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A

- Academy of International Business Annual Conference
- European International Business Academy Conference
- EIBA (European International Business Academy)**
- European International Business Academy Annual Meeting
- European Marketing Academy (EMAC) Annual Conference
- Proceedings of the Annual Conference of the European International Business

Journal or conference you reviewed for

europen international business academy

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EIBA 2025 Organizing Committee

Dr. Hamza Aib
University of M'sila
Department of Management Sciences
University of M'Sila
Department of Management
28000 M'Sila
Algeria

16/Dec/2025

Official Certificate

Dear Dr. Hamza Aib,

We would like to confirm that a contribution with the title "Local state participation and IJV instability: A contingency approach" written by Dr. Hamza Aib was presented at our event 51st Anniversary Conference of the European International Business Academy, held in Athens, Greece on December 11-13, 2025.
Thank you very much for your contribution.

Yours sincerely,

Professor Constantina Kottaridi, University of Piraeus, EIBA 2025 President

