without being faithful to the original project have devalued it²²⁶.

²²⁶ Basurto, Nieves., Rodríguez, Paloma, & Velilla, Jaione, *El Bilbao que pudo ser: proyectos para una ciudad, 1800-1940.* Bilbao: Bizkaiko Foru

Transportation undergoes significant changes in the second half of the 19th century. Bilbao is infected by the innovative spirit of the time. The Ensanche began to provide the city with solutions to the new needs of the population and economic sectors.

The first half of the 20th century is a turbulent period on a political and social level, in which population growth and industrial development in Bilbao continue. While new suburbs appear around the city, the expansion of the Ensanche takes place, with new avenues and squares, residential buildings and facilities.

The consolidation of Ensanche, which includes a space of industrial activity around the estuary, will be explained below. Furthermore, for the first time, the idea of a metropolitan area is proposed.

The beginning of the 20th century marks the rise of social movements. Along with industrialization, labor movements emerged, but monarchical liberalism, republicanism and, above all, Basque nationalism also stood out on the political level.

At an economic level, the beginning of the 20th century brings with it an increase in mining, steel, naval, commercial and financial activity. The bourgeoisie of Bilbao and its surroundings extend their investments to other sectors, such as the energy or chemical industry, and hold positions on the boards of directors of the main Spanish companies.

In 1904, Federico Ugalde's proposal prevailed in the Ensanche expansion competition, to which Ricardo Bastida and Ped-

Aldundia, Hirigintza Saila = Diputación Foral de Bizkaia, Departamento de Urbanismo, 1999.

ro Guimón had also participated. The space will grow towards the west, respecting the existing buildings and the projects that are being carried out, such as the Basurto hospital. This extension is completed by Sabino Arana Avenue, which leads to the new Plaza del Sagrado Corazón²²⁷.

Buildings related to the economic sectors that are boosted by the industrial revolution are being added to the existing port and railway infrastructures. Joaquín Cárcamo highlights that new modern and functional facilities are being built in the center of Ensanche²²⁸. Architectural solemnity and traditional materials are mixed with new elements, such as iron, steel and reinforced concrete.

The expansion of Bilbao places the best residential buildings and the main economic activities in the Ensanche. The wealthiest social class leaves the historic center, where the humbler classes remain.

The Civil War broke out in 1936 and that year Bilbao suffered several bombings by Franco's aviation. In 1937, after a siege of several weeks, the rebellious military took the city and blew up all its bridges.

In the second half of the 20th century, new legislation on land and urban planning was approved, which favored the con-

²²⁷Cenicacelaya, Javier, Román, Antonio, & Solaña, Iñigo, *Bilbao, 1300-2000: hiri ikuspegia*

⁼ una visión urbana = an urban visión, op. cit., p. 64.

²²⁸ Homobono Martínez, José Ignacio, «El patrimonio industrial y sus activaciones: turismo, museos, ecomuseos y reutilización», *kobie. Antropología cultural* 12, 2006, pp. 5-34.

struction of housing without control. This fact and the massive arrival of immigrants from other parts of Spain to work in the industry cause the multiplication of suburbs with high building density in Bilbao and other towns in the metropolitan area.

The economic situation, in any case, improved noticeably since the 1950s. Shortly after the end of the Civil War, the factories of Bilbao resumed their activity. The steel and metallurgical industries became a strategic sector in the reconstruction of Spain. Bilbao recorded its greatest population growth between 1950 and 1975. There was accelerated industrialization, a spectacular economic takeoff but also uncontrolled urban growth.

After «developmentalism», in the 1970s came the industrial crisis and the democratic period, which would mean the transfer of powers in urban planning to the autonomous community.

In the mid-70s, the crisis hit the industrial sectors that had been a symbol of the city. Many iron and steel industries and ship-yards located near the Bilbao estuary were closed or employment was reduced.

In the 70s and 80s, the banks of the estuary were a clear reflection of the process of deindustrialization and urban decline of the city and its region. The closure of industries left behind numerous degraded and abandoned spaces next to the estuary, spaces that, as will be seen later, will be reused for other uses, such as public or residential during the transformation process of Bilbao.

The metamorphosis of Bilbao.

It will be in the mid-80s when the central government and the Basque executive assume the weight of the deindustrialization of Bilbao and the urban dimension of the crisis. Both administrations are then aware of the need to undertake plans to relaunch the economy and revitalize the city. At first these are specific initiatives and then move on to more global and coordinated strategies.

The first measures will be adopted following the impact on Bilbao, especially in the Old Town, of the serious flooding and overflowing of the estuary that occurred in August 1983.

The metamorphosis of the city will have as its flagship the urban regeneration process of Abandoibarra, as stated in the Advance of the Urban Planning Plan of Bilbao, presented in 1989. The document highlighted the potential of the old industrial and port enclave located along the left bank of the Ría, in the northern area of the Ensanche. The space, of 35 hectares and a slope of 10 meters, had until then been occupied by the Euskalduna shipyard, by other industries and warehouses, as well as by the railway tracks on that left bank. For the Bilbao City Council, the closure of this naval industry and the central positioning of the land in the city were an opportunity to convert that area into a strategic space, in which to install a tertiary center offices, businesses and services²²⁹.

The 90s brought with it a change in the way urban planning was approached. Administrations are committed to strategic planning that has large urban projects as key instruments²³⁰. Abandoibarra, on the northern limit and next to the Estuary, which already appeared as a space of great potential in the Advance of the General Urban Planning Plan, and Ametzola, on the southern

²²⁹ Rodríguez, Arantxa, «Reinventar la ciudad: milagros y espejismos de la revitalización urbana en Bilbao», *Lan Harremak*. Revista de Relaciones Laborales. Nº 6, 2002, pp. 69-108.

²³⁰ *Ibid*, pp. 69-108.

limit. The work in Ametzola, with a marked residential character, began in 1996.

The Abandoibarra project underwent a complicated and long development process, with various changes since an ideas competition was launched in 1992 to develop this area. The American Cesar Pelli was the architect selected to shape the new urban proposal.

The most emblematic action in Abandoibarra was the installation of the European headquarters of the Guggenheim Museum. The Basque Government and the Provincial Council of Bizkaia established negotiations with the Guggenheim Foundation of New York in 1991 in absolute secrecy. The interests of both parties facilitated the agreement. The cultural entity was seeking international expansion and the Basque Government was eager to find an icon that symbolized the new image of the city. The Guggenheim Museum, the work of architect Frank Gehry, opened its doors in 1997 in a space that only a few years before was linked to industry and the railroad.

The arrival of the Guggenheim goes far beyond the volume built for this cultural space. The museum becomes a world reference for art, a pole of attraction for avant-garde architects and the emblem of the new «Bilbao» brand. Likewise, its installation has a multiplying effect on cultural and tertiary facilities, in general, and represents a boost to actions in the Abandoibarra area. In 1997, 2 new bridges were opened, the Zubizuri pedestrian walkway, by architect Santiago Calatrava, and the Euskalduna bridge, located next to a new cultural space, the Euskalduna Palace of Congresses and Music, which will be inaugurated in 1999.

The urban regeneration promoted by the Bilbao Ría 2000 strategy would not have been possible without the synergy created

with the large infrastructure and transportation projects undertaken in the 1990s²³¹.

Associated with the railway remodeling in the metropolitan area, work on the Bilbao metro begins, the first line of which will be inaugurated in 1995. This mobility system, the work of architect Norman Foster, represents a decisive change in the way of moving around the city. and reflects Bilbao's new orientation towards a more sustainable city model.

At the level of large infrastructures, the expansion of the outer port stands out, a project included in the Infrastructure Pact signed in 1989 by the Government of Madrid and the Basque Government. Work began in 1993 and the first phase, with the creation of 40,000 m2 of additional surface area, was completed in 1999. That same year, the southern railway variant opened, which restructures local rail traffic to connect it with the metro.

With the entrance of the 21st century, a new airport terminal is put into operation, necessary to respond to the socio-economic changes in Bilbao and its region, to promote the tertiary sector, especially tourism.

The Abandoibarra space, where the Guggenheim Museum and the Euskalduna Palace already operated, was consolidated with the installation of new equipment and green areas.

In 2003, Ribera Park opened, a green and leisure space that connects the two existing cultural buildings. A common walking

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²³¹ Borja, Jordi, Muxí, Zaida., & Cenicacelaya, Javier. (Eds.). (2004). Urbanismo en el siglo XXI: una visión crítica: Bilbao, Madrid, Valencia, Barcelona, op. cit., p. 66 y ss.

area for many residents of Ensanche, the park becomes an integrating element of the estuary in the city. Also in 2003, the new Pedro Arrupe pedestrian walkway over the estuary was inaugurated. This infrastructure links the right bank in the area of the University of Deusto with Abandoibarra, thus creating a new communication axis towards the future Plaza Euskadi, which will be completed in 2011. The new axis will be consolidated with the location on both sides of two unique buildings to add to the Guggenheim: the Auditorium of the University of the Basque Country, the work of the Portuguese architect Álvaro Siza, and the Library of the University of Deusto, designed by the architect Spanish Rafael Moneo.

Built by the architect who designed the Abandoibarra area, the Pelli tower was inaugurated in 2011. This construction, known as the Iberdrola tower, is intended for office use. Guarding this tower, 2 buildings for residential use will be built.

In the same Abando district and a short distance from the Guggenheim Museum, one more piece of the puzzle will rise: the Isozaki complex. This action, carried out on land of the old free warehouse of the port, is made up of 7 buildings, including two towers, which the Japanese architect intended to convert into a new gateway to the Eixample. The project included a staircase that bridges the 14 meters of unevenness between the estuary and that area of the Ensanche.

Outside the Abandoibarra area but also in Ensanche, the authorities developed different urban planning actions to respond to citizens' demand for culture and leisure in the new millennium. The most notable is the Azkuna Zentroa, the result of the rehabilitation of the Alhóndiga, an old wine warehouse until 1977. Under the guidance of Phillipe Stark, the building reaches a new dimension and becomes a cultural and leisure complex, to which the surrounding urban space is added.

In 2013, the new San Mamés soccer stadium was inaugurated. This sports infrastructure, built on the western edge of the Ensanche, on the same land as the old stadium, reconfigures the associated urban space. In that same area, close to the bus station and the Basurto hospital, the Garellano Master Plan project, designed by Richard Rogers, is being built. It is a residential complex that will also house Bilbao's new intermodal bus station.

In the area of infrastructure, the most outstanding thing is the completion of the works on the superport, which as of 2014 houses a new dock for docking large ocean liners.

Among the future projects in Ensanche, the intermodal bus station, mentioned above, and the remodeling of the Abando rail-way station, next to the Plaza Circular, to convert it into a modern intermodal terminal play a relevant role. In the vicinity of the square and the new station, the Bizkaia Tower is planned, a rehabilitation project for what until a few years ago was the headquarters of Banco Bilbao Vizcaya. The new facility will be an international entrepreneurship center.

Currently, as the axis of the smart city, the Zorrotzaurre project is being developed, known as "The Island" and designed at the time by the Pritzker architecture prize winner Zaha Hadid.

The Zorrotzaurre urban regeneration project is outside the limits of the Ensanche but is considered an extension of the Abandoibarra project. The small peninsula existing in the Ria, with remains of disused industrial fabric, has recently become an island thanks to the opening of the old Deusto canal. Working and living in the middle of the estuary will be possible after the approval of the Zorrotzaurre Special Plan in 2012. This island is characterized by a mixed use of land, with technological centers, services, a university and new residential buildings.

The construction of almost 5,500 homes is planned for the new island; half of them will be protected. Thus, a balanced development of the residential area is sought, which will be completed with 150,000 m2 of surface for public use and around 90,000 m2 of plots intended for facilities. The completely new planning will allow controlling building density, giving rise to small-scale buildings, which generally will not exceed ten floors, thus following the example of Abandoibarra. In order not to lose the memory of what this peninsula once was, 19 industrial buildings will be rehabilitated for different purposes. It is estimated that the mix of land uses in Zorrotzaurre will mean the generation of 6,000 new jobs, largely linked to the Technology Park that will be installed at the ends of the island. Zorrotzaurre can be accessed via up to four new bridges, some of which will include the tram route. The island is an area with a high probability of flooding according to the flood zone map. For this reason, the project includes a series of tanks that will collect rainwater both to reuse it and to retain it at high tide and drain it at low tide. Finally, the edges of the island will be reinforced with protection against possible rising waters.

This island will act as a laboratory for the new smart city, to be able to implement these strategies to the rest of the city.

Keeping in mind the 2030 agenda, a triple social and ecological digital transformation has been carried out since 2020. All of this promoted by public institutions with private participation.

A digital transformation that seeks readaptation to new times. Responding to new economic and social challenges. Small businesses are promoted with new intelligent services. Global digitalization focuses on people, promoting quality of life, social cohesion, inclusion and diversity.

Conclusions of an unfinished city

The transformation of urban space always has as a background time, the needs and aspirations of the beings that inhabit that space.

The set of actions undertaken in the last 40 years has led to a significant morphological transformation of the Ensanche, which begins with the elimination of barriers and the alteration of limits and gives way to the creation of new axes, new urban fabric and new centralities

The reorganization of the connections and the structure of the new urban area has caused a restructuring of the axes in the Ensanche. Yes, until 1983, Gran Vía was the backbone of the urban fabric with several diagonals that started from the epicenter of Plaza Moyúa. After the transformation process and as a consequence of the installation of the new Euskalduna bridge, the axis of the Gran Vía is reinforced in the final section, next to the Sagrado Corazón roundabout.

Two of the main diagonals of the Ensanche, Ercilla and Elcano streets, mainly the latter, are consolidated as axes, creating an element of torsion in the urban fabric.

-Appearance of a new urban landscape - La Ría.

The paradigm shift of the estuary, from an industrial "depot" to an urban space, implies that the sheet of water loses its barrier status and is symbolically configured as an extension of the Ensanche itself towards the right bank. New bridges and walkways strengthen the connection of the new urban fabric with the preexisting fabric and of the Ensanche with the districts of Deusto and Uribarri, on the right bank of the estuary.

The set of actions has led to the creation of a new urban landscape following the sinuous course of the estuary and has returned to this geomorphological accident the structuring role in the city that it had long ago.

-New centralities. Polynuclear phenomenon of differentiated uses.

Frank Gehry's construction of the Guggenheim Museum was the spearhead of the area's regeneration. It was the architect himself who chose the location of the art center, next to the estuary and the Salve bridge. The construction of this spectacular building is followed by the installation of other educational and cultural facilities, stakeholders, residential and large recreational areas, where art is mixed with green areas and walking areas. The different elements are integrated into the landscape as if it were a puzzle.

The transformation can respond to the "waterfront" scheme, that is, the regeneration of a water façade, such as the projects that have been carried out in cities such as Boston or London. However, the case of Bilbao involves more ambitious implications related to mobility and residential, introducing new typologies, not only in the Abandoibarra area.

Multifunctionality and organic morphology mark the new area of centrality that emerged in Abandoibarra. It is a permeable centrality, with centripetal and centrifugal movement. The Guggenheim Museum and the rest of the pieces that make up that space act as an attracting element. Tourists who visit the Guggenheim pass through the new centrality, university students who go to the new academic facilities, professionals who work in the Pelli Tower and families who attend concerts at the Euskalduna Palace, go shopping at the Zubiarte shopping center or enjoy the recreation

areas. At the same time, the centrality of Abandoibarra generates a centrifugal force on the rest of Ensanche due to its role as a regenerator of the environment and engine of the economy.

Along with the centrality of Abandoibarra, it is worth mentioning three others that emerged from smaller-scale transformative processes but that have also significantly changed the urban morphology and the quality of life of the residents of those areas. Ametzola, Garellano and the Azkuna Zentroa area can be considered new centers of centrality

In Ametzola, the burying of the railway tracks has allowed the creation of a residential complex, with a typology similar to the pre-existing one, surrounded by a large green area. The new station and the connection between railway services determine its centrality function.

It is still worth mentioning the reinforcement of the centrality of the Circular Plaza, which is planned in the future. The space will be reinforced by plans to remodel the Abando train station and renovate the Bizkaia Tower, where the International Entrepreneurship Center will be installed. The creation of a large green area in the area is also scheduled, just a few meters from the Estuary and the Arenal bridge, which connects with the Old Town.

-Increase in sustainable mobility and connectivity.

The implementation of new public transport systems and new connections, both internally and between Ensanche and abroad, constitute a defining characteristic of the transformation carried out in the last 40 years.

The city of the future must necessarily be a sustainable city, which gives priority to the pedestrian over the car, which provides fast and effective transport alternatives and which facilitates both

internal and external travel. Thanks to a set of actions framed in the global strategy to reduce environmental pollution, Bilbao has

become one of the first Spanish cities in mobility indices.

The installation of the metro, a transportation solution long awaited by citizens, has meant a quantitative and qualitative change in mobility within the Ensanche, with the rest of the city and the Metropolitan Area. The same has happened with the installation of the tram line that runs from the southern limit, next to the original core of the city, to the Basurto area, in the west, much of its route coinciding with the axis of the estuary.

The reorganization of the railway system has been an ambitious set of actions that, in addition to involving the burying of the old tracks, has made it possible for the train integrates naturally into the city space. Internal vehicle travel has been reduced. According to the latest Bilbao Urban Observatory, 87% of people who work in Bilbao walk or take public transport to their workplace, a rate significantly higher than other Spanish and even European cities.

-Positioning of the city in global space. Appropriation of urban identity.

When the administrations agreed on a global strategy to modify the city of Bilbao, they considered, among other objectives, achieving an economy different from the one that had been buried in the destroyed or abandoned industrial warehouses. From the beginning, they decided to carry out actions based on quality projects and attract prestigious architects. The bet exceeded all expectations and today the Bilbao brand resonates throughout the world.

The design of the subway by Norman Foster was the first step. The installation of the Guggenheim Museum, with the spectacular design of Frank Gehry, was the definitive leap to place the city at the architectural avant-garde and make everyone want to visit this new temple of art. Gehry's signature on this new facility on the edge of the estuary had a multiplying effect, encouraging other prestigious architects to participate in new projects to transform Bilbao. The city is today an icon of contemporary architecture, culture and urban planning, which has already been defined as the "Bilbao effect".

This new model of city carries its name throughout the world, an advertisement that has been noted in the growing number of tourists who arrive each year.

Tourism and brand image are leaving their mark on the activity of two renovated infrastructures, the cruise ship dock and the new airport terminal, but also in the city's tertiary sector. Along with the push from the hotel sector, a boost from the economy linked to culture and the celebration of congress stands out; also a moderate boost until now of the economy linked to the technology sector and entrepreneurship.

The fact that the transformation has reinforced the identity of the city and the pride of belonging to it among the people who live there is, without a doubt, another mark of what happened in Bilbao.

Citizens identifying with their city and interrelating with space is one of the premises that should mark the urban development of the 21st century. The trend of Urban Morphologism, in which the works of Aldo Rosi, among others, are framed, points to the need to «find other ways of approaching design that allow us

to respond to the diverse social demands for significant spaces, susceptible to understanding and appropriation »²³².

For citizens, the transformation has meant an improvement in mobility, new cultural and educational facilities, the creation of green spaces and recreation areas in an area next to the estuary that until a few years ago remained hidden and gray for the residents of Ensanche. and the city. Citizens have reconquered the city center in the urban space.

Residents of Bilbao value the international projection that the city has but also the fact that, however, it has not lost its own local character. The transformation has meant reinforcing the pride they feel in their city, which they consider attractive, sustainable, creative, multicultural, open and dynamic.

²³² Sánchez De Madariaga, Inés, *Esquinas inteligentes: la ciudad y el urbanismo moderno*. Madrid: Alianza, 2008, p. 36.

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Abstract

The idea of the smart or sustainable city has become a social norm guiding society to environmental communication. This communication, verbal or not, aims to mobilize and obtain support for the sustainable project. Principal frameworks use intentional and persuasive communication focused on the environmental crisis to encourage green actions.

Local communication strategies inform, convince and encourage people to believe in the possibility of lasting change. Sometimes you need to involve opinion leaders as participants and give them a key role in raising awareness. Artists play an important role in using surprise and persuasion to raise awareness. Event professionals are seen as the future creators of communication techniques for the third millennium.

Communication on "sustainable change" aims to prepare minds for ecological change. Territorial communication actors must avoid blaming speeches and favor communication that encourages urban change. Without consensus and effective local communication, individual citizen engagement in ecological practices remain difficult and subject to frequent failures.

Introduction

En juillet 2015, le président Joseph Kabila a inauguré l'immeuble le plus intelligent de la République démocratique du Congo à la place Royal à Kinshasa. Cette architecture abrite l'Hôtel du gouvernement avec en son sein une dizaine de ministères de différents et services publics //www.radiookapi.net). Ce projet évalué à 37 millions de dollars a suscité des vives critiques de la part de ceux qui estimaient que le pays avait d'autres urgences. Plusieurs autres projets urbains s'inscrivant dans la droite ligne de l'adaptation à l'idée de ville intelligence ont connu les mêmes critiques acerbes et désobligeantes. Au Sénégal, le lancement du Train Express Régional en 2021 et 2022 n'a pas été majoritairement salué par les Sénégalais²³³. Pas plus qu'il y a quelques jours, le président malgache a exprimé simultanément son indignation et sa détermination à « changer le visage » de son pays malgré les critiques de sa population qui revendique de l'eau à boire au lieu de la station téléphérique inaugurée à Antananarivo. Pour le Président Andy Rajoelina²³⁴, même la construction de la tour Eifel, qui est actuellement l'un des sites touristiques le plus visités de la France a été sévèrement critiquée par les Français.

Que ce soit pour réduire la taille du loyer gouvernemental, soit pour innover dans le secteur de transport interurbain, soit pour améliorer l'accès au soin de santé primaire, certain gouvernement africain heurte les critiques et la grogne de la population. Ce comportement met en exergue une certaine impréparation et inadapta-

²³³ Cf. http://www.Lemonde.fr

²³⁴ Volona Razafimanantsoa (2024), le président malgache inaugure le premier tronçon du téléphérique, (en ligne) consulté le 29 juin 2024, htttp://www. africanews.com

tion de la majorité du peuple africain à accueillir véritablement l'avènement d'une « ville intelligente ». Or la préparation et l'adaptation impliquent impérativement un flux informationnel. Ce dernier, à son tour implique des formations ou de sensibilisations afin d'inculquer au peuple les prérequis du nouvel attribut de la ville. D'autre part, c'est la pomme de discorde entre gouvernants et gouvernés : la satisfaction des besoins primaires (santé, éducation, alimentation, etc.). Cela indique par ailleurs le cloisonnement par lequel les gouvernants africains devraient penser l'architecture de la « ville intelligente ». Le véritable cloisonnement dans ce sens, passerait par la communication tous azimuts.

Par ailleurs, la mobilisation des ressources humaines pour lutter contre l'insalubrité, le réchauffement climatique et plusieurs autres facteurs de la dégradation environnementale a pour finalité de forger l'imagination d'une ville intelligente ou durable, (VD). Celle-ci est considérée comme un imaginaire urbain innovant d'autant plus qu'une ville durable fédère plusieurs représentations sociales autour d'une cause commune. La ville durable dans le contexte africain mérite une cogitation à la base (avenue, cellule, bloc) et donne lieu à des dispositifs spécifiques, qui répondent à une question de société contemporaine²³⁵. La ville intelligente (durable) devrait être le fruit d'une production, d'une construction et d'une formulation, qui accompagne des actions des collectivités ou

²³⁵ Gagnebien A., et Bailleul H., « la ville durable imaginée : formes et modalités de la communication d'un projet de société », *Etudes de communication* (en ligne), 37, 2011, consulté le 29 juin 2024, URL : http://journals.openedition.org

entités de base à l'instar de la rue, la cellule et du bloc dans le domaine de l'aménagement urbain.

À ce titre se pose la question de la pertinence de la communication face à ce double projet de territoire et de société. Ce projet intelligent sans enfreindre l'idée qu'il sert d'« exutoire » à l'angoisse contemporaine, ne se positionne-t-il pas tel un dessein d'horizon suscitant l'espoir, la controverse (mais aussi un nouveau modèle de société, induisant de nombreux changements, tant dans la structure de la ville que dans les comportements des citadins »²³⁶. En outre, quelles sont les formes dans lesquelles s'incrustent ses enjeux et ses modalités pratiques ? Si l'idéal du projet cherche à recréer à la fois une « communauté de destin » et provoquer un irrésistible attachement au territoire urbain, il se structure indéniablement autour de sa forte capacité à être séduisant et à fonctionner comme un réseau de valeurs-signes participatives à l'élaboration du mythe²³⁷. Bref il se structure tel un système symbolique.

Ainsi la complexité des rapports humains et les interactions sociales provoquées par les thématiques environnementales dans plusieurs entités municipales de Lubumbashi nécessitent la mise en œuvre des stratégies efficaces et efficientes : la conception des messages écoconçus, le choix et l'utilisation des outils adéquats. Cette stratégie est basée sur l'incitation des individus au changement, et à un autre niveau, comme une preuve de l'exemplarité de

²³⁶ Idem

²³⁷ Sauvageot A., 1987, Figures de la publicité, figures de la mode, Paris, Presses Universitaires de France. Cité par Anne Gagnebien et Hélène. Bailleul. *Op. Cit.* http://journals.openedition.org

l'action territoriale²³⁸. Au-delà de la formulation d'objectifs d'aménagement à l'échelle locale et mondiale (Agenda 21), mise en œuvre dans une sphère technocratique, il semble que le projet d'une ville intelligente (durable) soit l'émanation d'une certaine communication tenue face au grand public, cela à l'occasion de mises en relief de récits menées par les acteurs de la communication de ces entités de base (presse régionale et nationale, presse territoriale, etc.).

Cette réflexion part de l'observation et de l'analyse du paysage urbain, des comportements des citoyens pour s'atteler sur les approches qualitatives et quantitatives. Cette démarche vise l'appropriation du projet de ville durable partant de la ville de Lubumbashi en Rd Congo. Ce projet est pensé tel un acte de communication environnementale faisant partie de la stratégie de développement durable des entités de base. Il s'agir de voir dans un premier temps que le processus d'aménagement durable est un acte de communication parce que d'une part, il met en relation des interlocuteurs qui interagissent soit par le verbal, le non verbal et le numérique. D'autre part, il unit des acteurs qui utilisent de canaux ascendants, descendants et horizontaux pour se communiquer. Cela a permis de définir et d'analyser les stratégies et les outils de communication, susceptibles de mieux atteindre un large public, et de provoquer en eux une rétroaction. S'inscrivant dans le champ des Sciences de l'Information et de la Communication (SIC), l'on part du principe que les discours éducatifs, prédictifs, d'accompagnement ou d'injonction jouent un rôle indéniable dans

²³⁸ *Idem*.

la diffusion de la notion de ville intelligente ou d'aménagement durable.

1. Ville formelle et ville informelle : le vrai dilemme africain

L'arrivée dans une ville africaine est souvent intriquant par le visiteur. Ce dernier découvre le contraste surprenant d'une ville à double facette. Elle est formelle : organisée, souvent planifiée et équipée, et informelle : caractérisée par son étalement, son inorganisation, son sous-équipement, à côté d'une croissance démographique vertigineuse. Ce désordre est souvent imputé sans trop de peine, à une déficience remarquable dans la planification administrative de ces villes. Cela peut à la fois s'avérer vrai comme aussi bien-être faux. En réalité, le taux élevé de croissance des villes rend inopérante la pratique de planification urbaine mise en place jusqu'ici. La difficulté provient de l'accroissement rapide des villes africaines à des rythmes qui implosent le doublement de leur population et de leur superficie tous les quinze à vingt ans. Un vrai dilemme à la mutation vers la ville durable. D'autant plus que ce phénomène se retrouve dans toutes les villes, qu'elles soient petites (moins de 100 000 habitants), de taille intermédiaire (de 100 000 à 1 million d'habitants), grandes (de 1 million à 5 millions d'habitants) ou très grandes (plus de 5 millions d'habitants)²³⁹. À titre d'illustration, l'agglomération de Lagos au Nigeria, peuplée de plus de 14 millions d'habitants, accueille 500 000 nouveaux habitants par an. La ville de Kinshasa (11 millions d'habitants) accueille plus de 300.000 nouveaux habitants et Lubumbashi dont la densité est évaluée à 7 millions accueille quant à elle plus de

²³⁹ Elong Mbasi JP., (2019). La révolution urbaine africaine et les collectivités locales, In Afrique Contemporaine, (En ligne) consulté le 28 juin 2024. URL: http://www.cairn.info.

100. 000 nouveaux locataires de la ville. Tous ces chiffres rendent difficile l'adaptation aux méthodes classique de planification urbaine pour anticiper et traiter des croissances de cette ampleur. Dans de telles circonstances, il est très difficile d'organiser à l'avance l'appropriation ou l'occupation du sol. Il n'est pas étonnant que la croissance urbaine dans la plupart des villes africaines se fasse par addition de quartiers auto-construits (Elong Mbasi., 2019)²⁴⁰, par les habitants eux-mêmes, sans lotissement préalable, mais avec l'intervention des « chefs de terre », qu'ils relèvent des autorités de l'État moderne ou des autorités traditionnelles.

2. Communication de masse dans la projection durable

Dans les quartiers sous étude, les résultats montrent que les quartiers planifiés utilisent soit l'interaction indirecte (60%) comme canal de communication. Il s'agit de relais communautaires (10%), de téléphone 30%), des invitations écrites (10%), des communiqués officiels (10%). Soit l'interaction directe (30%), où l'on peut constater que le bouche-à-oreille (10%) le porte-à-porte (10%) et les réunions circonstancielles ou périodiques (10%) constituent les principaux canaux de communication. Pour cette catégorie, le téléphone est le média le plus utilisé d'autant plus qu'il permet la localisation, l'accessibilité et la transmission rapide du message à un récepteur. Dans ces quartiers planifiés (Kitumaïni, Lualaba, Shindaïka etc.), la « complexité de l'urbanisation » et les « exigences de la modernité », lesquelles définissent les « protocoles de visites » chez autrui contribuent énormément dans le pro-

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²⁴⁰ *Idem*

cessus d'interaction entre cadres de base et les populations membres de l'entité administrative.

Par contre dans les quartiers non planifiés, où le taux d'alphabétisme est faible (30%), les cadres de base ont principalement recours à l'interaction directe (70%). Le porte-à-porte (30%) et l'invitation orale (30%), rarement les communiqués officiels (5%) ou les réunions périodiques ou circonstancielles (5%) constituent les canaux privilégiés pour interagir. L'abandon ou l'usage peu fréquent des canaux à interaction indirecte (téléphone, télévision, réseaux sociaux) est justifié par le fait que ces médias rencontrent des difficultés similaires à celles reconnues à la presse papier et à l'avènement d'internet. Internet, ainsi que l'affirment Makal Samanyong et Makal Kanteng, a particulièrement connu un rendez-vous manqué à Lubumbashi²⁴¹. Il est réservé à un public instruit, vivant au seuil de l'embourgeoisement, un public qui considère que le scénario de la conceptualisation du futur d'une ville « véritablement durable » se profile à travers l'imprégnation sociale de ces voies de contact qui rythment les accentuations que subit l'évolution d'une société²⁴². Or la plupart des quartiers non planifiés de la ville de Lubumbashi, estime le sociologue Pierre petit que nous paraphrasons, se caractérisent par un niveau de précarité, gage d'une « ruralité » légendaire qui interpelle la volonté politique tant au niveau provincial que national²⁴³. Le niveau de

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²⁴¹ Makal S., et Makal K, « Regards sur la presse écrite de Lubumbashi. De l'indépendance à l'ère de l'internet », In Mbegu, *Les sciences de l'information et de la communication en RDC*, 2019, Lubumbashi, p.70.

²⁴² Sorokin Pa, » Comment la civilisation se transforme » Librairie marcel Rivières et Cie, Paris, 1964, p. 68-69.

²⁴³ Petit P. (Dir) Ménages de Lubumbashi entre précarité et recomposition, Paris, L'Harmattan, p. 12.

paupérisation qui stratifie la population en classe des riches ou des nantis et d'exécrablement pauvres ou les marginalisés, se remarque même dans l'insertion de chacun dans la société dite numérique ou digitalisée. La plupart des populations qui vivent à Lubumbashi et dans ces environs, ne semblent pas assez maitriser ces « autoroutes de l'information » et, donc elles sont hors de jeu de la « société de l'information » dont les imaginations et les idées les plus débridées sur l'avenir démocratique de la société s'affrontent²⁴⁴. Le constat de Mazinga va jusqu'à montrer que dans la sphère de Lubumbashi, certains médias traditionnels comme tout aussi bien ces nouveaux médias, sont encore des nouveautés pour la quasi-totalité de ces populations, et que leur vie quotidienne, même dans le centre urbain de Lubumbashi se déroule à la lisière de ces « médiateurs techniques »²⁴⁵ qui font la puissance et le prestige de l'Occident.

2.1. Usage des canaux d'information : luxe et corruption sociale

S'insérer dans la logique d'une sensibilisation durable au travers la coalition des médias classiques et nouveaux médias s'avère une aventure à la fois délicate et déconcertante. D'autant plus qu'elle brandit d'une part un « luxe » de lors que son public ne se recrute que dans le cercle des nantis et des initiés de la nouvelle société de l'information. D'autre part, il y a une « corruption » sociale observée auprès des dépourvus du savoir numérique.

²⁴⁴ Mazinga M. (1996), Télévision et responsabilité des parents, *In Famille et Télévision, Actes de la 28e Journées Mondiales des Communications Sociales*, Kinshasa, FCK, p.106.

²⁴⁵ *Idem*

Ceux-là, étant donné que l'adhésion à la télévision ou à la radio est exclusivement liée à la fonction distractive au détriment de la fonction informative ou encore éducative. On sait que la radio et la télévision, comme d'ailleurs depuis peu l'internet exerce une action sur les rapports entre les individus et la culture. Il ne s'agit pas d'émerger un modèle spécifique de culture comme on l'a cru vainement, ou de créer un nouvel imaginaire social susceptible de créer la réunification des parties. Cet imaginaire social existe bel et bien dans les substrats culturels des sociétés comme ce « processus d'élaboration perceptive et mentale de la réalité qui transforme les objets sociaux (personnes, contexte, situation, évènement ...) en catégories symboliques (valeurs, croyances, idéologie...) et leur confère un statut cognitif en permettant d'appréhender les aspects de la vie ordinaire par un recadrage de nos propres conduites à l'intérieur des actions sociales »²⁴⁶. Mais en créant des nouveaux espaces d'assimilation et de mimétisme rivalisant cruellement avec les acquis de l'institution scolaire.

Ne convient-il pas de qualifier cela d'un « nouvel esprit du temps » orphelin d'une paternité et dépourvu d'un scénariste pouvons-nous nous interroger à la suite de Mpungu Mulenda²⁴⁷, ou bien devrons-nous admettre ce nouvel esprit du temps, comme l'émanation de ces médias considérés par E. Morin, comme des « dispositifs d'échange quotidien entre le réel et l'imaginaire, appelés à fournir des soutiens imaginaires à la vie pratique et des

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²⁴⁶ Pungi L., (2013). Eduquer aux médias à l'ère de l'internet. Repères théorique et pistes d'action en RD. Congo. Kinshasa, Médiaspaul, p. 65.

²⁴⁷ Mpungu Mulenda J., (2019) Médias et imaginaires, In *Mbegu, Les sciences de l'information et de la communication en RDC*, 2019, Lubumbashi, p. 76.

points d'appui pratiques à la vie imaginaire »²⁴⁸. L'autorité parentale semble à cet effet mise en cause de manière collective²⁴⁹ elle qui devrait pérenniser ces acquis scolaires dans le chef des enfants. Ainsi, la question relative à la détermination de multiples interactions entre la famille et les images télévisuelles dans une démarche durable réglerait préalablement le fondement de l'indice culture formulé en ces termes : là où le niveau culturel des parents est moins élevé, les rapports avec la télévision, bref, avec les médias traditionnels ou les nouveaux médias (Sic) sont de l'ordre de la fascination et de l'émerveillement²⁵⁰.

Tout compte fait, l'usage des canaux de communication vu sous le prisme d'une ville intelligente est complexe. Une complexité qui débouche tout d'abord de l'univers assez sophistiqué de ces médias qui créent de l'évasion pure et simple auprès de ces nouveaux utilisateurs à Lubumbashi. Ensuite, la complexité émane du clivage social qu'elle crée dans une société où les garants du secret de la technologie matent les ignorants. Il y a donc, à cet effet, une certaine absence d'inclusivité et d'harmonie dans l'utilisation des canaux de communication dans la perspective durable. Si l'interaction indirecte expose les difficultés liées à l'adaptation et à l'insertion culturelle des individus dans l'ère de NTIC, l'interaction directe ramène quant à elle la difficulté liée à l'oralité comme principale forme de prise de contact avec l'altérité.

²⁴⁸ Morin E, (1962) *L'esprit du temps*, Paris, Grasset, p. 34.

²⁴⁹ Okomba W., « Télévision et famille : Essai d'analyse structurale », In Famille et télévision, Actes de la 28e Journées Mondiale des Communications Sociales, Kinshasa, FCK, pp. 45.

²⁵⁰ Mazinga M., Op. Cit., p.22.

Cela est souvent visible à travers les mécanismes psychologiques d'oubli et de distorsions. Les messages transmis par biais de relais communautaires sont souvent confrontés à ces difficultés. Cela est dû au fait que chaque message est appréhendé en fonction des codes éducatifs qui constituent le cadre de référence culturel du récepteur. Et c'est en ce moment que la fonction de mémorisation, qui sert de support au stockage et à l'utilisation de l'information reçue entre en jeu à travers deux phases : l'acquisition et l'actualisation. On ne peut conserver l'information reçue et la réutiliser ultérieurement que si elle a retenu notre attention. C'est-à-dire qu'au départ, notre mémoire est « sélective » et les informations reçues et réactualisées répondent à un intérêt humain majeur. D'où le déploiement d'une stratégie de communication efficace et efficiente afin d'attirer l'attention de populations et de solliciter leur adhésion aux messages de sensibilisation vers le durable.

3. La communication de proximité : une stratégie dans la perspective durable

Les villes africaines à l'instar de la ville de Lubumbashi sont plus jeunes et plus flexibles que les villes des pays développés. Ce sont des métropoles de moins en moins freinées par le poids des infrastructures existantes. Par conséquent, elles offrent de nombreuses opportunités pour l'émergence d'une panoplie des projets à fort potentiel technologique comme le passage direct au mobile et à la fibre optique.

Les deux types d'interactions²⁵¹ analysés précédemment concourent à une seule finalité : celle de rechercher la proximité entre les parties prenantes au projet de la ville durable. À travers le

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²⁵¹ Teri K., Gamble M. (2016). *Communiquer et interagir*, Quebec, Chenelière Education, p.5.

porte-à-porte ou le bouche-à-oreille, les invitations écrites et l'organisation de réunions ou des activités liées à l'assainissement du milieu, tous ces efforts visent à réduire l'écart entre un émetteur et un récepteur et favoriser une certaine familiarité. La communication de proximité est une communication décentralisée qui cible objectivement un groupe ou un individu spécifique au niveau de communautés locales. Thierry Libaert affirme qu'elle « est centrée sur le local, à la recherche des relations des face à face, des valeurs du terroir et des racines. Liée intrinsèquement à la communication environnementale en raison d'impacts écologiques, son opérationnalisation s'effectue selon un axe dynamique, évolutif, une parfaite connaissance du jeu des acteurs et l'ouverture d'un dialogue » ²⁵².

Tous ces éléments ne peuvent s'opérer qu'à l'échelon local et dans une approche participative. Cette dernière postule que « l'adhésion aux changements proposés implique un dialogue, une négociation, prenant en compte non seulement les besoins prioritaires de la population, mais aussi ses pratiques, son savoir et ses techniques, qui contiennent bien souvent les solutions les plus appropriées et les mieux adaptées aux conditions du milieu »²⁵³. Le voyage vers une ville intelligente dans le contexte africain et spécifiquement à Lubumbashi a besoin de l'« inclusivité endogène ». C'est-à-dire que le projet durable doit réunir toutes les communautés humaines sans exclusions possibles, et prendre en compte la

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²⁵² Libaert L, *La communication de proximité*, (en ligne), consulté le 29 juin 2024. URL : http://tlibaert.info.

²⁵³ Ibimi Ngambun., (2022). La communication pour un aménagement durable à Lubumbashi.Entre imagination formes et modalités sociales, *In Revue Della/Afrique*, Tome 2, Vol.4, n°11-Nov 2022, (En ligne) Consulté le 29 juin 2024, URL : http://www.revues.acaref.net

somme du savoir interne qu'elle possède. Ceci offre les assurances réelles pour une appropriation et une adaptation à une mentalité durable qui ouvre la voie au changement de comportement durable.

Ce changement est pourtant possible grâce à l'apport de modèle transthéorique de James Prochaska et de Carlo DiClemente qui étudie la motivation par laquelle une personne change soit seule soit à l'aide d'un thérapeute. Ce modèle présente une série d'étapes à travers lesquelles passe une personne en voie d'abandonner une habitude (dépendance à l'alcool, drogue, tabagisme...). Que ce soit hors ou dans le cadre d'une thérapie, le devenir des personnes semble passer par des phases similaires²⁵⁴, et utilisent tout aussi bien des processus similaires, dans une perspective de changement culturel profond et durable²⁵⁵. Mais pour des raisons de méthodologie, nous estimons que deux étapes seulement semblent s'appliquer véritablement à la cartographie environnementale que présente la ville de Lubumbashi.

3.1. La précontemplation et la contemplation3.1.1.La précontemplation

Appelé aussi stade de « l'inaction » ou de la « nonimplication », à ce premier niveau, la personne ne reconnaît pas ou

²⁵⁴ Ces étapes sont : la précontemplantion, la contemplation, la préparation, l'action, le maintien, la terminaison cf. Prochaska, J.O. et Diclemente, C.C. *Op. Cit.*, p. 276-287.

 $^{^{255}}$ Chabaud J., (2007). « Développement durable et écocitoyenneté : des gestes aux actes, le chaînon manquant, intervention au colloque international Instituer le développement durable, Atelier n°3 » « Comportements », Lille, 8-10 novembre.

ne réalise pas qu'elle a un problème lorsqu'on lui en parle. Souvent la personne ne se sent absolument pas concernée par le problème écologique et encore moins du danger que cela représente dans la vie ou dans l'entourage direct. Il est donc très difficile de tenter un changement de comportements, car la personne est d'emblée réticente à tout changement, ayant tendance à nier le problème ou à rejeter la faute sur les autres. La non-implication ou la préintention peut individuellement et collectivement se faire ressentir dans une sorte de déni populaire allant des critiques aux sabotages et révoltes. On se rappelle qu'en 2014, les Congolais n'ont pas bien accueilli l'avènement de la fibre optique, car soupconné d'être un projet inutilement couteux. Il est inachevé jusqu'à ce jour pendant que le pays connaît l'un service internet défectueux, mais paradoxalement l'un des plus chers au monde. Comment les cadres de bases devraient-ils communiquer avec les populations non impliquées et réticentes à un quelconque changement? Quelles stratégies et quels médias d'accompagnement fautil mettre en place à ce stade?

• Informer et convaincre²⁵⁶

Excepté dans certains coins de Kalubwe, Kasungami, Tshamalale qui connaissent des nouveaux lotissements et sont de fois inaccessibles, dans le reste des quartiers planifiés ou non planifiés, les cadres de base informent à 90% leurs populations. Le 10% concerne une information transformée par les distorsions et les incomplétudes caractérisées souvent par la pollution sonore ou la saturation de réseaux téléphoniques et autres éléments qui gênent

²⁵⁶ Ibimi Ngambun., (2022). *Op. Cit.*, (En ligne) Consulté le 29 juin

2024, URL: http://www.revues.acaref.net

la clarté du message. Au moins sur le terrain, on peut constater que l'information reçue de la hiérarchie s'applique à travers des actes concrets tels l'organisation de travaux d'assainissement (80%), la sensibilisation sur le terrain (70%), la convocation des réunions (30%) pour le 34 des quartiers non planifiés. La tendance varie ostensiblement dans les quartiers planifiés Luluaba, Shindaïka, industrielle ou encore à Mampala où l'on constate que les cadres de base ne fournissent pas d'efforts supplémentaires pour informer. La rétroaction est l'effet d'un degré élevé de conscientisation aux problèmes environnementaux. S'il faut considérer que l'information n'est pas restée exclusivement l'apanage de technique marketing et publicitaire, elle s'applique aussi bien aux techniques écologiques qui recherchent par ce biais, le changement de comportements. Il est à noter qu'informer peut dans une demimesure, employer des techniques de persuasion, mais en général sa spécificité repose davantage sur les faits.

Tandis que convaincre cherche à appeler l'émotion de l'individu, afin qu'il adhère à la mentalité durable. On peut le percevoir à travers les activités d'assainissement (80%), les participations aux réunions (60%), les échanges téléphoniques récurrents (50%), qui montrent que d'une manière ou d'une autre, les cadres de base touchent aux « affects » ou aux « sentis » d'une bonne partie des populations respectives. Ainsi, la participation ou l'adhésion massive souhaitée devient un « idéal social » à atteindre, et elle peut prendre encrage dans ces nouvelles modalités : la connaissance de bruitage de l'information, l'assouplissement de points de vue divergents sur la perception sociale de la mutation urbaine vers le durable et, la recherche collective de leur congruence vers la nécessité du changement durable.

Une telle démarche exigerait l'augmentation de niveau de conscience écologique. Celle-ci passe par la production d'une in-

formation proactive, citoyenne et responsable, c'est-à-dire, celle qui prédispose des individus à l'anticipation et à la participation dans la lutte contre les facteurs de bouleversement de l'ordre social. La transversalité de cette information transmet des messages de sensibilisation clairs et précis, tenant compte du niveau d'instruction de la population et du caractère scientifique de la terminologie écologique. C'est à ce niveau que le critère d'intellectualisme avéré devient un impératif pour les cadres de base.

3.1.2.La contemplation

C'est le stade de la prise de conscience où l'intérêt pour la question écologique est un peu plus fort. Le problème est reconnu, et la nécessité d'un changement commence à être admise. Mais le niveau de connaissance étant partiel, l'individu vit la peur du changement. Il oscille entre les avantages et les désavantages de l'abandon des vieilles habitudes et l'adoption des nouvelles habitudes pour sa vie future. Cela fait encore renaître le besoin d'être convaincu avant de passer à l'acte. C'est de cette manière, et faute à une information suffisante, que plusieurs fonctionnaires congolais boudent encore la bancarisation. Car habitués à faire la queue pour percevoir leurs émoluments. De même, plusieurs structures scolaire et sanitaire peinent à faire fonction le système d'abonnement et de paiement de service par virement. Les mentalités réfractaires mettent en exergue l'impréparation et la réticence à l'intégration et à l'adaptation des mentalités durables.

Convaincre et donner envie

Face aux exemples susmentionnés, il y a ici un réel besoin de l'évaluation des enjeux que présente l'idée d'une mutation durable. À ce stade, la personne doit commencer à évaluer les enjeux, sa

responsabilité, et les solutions possibles. Cela peut se faire de deux manières : par la favorisation de l'éveil de l'émotionnel et par l'incitation à la réévaluation personnelle.

évei1 émotionnel 1'on besoin Par sous-entend le. d'identification et d'expérimentation qu'il faut susciter en la personne. Face à cette nécessité, les cadres de base feront un effort d'amener chaque individu à se découvrir face aux exigences de l'aménagement durable. Les collatéraux d'un environnement insalubre, l'intérêt pour un changement, et les avantages que cela peut présenter, deviennent les points focaux de la communication du sensibilisateur. L'individu devra, à cet effet, sentir la différence entre le mode de vie ancien et le nouveau. Le sensibilisateur est convié à bannir la dramatisation factuelle à ce stade, car elle peut rigidifier les barrières culturelles et empêcher la dégustation aux nouvelles habitudes sociales et individuelles.

L'incitation à la réévaluation personnelle préconise qu'un auto examen vise à évaluer la perte ou le gain si un individu décide d'opérer le changement dans sa vie ou en faveur de son milieu de vie. Compte tenu des aléas socioculturels, susceptibles de remettre en cause la motivation et l'engagement à tout moment, la stratégie de l'engagement de leaders du milieu dont parle Gérald Baril²⁵⁷est vivement sollicitée ici. Elle consiste à intégrer, dans le cadre d'une intervention de promotion durable, la participation active de leaders communautaires (chefs traditionnels, responsables religieux et politiques, leaders de la société civile...), des personnes non professionnelles, des rémunérées ou non. En raison de leur lien privi-

²⁵⁷ Baril G., (2016). L'efficacité de l'engagement de leaders du milieu en promotion des saines habitudes de vie : synthèse de connaissances, Québec : Institut National de Santé Publique, p.8.

légié avec la population ciblée, en tant que pairs, ces leaders communautaires doivent s'ouvrir préalablement à un dialogue et à l'échange d'information sur le concept de la ville intelligente, son déploiement, avant d'apporter une contribution particulière à la sensibilisation de masse.

3.2. La radio, la communication à double étage et l'évènementiel

Nous n'avons pas mené une étude spécifique pour déterminer le taux d'alphabétisation des populations dans la ville de Lubumbashi. Nous constatons que la majorité des cadres de base ont par ailleurs un niveau d'étude bas. Ce qui peut poser de problème d'assimilation de messages de la hiérarchie et leur retransmission aux populations. Ces intermédiaires tentent inlassablement la retransmission des messages reçus de la hiérarchie, mais de fois échouent, certainement à cause de leur incapacité à identifier de freins et contraintes psycho-anthropologiques, de bruitage et de saturation de réseau, de distorsion et dissonance cognitives qui entravent le changement constructif et durable.

Cela ne peut pas produire de bons résultats à cause de l'absence de la reconstruction de l'imaginaire individuel et collectif, censée miroiter « l'avenir » et le « devenir » de la vie de populations si la ville doit muter vers le « durable ». Il est de bon aloi, à cet effet, d'employer les artistes comédiens et humoristes. Ceux-là, par leur capacité d'imaginer de nouvelles formes d'expressions et de supports, voire se faire admettre comme une partie intégrante et légitime du spectacle, ces artistes, en dehors de critères proposés

par Simoni et ses collaborateurs²⁵⁸ possèdent constamment de « nouvelles façons d'intéresser, de surprendre, d'étonner ». Ils constituent les supports indiscutables de la communication « évènementielle » dont parle Lionel Chouchan²⁵⁹, et qui en est une communication de face à face ou de la rencontre immédiate avec l'autre. Devenu un média de la surprise et de l'étonnement, l'évènementiel permet une sensibilisation segmentée et personnalisée. Car de plus en plus, souligne le sociologue Gérard Mermet « les personnes se choisissent en fonction de leurs centres d'intérêt et forment des tribus modernes.

Ainsi, insérer le collège Nzembela, le duo Serge Manseba et Karibiona, Delamba, etc. à la construction de l'imaginaire d'une ville durable au sein de la population segmentée peut rendre

²⁵⁸ Il s'agit de : 1. La parité : Les leaders du milieu sont reconnus comme des pairs, dans la population, le groupe ou le segment ciblé par l'intervention. Ils partagent avec les autres membres de la collectivité des caractéristiques personnelles, des situations ou des expériences communes.

^{2.} La valeur ajoutée : Les leaders du milieu sont engagés dans une intervention pour le surplus d'efficacité et de bénéfices qu'ils peuvent apporter, en raison de leurs liens privilégiés avec une collectivité.

^{3.} Le statut non professionnel : Bien qu'ils doivent être adéquatement préparés pour agir dans le cadre de l'intervention, les leaders du milieu ne sont pas des professionnels de la santé et ne détiennent pas de formation spécialisée en intervention socioculturelle.

^{4.} L'encadrement: La stratégie de l'engagement de leaders du milieu implique que ceux-ci sont formés pour bien s'intégrer dans l'intervention, agissent selon des protocoles standardisés et sont soumis à l'évaluation. Simoni, J. M., J. C. Franks, K. Lehavot et S. S. Yard (2011). « Peer Interventions to Promote Health: Conceptual Considerations », The American journal of orthopsychiatry, vol. 81, n° 3, p. 351-359. Cité par Baril G., (2016). Op.Cit. p.12.

²⁵⁹ Chouchan. L., (2000). L'événement, la communication du XXe siècle, Paris : Ipm, p. 43

l'appel écologique attrayant, désirable, et positiver son optimalisation. Ces artistes peuvent également permettre le déclenchement des messages ciblés, qui s'adressent à des microcibles. Grâce à cette personnalisation, il est facile de constater l'émergence du cercle vertueux de la gestion événementielle : plus la cible est identifiée, plus le message est adapté, plus la qualité de la relation se construit, plus le taux de succès est important²⁶⁰.

En plus de renforcer le changement de comportements, la stratégie peut viser le renforcement de la capacité des mêmes personnes à agir collectivement pour susciter des changements environnementaux dans leur milieu. Une autre option fondamentale est celle de procéder par mimétisme : les victimes des collatéraux de la dégradation environnementale peuvent être impliquées dans les équipes de campagnes de sensibilisation. Ils montrent par l'expérience que le changement est possible, qu'il est positif, que ça marche... (Nature humaine, 2009,) avec des témoignages et des retours d'expériences qui donnent envie.

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²⁶⁰ Lefébure R- Venturi G. (2005). Gestion de la relation client, Paris : Eyrolles, p.197.

Conclusion

L'idée de la ville intelligente ou ville durable s'impose dans des champs extrêmement multiples et variés pour devenir, à l'aide de la communication environnementale, non seulement un moyen de penser, mais aussi une norme sociale qui conduit et oriente la société. Elle peut emprunter plusieurs canaux verbaux comme non verbaux et développer des d'interactions directes ou indirectes ayant un seul et unique objectif : celui de mobiliser les bases et acquérir leur adhésion au projet durable. Cette nécessité sur laquelle sont cramponnés les cadres de base a produit une forme de communication à la fois intentionnelle, dissuasive et persuasive, centrée sur la crise environnementale. Cette crise est mise en évidence par le truchement de la notion de ville intelligente ou durable et l'urgence qu'elle crée afin de muter vers des comportements écophiles.

Les stratégies de communication réunies autour de la communication de proximité permettent d'informer, de convaincre et de donner envie de croire que le changement durable est possible. Il faut à cela, parfois, faire admettre certains leaders d'opinion comme des parties prenantes du projet et leur accorder le monopole de la sensibilisation. C'est ainsi que le rôle des artistes se dessine ici, comme celui des nouveaux partenaires sociaux, eux qui ont le secret culturel de la surprise et de l'étonnement et de la persuasion massive. C'est pourquoi l'on développe la conviction que les techniques de communication du troisième millénaire seront inventées par les professionnels de l'évènementiel, véritables défricheurs de la communication de demain.

L'objectif de la communication dans la perspective de la « mutation durable » serait alors de préparer les esprits au changement écophile. Ainsi, les acteurs de la communication territoriale (presse, institutions, collectivités) n'élaboreront plus des

discours iniques ou n'initieront plus des formes de communication qui semblent instaurer une « idéologie » de la culpabilisation et de la légitimation de l'imposition d'une solution pour prôner le changement urbain²⁶¹. En absence de tout consensus, d'attitudes et de conscience écologique qui passent par la communication de proximité, l'engagement dans les pratiques des citoyens, au niveau individuel restera complexe avec beaucoup de risque de rebondissement, d'échec à chaque tentative de matérialisation d'un projet durable.

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²⁶¹ CARRE D., (2005). « Apport de la problématique communicationnelle à la compréhension des processus de la diffusion des techniques ». In : Actes des travaux du groupe de recherche « sociologie de la communication », Congrès international des sociologues de langue française, Tours 5-9 juillet 2004, pp. 65-73.

THE PARAMETERS OF MIGRATION AND THE IMPORTANCE OF CULTURAL INTEGRATION

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Abstract:

States are not under the obligation to provide permanent solutions to refugees under international law. However in international law literature, there are some solutions provided for refugees and asylum seekers to be oriented to a normal life. There are three main durable solutions. First one is the voluntary repatriation which is the the refugee's departure to the country of origin safely and voluntarily. Second one is local integration which grants the refugee the right to stay in the country where he seeks asylum. The third one is resettlement which means that the refugee will be sent to a third country that is willing to take him permanently. ²⁶³

If asylum seekers wish to stay permanently in the country where they fled to, right to be a part of the society equally should be made possible to them. Integration is necessary socially, because discrimination against a certain group of people would result in marginalization of that gorup. Consequently this will lead to illegal activity or social unrest which are not desired in social life. Integration of migrants is an issue that needs to be discussed as there is uncertainty regarding their legal status and their desire for voluntary repatriation.

²⁶³ Hathaway, J. 2005. The Rights of Refugee under International Law, Cambridge University Law ss.913-967.

1-Protection Mechanism in International Law

Individuals are bound to the country they belong to by the bond of citizenship, and the state is obliged to protect its citizens and secure the rights of the person arising from citizenship. When the state cannot and/or is not willing to protect its citizens against themselves or third parties, the person remains unprotected. The main factor that causes asylum and asylum requests to arise is that states do not protect their citizens or are unwilling to protect them. Not being able to protect; Taking adequate legal regulations and measures can only occur if the state is inadequate in this protection in practice. The state that is not willing to protect has not enacted sufficient deterrent laws to protect its citizens or is not willing to protect them for political reasons. This is the starting point of refugee status. In case the state to which the person is bound by citizenship cannot protect the person, international law steps in for protection purposes, which forms the basis of the refugee protection system. In order to ensure refugee protection, all states have obligations to provide international protection and find solutions to problems within the framework of international law, and this responsibility is fulfilled by the United Nations High Commissioner for Refugees on behalf of the international community. In addition, the states party to the 1951 Geneva Convention on the Legal Status of Refugees and the 1967 New York Protocol have concrete obligations arising from these international legal documents.²⁶⁴

Today, the concept of "refugee" refers to a person who leaves his own country and goes to a third country and requests

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²⁶⁴ Goodwin-Gill and McAdam, 2007, The Refugee In International Law, Oxford Publication. ss.12-67.

asylum there. Persons whose asylum applications are evaluated by the relevant state authorities and granted the right to asylum by applying the rules of international and domestic law are called "refugees". According to the definition in the 1951 Geneva Convention, a refugee; "A person who is outside the country of which he is a citizen because of a well-founded fear of being persecuted because of his race, religion, nationality, membership of a certain social group or political opinion, and who cannot benefit from the protection of this country, or who does not want to benefit from this country's protection due to such fear." Based on this definition in the Geneva Convention, without making any distinction between people to whom states have recognized this status in accordance with the agreements they are parties to, and people who have fled the country of a state due to various pressures and sought asylum in the country of another state and who have not yet been granted the status in question, both of them can be considered "refugees". UNHCR uses the distinction between "refugees" and "displaced persons" in its activities. Although they are not granted refugee status, people seeking asylum are referred to as "displaced persons"; People who moved within a country as a result of various pressures were called "internally displaced persons (IDP)" to avoid conceptual confusion.²⁶⁵ In other words, people to whom the treaties to which the state is a party provide special status and legal protection are called "refugee", those who demand such right of asylum and protection; However, those who have not yet benefited from this protection are referred to as "asylum seekers". "Immigrant" is the name given to a person who leaves the country of his/her

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²⁶⁵ Shacknove A ,1985, 'Who is a Refugee?' in Ethics, Vol. 95, No. 2 (Jan., 1985), Published by: The University of Chicago Press. s.274-284.

citizenship and migrates to another country for economic reasons in order to achieve a better standard of living. Migrants, unlike those seeking asylum, continue to benefit from the protection of their home state and undertake this journey voluntarily. States that accept immigrants do not have responsibilities arising from a fundamental human right such as the right to asylum.

1-a.Refugee

The term refugee, in its ordinary sense, refers to a person who is escaping or trying to escape from intolerable personal situations or conditions. The place left by the fleeing person is generally not suitable for that person; The reason for escape is the need for freedom or security. Reasons for running away; These may be as diverse as escaping oppression, a threat to freedom or bodily integrity, judgment, deprivation, crushing misery, war or civil unrest, hunger, thirst or natural disasters. Circumstances of evading judicial investigation or prosecution caused by a common crime are excluded from the relevant situation. The Nonrefoulement Principle has become Customary Law and is a principle that stipulates that, provided that the conditions that force the person seeking asylum to leave his country are based on logical and reasonable grounds, international protection should be provided to the person concerned and this situation should be complied with by all countries until national protection is provided. . In fulfilling the fundamental purpose of refugee law, the principle of non-refoulement is the most important of the complementary forms of protection granted to persons seeking asylum in international human rights law. According to the principle of non-refoulement, an asylum seeker cannot be sent back to a country where his life and freedom are deemed to be in danger. If the person concerned faces persecution in the country to which he is forced to return, the obligation of non-repudiation for

state officials at the border also forms an important part of the principle of non-refoulement.²⁶⁶

States have no obligation under international law to provide permanent solutions to refugees. However, some permanent solutions are foreseen in the literature for asylum seekers and refugees to return to a normal life. The literature emphasizes three basic permanent solutions:

1-voluntary repatriation is the safe return of the refugee to his country of origin at his own will.

2-Local integration is the ability of the refugee to live in the country where he took refuge by obtaining permanent residence rights.

3-Resettlement means sending the refugee from the country of asylum to a third country that is ready to accept him/her permanently.

The 1951 Geneva Convention did not regulate voluntary return, but Article 1C.(4) of the convention provides that if a refugee voluntarily resettles in the country of origin from which he left due to persecution, his refugee status will cease. Article 1C(5)-(6) provides that the improvement in conditions in the country of origin will terminate refugee status. In this sense, the Convention indirectly relates to voluntary return. Encouraging and facilitating voluntary return should be evaluated separately. In this sense, the distinguishing factor is volunteering.

Resettlement, by its nature, is an obligation and responsibility sharing. Under the 1951 Refugee Convention,

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²⁶⁶ Hathaway, J. 2005. Hathaway, J. 2005. The Rights of Refugee under International Law, Cambridge University Law s.913-967.

persecution must have two elements: first, there must be "grave persecution" (or the threat of it), and second, the state must be unable or unwilling to provide protection to the individual. The five criteria listed as 'numerus clausus' in Article 1(A) of the 1951 Geneva Convention are the determining factors of refugee status. Refugee status is granted if it is determined that the asylum seeker is being persecuted due to his political opinion, belonging to a certain social group, race, religion or nationality. From these criteria, a particular social group is a group of people who share invariable characteristics other than the risk of persecution, or who are perceived as a group by society, or who come together for reasons important to human dignity. In this criterion, courts use the doctrine of Ejusdem generis. Ejusdem generis, literally meaning "of the same kind," is a rule of construction that helps define a more general term by following specific terms, and is to be interpreted when the law enumerates or specifically lists specific, consistent classes of people. This would ultimately render the definition of a particular social group meaningless, since in the absence of state protection, anyone who has been persecuted by state or non-state actors falls into this category and has refugee status, so there is no uniformity in the results of applications based on this basis. The group; There is no requirement for harmony, cooperation or solidarity, and there is no need for a voluntary, associational relationship. Its members need not be homogeneous and can accommodate large numbers of people.

The criterion of race, which constitutes persecution on one or more of the five grounds listed in Article 1A(2), is understood as any distinctive ethnic characteristic, real or attributed to a person. In terms of religion, another criterion, it is checked whether there are serious restrictions on the exercise of religious freedoms. This may manifest itself in the form of being forced to change one's

religion or being forced to comply with religious obligations. Nationality, which is another criterion, means defining human communities by real or attributed ethnic, religious, cultural or linguistic identities. Another criterion, political thought, investigates whether the person has thoughts that are not tolerated by the country's authorities or society, or whether these are attributed to the person.

1-b. Mass asylum

Immigration, which is a rational form of behavior, is a phenomenon that is generally thought about, its pros and cons are taken into account and decided upon.²⁶⁷ This is where mass asylum movements differ from the phenomenon of regular migration. It is observed that states tend to provide temporary protection due to the excessive burden on the asylum system created by large numbers of suddenly displaced people in mass asylum events and the idea that asylum events will be temporary. States aim to protect their own interests with the tendency to provide temporary protection.²⁶⁸

Temporary protection also includes the concept of 'non-refoulement' and allows states to provide temporary protection to large numbers of refugees. The scope of mass asylum is not defined in either the 1951 Geneva Convention or the 1967 New York Protocol. In the EU Temporary Protection Directive, it is

²⁶⁸ Council Directive on Minimum Standards for Giving Temporary Protection in the Event of a Mass Influx of Displaced Persons and on Measures Promoting a balance of Efforts between member states in receiving such and bearing the Consequences thereof, OJ 2001,L 212/12.

 $^{^{267}}$ Yılmaz, Abdurrahman. Turkish Studies International periodical for the languages, literature and history of Turkish or Turkic volume 9/2 Winter 2014 s.7.

defined as the arrival of "large numbers of displaced persons coming from a particular country or geography" Community. Mass asylum movements that occurred as a result of the events that took place in Yugoslavia in the early 1990s created a need for legal regulation. The Temporary Protection Directive was adopted by the European Union Council on 20 July 2001. With this directive, an exceptional mechanism was activated and fair burden sharing was aimed with EU member states.²⁶⁹ Article 1 of the Directive sets out two main objectives: to set the minimum standards necessary to provide protection and to ensure balance between member states accepting displaced persons. Here, 'mass refuge' and 'asylum' contain different concepts and are the keywords in the temporary protection mechanism. The term 'displaced persons' means persons who have been forced to leave their country or territory of origin or who have been evacuated, in particular at the request of international organisations, and who are unable to return to that country under safe and permanent conditions due to continuing circumstances, pursuant to Article 1(A) of the Geneva Convention or international They are defined as third country nationals or stateless persons who are covered by other international instruments providing protection. Article 2(c) of the Convention includes the term displaced persons, mostly people fleeing armed conflict or widespread violence, and people who are exposed to, or are at serious risk of being exposed to, systematic and general human rights violations. Within the framework of this definition, in order to talk about a mass asylum movement, three elements must be present: coming from a certain

²⁶⁹ ECRE European Council on Refugees and Exiles. 2008. The Impact of the EU Qualification Directive on International Protection, October 2008. European Legal Network on Asylum.

country or region, the large number of people coming, and the suddenness of the asylum event. According to the Foreigners and International Protection Law No. 6458, the temporary protection decision can be terminated when the maximum stipulated period expires or by a procedure parallel to the taking of the temporary protection decision. (YUKKm. 6(1)(a) and 6(1)(b)). According to the EU Directive, a temporary protection order can be extended for a maximum of three years. Here, the EU Temporary Protection Law differs from the Turkish Temporary Protection Law and stipulates a maximum period; there is no such time limit in domestic law.

In mass asylum movements, the process of determining individual refugee status is not applicable, or the individual application method is not followed on the grounds that it is difficult to implement, expensive, takes a long time in the face of a large number of people coming, or the system in question does not exist. Because in mass refugee situations, obvious and immediate emergency, aid and protection needs require urgent intervention. Prima facie or group-based status determination is used. Or ways to grant refugee status by a country are sought based on already visible, objective circumstances that have led to an influx in the country of origin. The purpose of prima facie or group-based status is to provide security, protection determination refoulement, and basic humanitarian intervention to those in clear need. Depending on the situation, refugee status determination may be postponed for the duration of the mass influx and temporary protection may be provided instead.

2- Legal Indicators of Integration

Article 34 of the 1951 Geneva Convention made the following regulation regarding the integration and naturalization of refugees: "States Parties shall facilitate integration and

naturalization to the extent possible. In particular, States Parties shall endeavor to the extent possible to expedite naturalization procedures and to reduce the costs of naturalization procedures." The Refugee Convention does not ultimately impose a condition on the granting of nationality, but encourages the granting of nationality. Throughout history, many countries in Europe have received immigrants for many years and have developed different experiences in this regard over time. As immigration policies were experienced, unsuccessful models were abandoned in some countries and other policies were tried. Examining the models implemented by states that have welcomed a large number of immigrants to their countries and which model is successful or unsuccessful will give us an idea about the right integration policies.

Germany, which receives the most immigrants within its borders, is one of the countries that are targeted in terms of economic migration and refugees. ²⁷⁰ In the first years when a large number of worker immigrants, including Turkish workers, were received, immigrant workers were perceived as temporary guests, according to the German model. While this model provided good wages and a steady job, it excluded real socio-economic integration. Integration in Germany is perceived as a process of adaptation to German conditions, which requires immigrants to accept, with active participation, the fundamental values and principles stated in the German Constitution (separation of state and church, equality of men and women, freedom of religion and conscience, etc.). Moreover, a certain level of knowledge of the German language is considered a prerequisite to avoid excessive

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²⁷⁰ Germany Minister of Interior; 1991, p. 5-6 Council of Europe, measurement of integration. EU council publishing.

nationalist and religious behavior in the education system (including compliance with compulsory education) and in the job market. The French model aims to turn immigrants into French citizens. Immigrants have the same rights and equal opportunities as French citizens. Therefore, in the French model, ethnic and cultural differences play less of a role. Immigrants should have the same social and economic opportunities as French citizens, provided they adapt their behavior to the fundamental values of the receiving society. Immigrants should reveal their different cultural and religious affiliations only in private.

Integration in the United Kingdom, on the other hand, adopts a policy of cultural diversity within an atmosphere of equal opportunities and mutual understanding for everyone, regardless of color and ethnic origin, rather than an assimilation model. This model is sometimes called "multicultural" or "pluralistic integration."

The Belgian approach is an "additive" concept consisting of 4 layers. These; 1) Acceptance of immigrants into public order. For example; enacting national legislation (with exceptions within the framework of private international law) 2) Encouraging the social inclusion of immigrants, taking into account the basic social principles of Belgian society, which are modernism, libertarianism and pluralism as perceived by the Western world. 3) In the context of Articles 1 and 2, native Belgians and immigrants must clearly respect cultural difference for the possibility of mutual enrichment. 4) Encouraging the structural involvement of minorities in the practices and purposes of public authorities. The Belgian concept of "Addition" attempts to synthesize Anglo-Saxon and Latin integration strategies. Flemish society tends to adopt the ideology of the Anglo-Saxon model, in which integration envisages immigrant groups preserving their own culture and at the same

time being different from each other. The Francophone society, on the other hand, adopts the Latin model, and accordingly, the acculturation of individuals and the acquisition of citizenship are the most important features. In such a concept, people are viewed as equal individuals.²⁷¹

The main strategy is to prevent marginalization and exclusion. In Norway, Norwegians and foreigners have equal rights granted by law, with some exceptions; Only citizens can vote in general elections, become members of parliament and engage in military service. Since 1983, immigrants in Norway have had the right to vote in local elections after a 3-year residence period. The Dutch model is similar to the British model; Respects the different cultural identities of immigrants. The point where it differs from the British model is that it includes "positive discrimination" as a policy to achieve socio-economic integration. Italy has a broad legal system regarding immigrants, but it lacks concrete policies on integration. Although the system supports the normalization of undocumented immigrants and the protection of their cultural identities, there is no appropriate integration system. This attitude; It manifests itself in the equal rights of Italians and non-EU citizens in services such as social security, health, education and housing. The cultural identity of immigrants is preserved. Some other countries, such as Sweden, have adopted multicultural policies that enable immigrants to pursue their own lifestyles.

While identity integration includes "feelings of belonging and identity, especially in the forms of ethnic and/or national identity; Structural integration is defined as "the access by the

²⁷¹ J. Leman, M. Van Haegenborgh, 1994.

immigrant community and their descendants to position and status in the basic institutions of the host country receiving immigrants."

For example: Immigrant Turks living in the Netherlands have a higher level of trust in Dutch institutions than immigrant Turks living in Germany, and they are more interested in local news and local politics. Massively; At the leadership and organizational level, the Dutch Turkish community is more integrated into the host society. According to Gönül Tol, "Dutch Turkish society as a mass is more willing to learn the language of the host society, and they are in more social contact with the Dutch society on a daily basis."

On the other hand, the immigrant Turkish community living in Germany is less integrated. Turkish immigrants, who mostly live in Turkish neighborhoods, cannot speak German and have higher unemployment rates than Germans and other foreigners. Even if a clear consensus on integration is not reached, social harmony is necessary and its two dimensions are coexistence and equality of opportunity. In this context, adaptation is a process that is not completed at one point and needs to be constantly supported. Therefore, the concept of integration is not only related to the dominant population, but all institutions and organizations belonging to the majority society must be involved in this process, such as institutions and organizations belonging to immigrants. What is certain is that harmony cannot be achieved without having an equal say over the resources and times of the society and without respecting cultural pluralism.

The best example of this is the situation of Turks living in Germany. Germany perceived the Turks as guests when they first arrived and did not have the feeling of living together in the future. The lack of social acceptance and the fact that it was too late to take action led to a tendency for Turks in Germany to become

ghettoized. Ghettoization; It includes the feeling of solidarity, commonality of tradition and difficulties in communicating with the outside in language, and at the same time, it distances itself from the outside.²⁷²

In Sibel Safi's comparative research study on the first generation and second generation of Turks living in England, it was observed that the first immigrants did not tend to leave the Turkish neighborhood where they lived. The fact that British marketers pronounce the prices in Turkish at the fruit and vegetable market in Dalston, London, where Turks mostly live, indicates that the first generation Turks who shop there do not speak English well enough.²⁷³

Living in ghettos creates difficulties for immigrants in terms of integration into the country they live in because they live isolated from the world outside. They want to create a kind of miniature of the country they came from. There is a structure that belongs to the country of origin, not to the country of emigration, and this brings with it many difficulties in adapting to the country of emigration. Finding a job, learning a language, and other similar difficulties arising from this difficulty negatively affect their lives. The problem of this tendency for the country where immigrants live is that it carries a potential danger of not only completing the integration process, but also of creating tensions that can lead to

www.coe.int/t/dg3/.../**Measurement_**indicators**_integration_**en.pdf access 07.07.2024.

²⁷³ Safi, Sibel, Turkish Youth in the UK; An Analysis of Their Identity Formation, Belonging and Perceptions of Europe, Zeitschrift für die Welt der Türken Journal of World of Turks Vol. 5, No. 3 (2013). s.5-23.

http://www.dieweltdertuerken.org/index.php/ZfWT/article/view/550/ssafi.

violence due to the orientation of the group psychology loaded with prejudices in the country where they live.

Anti-ethnic legal legislation and unfavorable immigration policies play a deterrent role in the integration of ethnic groups, as they directly affect the public perception and self-definition of immigrants. In cases where nations are described as "communities by consent", ethnic boundaries are less visible and integration of minority groups occurs more easily, as "common political values and commitment to common institutions" are given. On the other hand, in cases where nations are described as "communities based on lineage", the ethnic lines of the society are polarized together.²⁷⁴

The Netherlands has policies such as giving foreigners the right to vote locally, enacting strong anti-discrimination laws, granting safe residence rights after five years, and ensuring easy citizenship. Dutch officials and representatives of minority groups living in the country think of the Netherlands as a multicultural, tolerant and respectful country. On the other hand, an institutionalized diversity culture has not been determined in Germany. Immigration and the conflict over the identity of immigrants and specific immigrant groups is a central issue in German politics with both right and left tendencies. Immigrants have been subjected to attacks, beatings and arson.

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²⁷⁴ Barton, L&Armstrong, F. 2007. Policy, Experience and Change: Cross Cultural Reflections on Inclusive Education, Dordrecht, Springer.

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professional positions. For example, in Germany, very few Turks are in the police force, and there is a requirement for German citizenship in education, judiciary and military fields.

Thus, citizenship definitions have strong effects on the perception of Turkish immigrants by German society, their self-definition, and their relations with Germans. According to Tol, "since many Turkish immigrants did not have the same citizenship rights as Germans, they did not show interest in integration and were more preoccupied with political struggles in Turkey." 275

The current transparent political system in the Netherlands has had important consequences for the sense of belonging and public perception of Turkish immigrants, while increasing the sense of trust in political parties and state institutions and where you stand in local politics. Unlike Turkish immigrants living in Germany, who are more interested in the politics of the homeland and show little interest in local politics due to their lack of the right to vote in local elections, Turkish immigrants living in the Netherlands are more interested in local news and politics. This situation has made them a part of the host society in the eyes of the Dutch society and in their own perception of belonging.²⁷⁶

Finally, ethnic groups use their ethnic identities as a resource in their socio-economic activities and ethnic settlements.

In principle, structural and environmental factors are responsible for varying rates of integration into the host society. In

²⁷⁶ Abrams. D.Hogg, M.&Marques, J.M.2005. A social Psychological Framework for Understanding Social Inclusions and Exclusion, Psychology Press, New York and Hove.

²⁷⁵ Tol, G. Entegrasyonu etkileyen makro düzey etkenler: Almanya ve Hollanda'da Türkler Gönül Tol, Migration Letters, Volume: 9, No: 4, pp. 303 – 310 ISSN: 1741-8984 & eISSN: 1741-8992

countries such as Austria, Denmark and the Netherlands, compulsory language and civics courses have become immigration policy for integration to be effective. Some countries see this migration influx as a public order problem.

For Italy, foreigners are the first and foremost security issue for the national territory, and it is an issue that requires protection and defense measures. In order to solve the problem of immigrant influx, which it sees as a national security problem, Italy first developed policies to prevent irregular migration and took legal measures at its borders. In addition, Italy has introduced legal regulations that make employment contracts mandatory, which will prevent permanent residence of regular immigrants staying in the country. As a result, these policies are policies that take a reluctant approach to immigrants settling in the country. In 2014, the Netherlands developed policies to prevent the flow of immigrants through marriage and set prerequisites that include age limits, sufficient language knowledge and other regulations that require citizenship knowledge. Regarding economic immigrants in European Union countries, conditions indicate stricter measures for people coming from outside the European Union countries.

In the 2011 declaration of the European Agenda for Integration, there are principles aimed at equality in fundamental rights, supporting and protecting multiculturalism, and a common future in tradition and culture. However, current policies in EU countries conflict with these principles in practice. It is observed that, like EU countries, Canada and the United States choose to select migrant workers according to certain qualification criteria in their economic immigration policies. According to the 2015 Immigration and Integration policies index, Portugal and Sweden rank first in success in immigrant integration. According to this report, Sweden has been successful because it has developed more

sensitive, evidence-based, more assertive and more supportive policies. Since immigrants in Sweden participate in education at a higher rate, there are no discriminatory laws and they have equal citizenship rights, their integration into society has been found to be satisfactory. In this report, although Portugal is a country struggling with economic difficulties, it was found successful due to its laws preventing discrimination, laws facilitating citizenship, and on-site evidence-based studies. Germany, on the other hand, developed positive policies and rose 3 places to rank 10th.

3-a.On the Necessity of Integration Efforts:

For many European countries, the presence of large numbers of foreign workers in their countries is a reality that countries must adapt to. As the duration of residence increases, it becomes less and less likely for immigrants to return to their countries. Experience shows that the majority of foreign workers and their families will remain permanently in their country of origin. Accordingly, the most comprehensive possible integration of immigrants and their families is necessary from a humanitarian, social and economic perspective. It is important from a humanitarian perspective because people have lived and worked in that country for years and contributed to its development. If they want to stay in that country permanently, the right to participate in society equally as citizens of that country should be made possible for them. Social integration is necessary because discrimination against certain groups can lead to their marginalization. This may ultimately lead to socially undesirable behavior such as illegal activity or social unrest. Successful integration is also important from an economic perspective because discrimination in the labor market has the effect of people not being hired according to their qualifications.

As a result, production potential is not used and avoidable costs are incurred. It is also expected that the migration of foreign workers to industrialized European countries will continue. In addition, the number of people escaping from conflict and war, or seeking asylum for special reasons, is increasing day by day. And most of these immigrants will remain in the country and integration efforts will be necessary for them as well. Integration can be perceived as a process and also as a state. If the integration process goes in the direction of the desired situation, which is a successful integration. The integration process has been successful if the gap between comparable citizens and foreign/ethnic minority groups no longer exists in terms of participation in social life. Important areas for integration are housing, education and work. A prerequisite for a person's successful integration is legal security and legal equality for immigrants. But the opportunities; There should be equality between citizens, non-citizens and ethnic minorities not only in law but also in practice. In competitive societies, equality before the law in itself rarely ensures that people from different cultures benefit from society's opportunities on equal terms. Therefore, disadvantaged people should be helped or they should be enabled to compete with citizens of the country in similar situations. Regarding the labor market, successful integration should result in the same employment structures between citizens and foreigners (e.g. unemployment, earnings, employment rate). The prerequisite for this is equal access to work. This includes prerequisites that enable foreign workers to access a profession on the same terms as citizens (e.g. access to education, housing, social security). These areas independent of each other and have effects on each other.

Measuring social phenomena and social behaviors is a very challenging path. Measuring this is usually the case when

evaluating immigrants in the host country, because you cannot evaluate the immigrant person alone, it is necessary to take into account the behavior of the host people. If we start from the simplest definition in social sciences, we need to ask two questions to examine the existence of integration:²⁷⁷

- 1-Who is the target audience in integration policies?
- 2-What exactly is meant by the word integration?

The meaning of integration and achieving it is a very different and difficult path. All of this is reflected in national policy goals and manifests itself in policies such as assimilation and multiculturalism. However, while trying to determine the indicators of integration here, it should first be clarified whose integration policies should be taken as basis. "Immigrant" is a very broad term; labor immigrants, workers' families, asylum seekers, political refugees, irregular/illegal immigrants are included in the category of international immigrants. ²⁷⁸

3-b.Assumptions: The basic assumption in a liberal democracy is that everyone living legally in a country, regardless of race, colour, ethnic or national origin, should have the opportunity to fully participate in economic, social and political life. Equality; It is defined as the opportunity to have the same living standards as everyone else, based on freedom of choice, including the preservation and development of cultural and

policy responses. New York/Geneva: United Nations, 137-152.

http://migrantreport.org/sweden-portugal-lead-integration-policy/accessed 07-07-2024

²⁷⁷ Penninx, R. (2005), 'Integration of migrants: economic, social, cultural and politicaldimensions', in: M. Macura, A.L. MacDonald and W. Haug (eds), The new demographic regime. Population challenges and

religious identity. In the context of equal opportunities, full participation may not lead to the same results. Integration is defined by the Council of Europe as: "a common framework of legal rights; active participation in society based on minimum standards of income, education and housing; Freedom to choose religious and political beliefs and cultural and gender affiliation within the framework of democratic fundamental rights and freedoms." A distinction must be made between the integration mentioned above and the assimilation of ethnic minorities, which requires them to adapt to the dominant national culture. Equal opportunity policies; They are means to ensure that the behavior and practices of national and local governments and organizations do not create obstacles to the participation of minorities. In cases where there are obstacles, it is necessary to reveal the reasons for the changes in practice. As in all areas of social policy, there must be criteria that evaluate efficiency in equal opportunity policies. Evaluation can be made using qualitative and numerical measures that show the extent to which immigrants participate in economic life and interact with their society. Measurements vary depending on the activity. For example; Should the aim be proportionality of access or relations between groups or the conditions of special facilities and compensatory schemes? As for access to employment, the assumption regarding the concept of full or fair participation is that if there were no discrimination against immigrants and, in addition, if they did not have disadvantages such as not being able to speak the native language of the country they live in fluently and inadequate education, they would be equally represented in business life and education proportionate to their number in the population. They would acquire qualifications.²⁷⁹ Similar assumptions are made regarding access to education, housing, social assistance and services. However, it is impossible to find a society in which immigrants can fully participate in all areas of social and economic life. The reasons for inequality, which vary depending on the background of the immigrant group, are generally deep-rooted and permanent. To overcome these, sustainable social policies should be implemented in order to overcome the disadvantages that immigrants suffer from, and the behavior of the society that accepts immigrants that prevents their full participation should change. Many immigrants Western European countries come from economically underdeveloped countries and seek jobs that do not require certain qualifications. Many have a different culture, language, and often a different religion than the host country. Many also come from rural communities, are less educated, and do not have professional skills or training that would be accepted in their communities.

Although the children of immigrants are less disadvantaged than their parents because they were born and educated in their host country, they still suffer from racial discrimination, the effects of living in disadvantaged conditions and being educated in poorer schools. Some immigrant groups, who have strong ties to their culture and religion in the country they come from, are reluctant to integrate for the future of their children, especially girls, and this negatively affects their children's motivation to find a more qualified job. In most Western European countries; There is evidence to suggest that race-based discrimination and discriminatory practices by employers and landlords are more widespread and persistent against immigrants who are visibly

²⁷⁹ Lewin, K. (1948). Resolving Social Conflicts; Selected Paperson Group DynamicsNew York: Harper and Row.

different from the population in their host country. Additionally, there are significant differences between immigrant groups that warrant allowing regulation. For example, those with higher qualifications, professional and entrepreneurial skills; They are better at overcoming the disadvantages of being new or cultural or language-based differences. For example, in the United Kingdom, a proportion of the Indian population pursues higher education and enters university in proportion to the population in the relevant age group. In this sense, the Indian population benefits from the linguistic advantage of being a former colony of the United Kingdom. But research shows that they face the same levels of racial discrimination as less educated immigrants.²⁸⁰

3-c. Areas where policies need to be produced:

Although indicators vary from country to country depending on the structure of the population and the legal and political framework, it is possible to identify some important economic, social and political areas. In many research examples, the measure is a comparison of the proportional distribution of immigrants and the changing trend over time among the majority. Additional data may be required regarding whether discrimination in distribution, structural segregation, or self-selection occurs.²⁸¹ Indicators measuring the degree of change in the majority society will mainly relate to attitudes towards the acceptance of a particular immigrant group. Here are some key areas that need to be measured to find

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Univ. Press. London.

 ²⁸⁰ Castles, S.&Miller, M.J. 1998. The Age of Migration:International Population Movements in The Nodern World, Macmillan, London
 ²⁸¹ Miles, R. & Thranhardt, D. 1995. Migration and European Integration: The Dynamics of Inclusion and Exclusion, Fairleigh Dickinson

out whether the integration is successful or not, and these areas to be measured are indicators of success or failure in integration.

1.Access to the Labor Market

Employment/unemployment rates and durations, occupations and their levels, rates in hazardous/dirty jobs, - rates in key professions such as architects, lawyers, engineers, doctors and managerial positions and government posts – rates of occupational and specialist training by type of education, gender and age vocational rates of qualification acquisition and subsequent employment or retention - relative earnings, hours worked, selfemployment. When these areas are investigated, the result is that if anti-discrimination policies are effective, immigrants can disperse into sectors and, more importantly, reach high levels and professions. Unemployment rates for the more skilled are therefore a useful indicator, but should be used in conjunction with rates of attainment of specific qualifications to get the real picture. For example; In order to see whether there is equality of opportunity in the education profession, data on the entry rates of immigrants and the native community into teacher training institutes are required. ²⁸² Policies regarding these areas need to be produced.

2. Housing and social services:

Density and segregation in areas/quality of housing/overcrowding – rates of accommodation in social housing, rented homes or own homes should be measured. As policies on social housing will differ from country to country, housing-related data should be linked to other social indicators – the proportion of people receiving social security benefits; child benefit/ maternity

²⁸² Measurement and indicators of integration, council of Europe, Community Relations publishing s.5 -10.

benefit/ state pension. This data needs to be provided in different segments of each group.

3. Education: Distribution of school types depending on the regions of residence in this area; Pre-school attendance/school completion and higher education outcomes should be measured. The data mentioned should be collected from individual institutions to enable comparison at this level of adult language education and a check against discriminatory practices. These criteria show whether the policies that determine the contribution to integration in education are sufficient.

4. Participating in the Political Process and Decision-Making Stage:

In this area, voter registration and voting in local and national elections, ethnic polarization, the proportion of candidates nominated and their comparative success rates, the ratio of deputies and the ratio of immigrant voters to locals should be measured and contributing policies should be developed.

5. Taking part in important institutions and organizations:

In this area, participation rates in boards or decision-making bodies (for example, chambers of commerce, school boards, councils) should be determined and contribution policies should be developed accordingly.

6. Death, Birth and Population Changes:

Data on the rates of immigrants affected by major diseases and the causes of death provide a basis for determining whether the immigrant is not included in the mainstream health system and whether their health needs need to be adapted to some special unmet needs. Data on birth rates and inter-ethnic marriage are indicative of increased social interaction.

7.Legal Indicators:

Comparative data on arrests, convictions and acquittals reveal examples of the social exclusion of immigrants. However, these data should be evaluated carefully, taking into account other variables. The data may also reveal discriminatory patterns of behavior on the part of the police or the judicial system. Racebased violent crimes, racial harassment, and similar racial incidents are important in assessing overt hostility and the effectiveness of prevention. Data on discrimination complaints and convictions will also give a measure of the extent of this and the effectiveness of legal tools. 284

7.a.Session:²⁸⁵

The first and perhaps the most important dimension is that the residence conditions are met. Key questions in this area: How many requirements must immigrants meet before receiving a limited residence permit? How long must they wait before receiving unlimited leave? Do they have the right to settle after living in the country for a certain period of time? And how easy is it to lose the right to stay? European countries' answers to these questions vary significantly.

²⁸³ The Integration of Immigrants" by Rainer Bauböck, CDMG (94) s.25.

²⁸⁴ Massey, D. (2005). For Space. London: Sage s.21-67.

²⁸⁵ Indicators of integration, Mary Coussey and Elisabeth Sem Christensen s.15.

www.coe.int/t/dg3/.../**Measurement**_indicators_**integration**_en.pdf accessed 07-07-2024.

7.b.Access to the Labor Market:

One of the most important obstacles to integration is the labor market. Even immigrants who crossed the border years ago may face restrictions in this area. The variability in European countries is not much. Some legal systems are based on the principle of integration and session security.

7.c. Family Reunification:

Family reunification is a generally recognized human right. Therefore, every European country makes this possible, at least to a certain level. Thus, the spouses, children and perhaps parents of migrant workers; They are allowed to come to the country where they live and work for a long time. However, countries can differ significantly in the conditions required to achieve this. For example, Sweden does not present much difficulty in this regard as long as it reaches a rate of 0.01. Family reunification is satisfactorily guaranteed in most European countries.

7.d.Acceptance to Citizenship:²⁸⁶

Offering citizenship as a gift to newcomers is not available in any country in the world. It is clear that a foreigner must meet certain conditions in order to obtain the citizenship of that country. However, it seems that European countries are a little more reluctant on this issue than other countries such as Canada or Australia. In some countries, this period is at least 5 years, in some countries this period varies between 10-12 years.

²⁸⁶ Indicators of integration, Mary Coussey and Elisabeth Sem Christensen s.14.

www.coe.int/t/dg3/.../Measurement indicators integration en.pdf ac-

www.coe.int/t/dg3/.../Measurement_indicators_integration_en.pdf accessed 07-07-2024.

7.e. Second Generation:

It is easier for the second generation to integrate into the country of migration, and the existence of this integration indicates progress. The areas to be measured here for the second generation should be the labor market, residence, family reunification and citizenship.

8. Cultural integration

Cultural integration is traditionally interpreted as assimilation, that is, the acceptance by minorities of the culture of the majority host country people. According to Gellner, "this is the dynamic of nationalist people homogenizing others."

According to Joppke, "two important parameters in the field of cultural integration are religion and language." If we compare the migration of Muslims to Europe and the migration of Spaniards to America, America has been more successful in integration because speaking the same language is a surmountable obstacle. Belonging to different religions is not a facilitating dynamic in integration. Therefore, it is easier for Syrians to integrate in the Muslim countries they immigrated to. One of the reasons for the failure of cultural integration in Europe is the religious factor. In cases where cultural integration does not occur with other components, there is a tendency to radicalization. According to Gesis' research, Turks in Germany are a group that has serious problems in cultural integration compared to

²⁸⁷ ifa-Edition Culture and Foreign Policy Migration and Cultural Integration in Europe Conference Report Brussels, 11 December 2013- Conference keynote speech.

immigrants from south-western Europe and Slovakia, and these problems are increasing day by day. According to Berry, the degree of cultural integration manifests itself in a number of parameters: "these are assimilation; It means having close ties with the dominant host culture but weak ties with the original culture. Integration; It means having close ties with both the culture to which it belongs and the dominant host culture. Separation means being disconnected from the majority culture but having close ties with one's own original culture. Marginalization; is that it is disconnected from both cultures, which may have the potential for a separatist and conflicting attitude towards the dominant culture.

9.Social Acceptance:

When the behavior of immigrant societies towards refugees is examined; It is seen that societies maintain a cultural distance from refugees to a large extent, are concerned about demographics, are particularly concerned about job loss and income loss, and are economically concerned about the rise in house prices. There is a prevailing belief in societies that refugees put a burden on social services and cause disruptions in public services. Apart from these, they are often seen as the cause of diseases and crime, and as a result, refugees are mistrusted. This perspective makes social adaptation of refugees difficult.

10.Last Comments:

As a result, labor market conditions cannot be expected to converge between citizens and foreign/ethnic groups in the first place. Foreign workers generally accept lower-paying jobs.

²⁸⁸ Social Reporting in Europe: Migration and Integration", Villa Vigoni Conference, March, 16-18, 2008. Angelika Scheuer Gesis Zuma, Social Indicator DepartmentMannheim, Germany.

Promotion is not easy in general and is particularly difficult for foreigners, especially in fields where there is competition with (due to language and qualification deficiencies. citizens discrimination in the hiring process, etc.). Improvement in professional status is expected to occur primarily from one generation to the next, but this takes time. However, this is also highly dependent on integration policies that will prevent segregation in important social areas such as housing, education and the labor market. In the case of integration policy, a distinction can be made between direct (specific) and indirect (general) measures. The first starts from providing for the needs of immigrants who need special measures to improve their situation and ensure integration. A concept closely related to integration policy is the concept of minority policy. This is based on special regulations and measures for certain minorities. Indirect integration policy, on the other hand, is a part of the general social policy and treats immigrants equally. The more comprehensive the policies in areas such as housing, education and social security are and the more equality forms the basis of these policies; It can be assumed that the system contributes so much to the integration of foreigners/ethnic groups. Successful integration can be achieved if one can control migration.²⁸⁹

Uncontrolled, large-scale immigration makes integration efforts more difficult; Competition between citizens and foreigners in the job market and housing increases. The overload on education and social security systems and the resulting high costs are not accepted by citizens. Otherwise; The reception system,

²⁸⁹ J.W. Berry, "Immigration, Acculturation and Adaptation" (Applied Psychology: An

International Review no 46, 1997.

housing, education and integration into the labor market cannot meet the specific needs of immigrants. Integration should be bilateral, providing reciprocal accommodation and integration for both immigrants and residents. Integration indicates respect for core values. The key to integration for immigrants is their contribution to the host country and its visibility. Learning the language of the host country is essential for integration. One of the basic conditions for successful integration is for immigrants to be able to learn and speak the language of the host country. In this context, primary importance should be given to the education of the current immigrant community and their grandchildren. Access to basic education opportunities should be provided without discrimination. Having a constant relationship with immigrants and host country citizens and ensuring equal access to rights is an element that prevents marginalization in this sense. Intercultural dialogues should be established and urban conditions should be made suitable for this. The existence and sustainability of different cultures and religions should be guaranteed by the host state through laws and practices, and these policies should aim to prevent intercultural and interreligious conflicts. Access to democratic rights should primarily be accessible to immigrants at the local level, which serves to develop a sense of belonging to the country. In order to achieve these, clear goals should be determined and policies that meet these goals should be developed. In addition to all these, the most important priority for integration, in addition to legal policies, is social harmony and social acceptance. It is very difficult for integration to occur where there is no social acceptance. In this sense, the host society must be convinced of a common future and living together.

11- Integration Concept and Policies

There is no uniform concept of integration in European countries that accept immigrants. The word integration itself is unclear; It can refer to a process or situation. The concept of cultural integration is diverse, from multiculturalism to complete cultural assimilation and even segregation. Fundamentally, the concept of integration deals with the public sphere of society and immigrant actors. However, there is no universal definition of public and private space. Integration concepts; They may vary significantly depending on their positions regarding legal-political rights (e.g. citizenship opportunities, active and passive voting rights) and access to different levels of language education, housing, education, labor market and social security systems. Concepts of integration may also vary depending on the role attributed to the government and/or immigrants in the integration process.

The roles and duties of immigrants may also differ depending on their participation in society. Ideas about integration may be based on the assumption that advanced concepts of the integration of immigrants are present in most European countries, but this is not the case. Concepts may be discussed on a scientific level. However, integration concepts and integration policies are clearly established at the government and political level in all immigrant-receiving countries. Concepts and specific policies may be completely absent or in their infancy, as in Southern European or Central and Eastern European countries that are new to immigrants. In other countries, such as the Netherlands and some Scandinavian countries, existing integration concepts are being widely discussed and partially replaced by new ones. According to Castles, three elements that interact with different concepts in

integration are the areas that need to be measured to prove success or failure in integration:²⁹⁰

- "1- The first is the relationship between the cultural dimensions of the public and private spheres. Concepts of integration differ in scope and in the desired degree of cultural adaptation of immigrants, the difference being between cultural assimilation and cultural separation, but all are relevant to the public sphere. Different cultural approaches can logically lead to subsequent concepts of immigrant incorporation.
- a. Assimilation is a one-sided adaptation in which immigrants give up their distinctive linguistic, cultural or social characteristics and become indistinguishable from the majority society.²⁹¹
- b. Integration is a process of mutual accommodation between immigrants and the majority society. The concept implies that immigrant groups will no longer be different in terms of culture and behavior, but sees adaptation as a two-way process in which minority and majority groups learn new things from each other and absorb parts of their culture.²⁹²

²⁹¹ Hammar, 1985Tomas Hammar (ed.). European Immigration Policy: A Comparative Study Cambridge: Cambridge University Press, 1985,s. 319.

²⁹⁰ Tesam Akademi Dergisi - Turkish Journal of TESAM Academy Temmuz - July 2015. 2 (2). 29 - 63 ISSN: 2148 – 2462 Mülteci Davranışı ve Toplumsal Etkileri: Türkiye'deki Suriyelilere İlişkin bir Değerlendirme. Ayşe Şebnem Tunç, s.42.

²⁹² Zimmerman, K.F., Bauer, T.K.&Lofstrom, M. 2000. 'Immigration Policy, Assimilation of Immigrants and Natives, Sentiments Towards Immigrants: Evidence from 12 OECD Countries' IZA Discussion paper no.187.

- c. Multiculturalism; It refers to the transformation of immigrant groups into ethnic groups that remain visibly different from the majority society in terms of language, culture, social behavior and autonomous associations.
- D. Cultural separation refers to a complete separation between the cultures of immigrants and the receiving society.
- 2-The second element is the degree of integration or exclusion of immigrants in the non-cultural sphere of the public: These are generally: (1) legal-political (residence rights, access to citizenship, right to vote), (2) socio-economic (language education, education, housing, labor market, health services and social security). immigrants; Concepts of the fusion/exclusion of public and private spheres in non-cultural parts may be relevant to the following policies:²⁹³
- a. Policies that allow and encourage the acquisition of citizenship or dual citizenship;
- b. Policies that encourage active and passive voting rights for immigrants;
- c. Policies that legally ensure non-discrimination against immigrants: anti-discrimination laws, i.e. laws on equal treatment, and the removal of national laws that contain discriminatory elements against immigrants;
- D. Policies based on the principles of access and proportionality.

²⁹³ Castles, 1993²⁹³Castles, 1993 *The Age of Migration: International Population Movements in the Modern World* by Stephen Castles, Mark J. Miller. s.205-208

The first element concerns immigrants' full and equal access to public services as in the majority society. Proportionality refers to the proportional distribution of all services in a certain category (e.g. education, housing, labor market) to the majority society. Policies based on positive discrimination or positive action are sometimes implemented to achieve this principle of proportionality.

3-The third element in integration concepts is the role of the immigrant in the integration process. What are the duties of the immigrant to integrate into the public sphere? Integration concepts and policies are related to all the elements mentioned above. Concepts regarding integration may include different ideas in practice about the role and duties of immigrants in integration:²⁹⁴ Policies; It may include some (voluntary or mandatory) positive or negative sanctions to increase the ability of immigrants to participate in society (e.g. language education, training, measures to support the development of the immigrant in the labor market, etc.).²⁹⁵

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²⁹⁴ Castles, 1993 *The Age of Migration: International Population Movements in the Modern World* by Stephen Castles, Mark J. Miller. s.205-208.

²⁹⁵ Yuval-Davis, N. (2011). Citizenship, Autochthony and the Question of Forced Migration. Paper presented at the seminar series. Conceptual Issues in Forced MigrationOrganized by the CMRB (Centre for Research on Migration, Refugees and Belonging) and Oxford Refugee Studies Centre, Oxford, s.23-67.

CONCLUSION

Political and legal factors create opportunities and shape incentives at the individual and organizational levels. A tolerant social atmosphere that encourages different ethnic groups to live together can be created through policies and regulations. In such a social arrangement, minorities will have the incentive and opportunity to integrate into the host society. While legal regulations and policies in defining the immigrant shape the immigrant's perception of personal and social belonging and identity, policies regulating the relations between the organizations of the immigrant society and the organizations of the host society also determine this perception. For this reason, political and legal factors are important variables in the integration process of immigrant groups.

If immigrants want to stay in that country permanently, the right to participate in society equally like citizens of that country should be made possible for them. Social integration is necessary because discrimination against certain groups can lead to their marginalization. This may ultimately lead to socially undesirable behavior such as illegal activity or social unrest. Successful integration is also important from an economic perspective, because discrimination in the labor market has the effect of people not being hired according to their qualifications, which means inefficient use of labor. As a result, the production potential is not used.

Even if a clear consensus has not been reached on integration, the other most important dynamic is social harmony/acceptance, and its two dimensions are coexistence and equality of opportunity. What is certain is that harmony cannot be achieved without having an equal say over the resources and times of the society and without respecting cultural pluralism.

