



PEOPLE'S DEMOCRATIC REPUBLIC OF ALGERIA
MINISTRY OF HIGHER EDUCATION AND SCIENTIFIC RESEARCH
ECHAHD CHEIKH LARBI TEBESSI UNIVERSITY, TEBESSA
FACULTY OF LETTERS AND LANGUAGES
DEPARTMENT OF ENGLISH LANGUAGE AND LITERATURE



Certificate of Participation

THIS IS TO CERTIFY THAT

Dr. Nassira Harizi

MOHAMED BOUDIAF UNIVERSITY OF M'SILA

Has participated in the second international 'Going Global' online conference on:

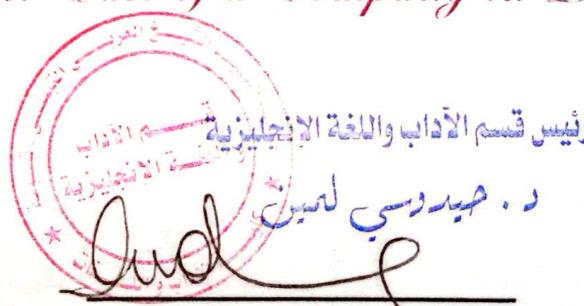
"Building Bridges across Borders by Empowering Global Citizenship"

on October 12th, 2025, with a paper entitled:

*Intercultural Communication Challenges and Solutions in Multicultural Workplaces:
The Case of a Company in Dubai*

Dr. Manel MIZAB

CONFERENCE PRESIDENT



HEAD OF DEPARTMENT



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